

TE MAHERE Ā-ROHE O WHAU  
TE WHAKATAUIRA 2017

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# W hau Local Board Plan

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Draft 2017







# Te Rohe ā-Poari o Whau

## Whau Local Board area



Whau: where the city heart meets the west and the Manukau meets the Waitematā.

Sitting between the Waitematā and Manukau Harbour, the Whau River is the defining feature of our area. Our history is linked to the river. Māori and then European settlers valued the connecting route between the east and west coasts. The communities of Avondale, Kelston, New Lynn and Rosebank have grown along its banks, and on the ridges and hills above are Blockhouse Bay, Green Bay and New Windsor.

The clay on the river's shores provided the bricks and pipes for much of New Zealand's early settlement and for Crown Lynn pottery, one of New Zealand's design icons.

Our area is growing, with new families and new New Zealanders. Statistics New Zealand estimates our population is around 84,000 people, with about 20 per cent aged under 15 and 10 per cent aged over 70. Some 45 per cent identify as European and 32 per cent as Asian – mainly Indian and Chinese, but also Filipinos, Sri Lankans and Koreans. About 17 per cent are from the Pacific and 10 per cent are Māori. We have more Middle Eastern, Latin American and African people than the whole of Auckland. Hindi, Samoan and Chinese languages are spoken by more people in the Whau than the whole of Auckland.

Fewer residents are educated to a degree level compared to many places in Auckland and we have more adults with no qualifications.

We are well-served by rail, motorways, roads and paths.

Our communities are strong, caring and help themselves. No matter where we come from we can call the Whau home.

## Mihi

E nga pītau whakarei o te waka,  
e nga rau tītapu o te iwi, e aku hei māpuna,  
e taku iti e taku rahi, koutou kua mahue mai nei  
hei toka piringa mōku i te ora,  
hei ruruhau i nga hau āwhio o te wā.  
E aku whakakai pounamu, e aku māpihi maurea,  
kia oho te mauri, kia māiri o koutou wairua,  
kia hora te marino, tēnā koutou katoa.  
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,  
i tīhorea ai te whenua kia kī ake au,  
e koe e te hau o te uru te wawā rā, me te kī mai,  
e kore au e ora i ngā hau kōtiū, i āia ai te pūpūtara ki uta.  
Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe  
ki Te Waonui a Tiriwa me te Pae o te Rangi,  
Kia titiro whakaroto ahau ki te maunga o Puketōtara,  
kei raro e rere ana ko te awa o Waitākere  
kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.  
Koinei rā te rohe kāinga o Te Au o Te Whenua me te Te Kawerau a Maki,  
ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe  
e tini whāioio kua whakakāinga ma.,  
Kua kōhatu nei nga paparahi ki te whenua,  
i tangata whenuatia ai tātou katoa.  
I whaikiko ai te kōrero,  
“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia hiwa rā, kia hiwa  
rā.

To all those who adorn the prow of this canoe,  
to the revered leaders of the people, to my treasured heirlooms,  
the lesser and the greater parts of me,  
you who are my refuge in life,  
my shelter from the storms of time.  
My objects of affection,

let your very being flourish, let your spirit be at peace,  
let the calm be widespread, I send greetings to you all.  
Here I sit on the ridgeline of Te Pae o te Rangi,  
where the land had been laid bare,  
and the roaring wind of the west whispers,  
that I would not survive the blast of the northerly wind, that would drive the paper nautilus  
to shore.

It was you who commanded me to ascend from the raised seas of Kupe,  
to the forest of Tiriwa, and Te Pae o te Rangi.

So I look inland to Puketotara,  
at the foot of which runs the Waitākere river  
on one side stands Massey and on the other - Te Whau.  
Home of Te Au o te Whenua and Te Kawerau a Maki,  
the original settlers, they laid the way for later travellers  
to make a home here.

They cast their footprints in stone upon these precincts of the region,  
and so made settlers of us all.

Which gives substance to the adage,  
“Communities connected to their natural environment are unique and diverse.” Let us  
grow with vigour.

# Ngā upoko kōrero

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*Statement of proposal for the Whau Local Board Plan 2017*

# He kōrero mai i te Heamana

## From the Chair

It is a pleasure to present this draft Whau Local Board Plan 2017, which is the result of the ongoing conversations we have with our communities and stakeholder groups across the area.

This means the priorities and projects identified in this document are based on what you have told us over the past few years and, more recently, since last October's local government elections.

While your thoughts are broadly similar to previous feedback, they do reflect the increasing growth and development pressures faced in the Whau and we look forward to receiving more of your views on this draft plan over the coming weeks.

You acknowledge that growth is inevitable, but make it clear what is necessary to help support and manage that growth:

- healthy housing projects
- quality shops for our town centres
- town centres that balance creativity with a need for safety
- more and better designed open/green spaces for a growing population
- improved public transport and the continued development of walking and cycling connections between neighbourhoods
- further focus on protecting the health and heritage of the Whau River.

Over the coming year, we will work with the governing body to shape Auckland Council's Long-term Plan, speaking up for our communities to ensure the plan delivers on the need to enhance businesses, wellbeing, creativity, leisure and identity for us all.

Diversity helps build the identity of Whau and Auckland as a whole, allowing for shared interests and relationships with people from different backgrounds that help us become more open and understanding.

That's why we encourage everyone to take part in local events in our parks and use our open spaces. In other words, take ownership of and enjoy our neighbourhoods.

A social lifestyle in our urban areas allows us to expand our horizons and make interactions more meaningful.

As our population expands, it is important to consider the advantages of the urban lifestyle we enjoy in the Whau, which include public transport options and the ability to walk or ride a bike around town.

Residents of the Whau can enjoy entertainment across a broad spectrum, and many events and activities are often free.

We also have a range of public amenities, shopping, dining options and community facilities that are already accessible and will get better.



We know there is a need for a major pool and recreation centre – and I can assure you we are working on that.

A handwritten signature in black ink, reading "Tracy Mulholland". The signature is fluid and cursive, with a long horizontal stroke extending from the end of the name.

Ngā mihi,

Tracy Mulholland

Chair, Whau Local Board

# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

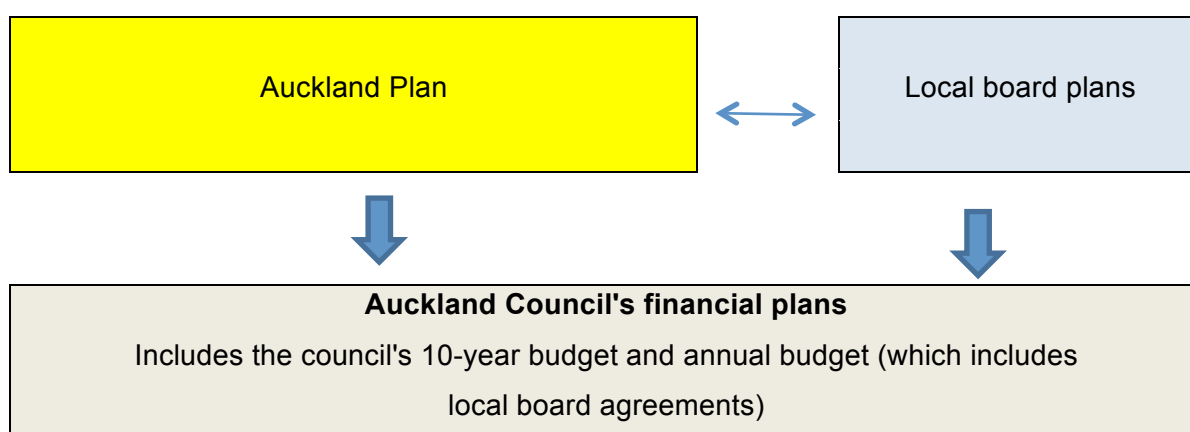
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

## About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

## **Te whakawhanake i tā mātou mahere**

### **Developing our plan**

We have developed this plan by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

This plan reflects, among others, the Whau Neighbourhood Greenways Plan, Whau Economic Development Plan, Whau Environmental Activities Report and Whau Open Space Network Plan, the New Lynn Urban Plan and the Avondale Action Plan. We have also sought input from some of our key community organisations.

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

This plan does not detail every item of work we intend to do over the next three years and beyond. Rather, it outlines the direction we want to take, new initiatives we want to embark on and areas we will focus on.

# **Te whakatutuki i tā mātou mahere**

## **Carrying out our plan**

### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe that we can carry out all of the proposed key initiatives in our plan within existing resources, or there is provision for them in future years of the 2015-2025 10-year budget.

By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges, and Auckland Transport local board budget
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for implementation is a foregone conclusion. Following investigations or plan development, we will consider our next steps, which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

### **Empowering communities**

Our approach is to empower and enable communities, which means listening to what they want to achieve, directing council resources towards community aspirations and supporting diverse communities to input into what they care about and matters uniquely to them.

We will continue to prioritise activities led by the community that encourage people to actively participate so that we benefit fully from the talents, insights and contributions of our diverse community.

For example, we work with:

- four business associations
- four community facility management and activity groups
- nine event providers



- Community Waitakere, our community development agency
- Sport Waitakere, our local recreation and sports trust
- EcoMatters Environment Trust, our environmental and sustainability centre
- Friends of the Whau, a major river restoration group
- Te Toi Uku/Portage Ceramics Trust, our ceramic arts and heritage centre.

We also support our many local community organisations with leases for space and small grants. This board is committed to working with our communities to achieve common goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, the Whau Local Board is committed to engaging with iwi and local Māori as it develops its work programmes, plans, designs and policies.

We recognise the Te Tiriti o Waitangi/the Treaty of Waitangi as a founding document and will continue to support local events that acknowledge its signing and explore its intentions, history and application today.

Our new community facilities, art works and park designs will reflect our area's Māori heritage and stories. Our partnership community programmes, such as community capacity building, recreation and youth development, will actively seek responsiveness to Te Ao Māori and support for Māori outcomes.

Our heritage work will include reconfirmation of sites of significance and reflection of the stories in our educational resources and information sites.

Our work areas will be supported to include a stronger Māori voice in the Whau.

### **Lower carbon living**

Auckland Council is committed to reducing greenhouse gas emissions and local boards play an important role in empowering their communities. We will build on existing regional strategic plans such as the Auckland Council Waste Management and Minimisation Plan, the Auckland Transport Sustainability Framework and the Auckland Paths (formerly greenways) programme.

A number of our outcomes have initiatives that contribute. For example in "Well planned towns, facilities and housing" promoting quality development includes greener buildings, in the "20 minutes to all we need" outcome our encouraging local work and new major links supports less private vehicle use.

We already support activities such as eco-neighbourhoods, healthy rentals to decrease energy use and make healthier homes, and local paths to reduce car use for short journeys. We are currently preparing a Low Carbon Action Plan to bring all our activities into one framework.

# **Whakaotinga 1: He tāone i tika te whakatū,ōna tikanga whakahaere me ōna whare noho**

## **Outcome 1: Well-planned towns, facilities and housing**

The Whau is growing due to its location, access to public transport and housing development. Our towns will need to accommodate more people of greater diversity, more community facilities and more infrastructure.

We have an advocacy role for regionally provided stormwater and major community facilities such as an aquatic facility, and a resourcing role for local services which includes parks and recreation programmes and events.

Like the rest of Auckland, our home ownership rate has dropped. Census data notes that in 2006, 62.6 per cent of residents owned their home but in 2013 it was 59.9 per cent. However, we are a high growth area with new housing developments and more families arriving daily. Our vision is for superb housing in the Whau.

We want our housing supported by outstanding leisure and aquatic facilities. We want these facilities built soon so they make a statement about our desire for great design, increased safety and high-quality construction. We will increase safety and accessibility in our towns through good design, ample lighting and timely maintenance. We will support more active lifestyles and healthier places, for example, smoke-free and more water fountains.

New Lynn is continuing to regenerate with its own unique lifestyle and more environmentally sustainable urban centre, with a vision of 20,000 residents and 17,000 workers by 2030. The Avondale transformation has started, with key sites being developed and improvements to local walking, cycling and road connections, better public spaces and redeveloped community facilities just around the corner.

Auckland Council has identified Avondale as a key focus and will be working with Panuku Development Auckland, government, landowners and developers to enable quality development. There are major challenges in funding the civic infrastructure needed and making housing construction more affordable.

We don't believe the growing shortage of affordable housing for our rising population of older people has been well considered. Providing more choices as we age would allow people to stay in their local communities and release housing for families.

We will continue to encourage more homeowners and landlords to take up the support available to install insulation, and address water and energy efficiency in older homes. This should also decrease household costs to our most vulnerable residents.

Most of our area has wonderful parks and public places that are great venues to get active. We want to continue to improve our parks network and to encourage more recreational activities in our great open spaces, the backyards for everyone.

### **What you told us**

- The revitalisation of Avondale town centre is critical.

- We want more interactive and attractive town centres.
- The Whau desperately needs a large-scale aquatic centre.

### Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 1: Well-planned towns, facilities and housing	
Objective	Key initiatives
Our towns and neighbourhood centres are busier, cleaner and safer.	Refresh Avondale Action Plan.
	Support the delivery of more town safety initiatives.
Whau has a network of great community buildings and parks.	Build a community facility in Avondale.
	Advocate to the governing body to include provision in the council's 10-year budget setting process for funding for more park land in high need areas.
	Advocate to the governing body to include provision in the council's 10-year budgeting process for a recreation and aquatic facility. Note: The total cost of the last pool built by Auckland Council was \$28.8 million for Albany.
Whau is known for its high-quality developments and rental housing.	Champion the development of multi-agency older adult housing planning.
	Support housing design and construction efficiencies across multiple sites through promoting developer dialogue.
	Promote opportunities for quality development in the Whau to investors.
	Support housing quality improvement projects like Healthy Rentals and home energy advice.
More people are more active more often.	Work with our community groups to enable more recreation activities in our facilities and parks.

## Whakaotinga 2: He kāinga kaha ngā taura here i te hāpori, te āhua mahi me ōna reo whakahī

### Outcome 2: Great neighbourhoods with strong community connections, capacity and voices

Our vision is that no matter where you come from or how old you are there is a place for everyone around the Whau River.

The Whau has many strong communities with great connections and organisations, all supporting one another. This happens because many organisations are operated by the community. We have organisations supporting community and neighbourhood development, restoration, low carbon living and recycling, and recreation and events.

We want to continue strengthening this approach to develop neighbourhood leadership and cultural communities. We will start by supporting community-led initiatives in Kelston, Avondale, Glenavon and New Lynn, and business-led projects in Kelston/Glendene.

It is important to acknowledge being a New Zealander and we will continue supporting our local citizenship ceremonies.

We will also plan activities to bring people together to celebrate our diverse identities.

#### What you told us

- More neighbourhood activities are needed so neighbours can get to know each other.
- Let's make the Whau a place that people are proud of being from with celebrations that showcase our diversity.

#### Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 2: Great neighbourhoods with strong community connections, capacity and voices	
Objective	Key initiatives
Our towns and neighbourhood communities are stronger.	Support place making projects in Avondale, Kelston and New Lynn.
	Build community capacity and leadership.
Our many voices contribute to making our future.	Identify and enable opportunities for neighbourhood building, particularly through local planning projects.
	Encourage and support our Māori leaders, Pasifika, Chinese, Indian and other smaller ethnic communities



	to contribute to the Whau's future.
Our children and young people are supported to learn and be active.	Develop and deliver a Whau youth places, services and programmes plan.
Mana whenua and mātāwaka are acknowledged and their needs and aspirations are widely known.	Develop relationships and agree shared goals with local Māori and key Māori organisations.
Celebrate our diverse communities and their heritages.	Support more community events to celebrate and share our many cultures and their significant days, such as Matariki, and multicultural, Pasifika, Chinese and Indian events.
	Encourage and support new activities that celebrate our European, African and South East Asian communities.
	Support activities that develop our understanding and celebrate our history and our multi-cultural identities.

## **Whakaotinga 3: He 20 meneti ki ngā mea katoa e hiahiatia ana inā haere mā raro, mā runga pahikara, kawenga tūmatanui rānei**

### **Outcome 3: It's 20 minutes to all we need by walking, cycling and public transport**

We are well serviced with rail and feeder bus routes linking our communities and the Whau to the rest of Auckland. The City Rail Link is estimated to reduce travel time between New Lynn and Britomart from 35 to 27 minutes. Our bus services and cycle paths are starting to criss-cross the Whau, linking our towns and facilities.

Our vision is that it's easy and affordable get to what we regularly need from schools, libraries, halls, parks and shopping within 20 minutes, using public transport or other means. We must reduce traffic congestion and we will all need to walk, cycle and use public transport more. This will also contribute to a healthier more active society.

We believe supporting more students to walk, cycle or use public transport to get to education and sport would significantly reduce road congestion. Our rail stations, park and rides, and bus stops need to be accessible, safe and clean, and we will continue to advocate to Auckland Transport for improvements to them.

Our priority will be building more links; improving the quality of our paths; creating more accessible and safer connections for walkers, cyclists, pushchairs and mobility scooters; and promoting existing links. We want to plant more trees to provide shelter from sun and rain and also contribute to our urban forest.

Our local paths plan, "The Whau Neighbourhood Greenways Plan" has identified priority connections over the next five years, including the Holly Street/Heron Park link, the rail cycleway from New Lynn to Avondale, and the Te Whau Pathway, a sequence of walkways along the edge of the Whau River. These connections will link our neighbourhoods, supporting more active lives, enabling us to meet our neighbours and providing an alternative to the car.

#### **What you told us**

- Improve public transport – routes, frequency and affordability. Encourage alternative ways for children to get to school.
- The board should focus on promoting cycling and walking ... development of infrastructure ..... a boardwalk connection from Holly Street to Heron Park.

#### **Our commitment**

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

**Outcome 3: It's 20 minutes to all we need by walking, cycling and public transport**

<b>Objective</b>	<b>Key initiatives</b>
Build more paths to local facilities and public transport.	Continue developing new major links like the Waitahurangi bridge across the Whau and the Holly Street/Heron Park boardwalk.
	Continue supporting the development of the Te Whau pathway.
Make our existing local paths even better.	Review our town centres' pedestrian and mobility friendliness.
	Plant more shelter trees on our key pedestrian routes.
Increase awareness of our local links.	Promote our local links through signs, activities and online apps.
	Encourage people to work locally and promote the use of local links to get to work, recreation and education.

## **Whakaotinga 4: Kia whakaapitia tonu tōna taiao**

### **Outcome 4: Enhanced natural environment**

Our vision is that our communities help protect and enhance our environment.

Auckland Council's 2016 environment report cards note that the sediment in the central Waitematā Harbour has relatively high contaminant levels and the Whau area's water quality has a D rating. There are weeds and pests, with many of the margins and public land difficult to get to and uncared for. There are issues with our stormwater and at peak events wastewater overflows into both the Waitematā and Manukau Harbours.

Major wastewater projects are also being designed to expand and upgrade our wastewater network.

We want to keep the Whau River and other environmental projects as high priorities. Over the years, our desire to address encroachments, restore the open spaces and reopen walking links to the Whau River has grown.

We have projects that support residents to remove weeds and pests, to decrease the causes and impact of climate change, and to improve the air, land, water and habitat for our native species. These projects are focussed on cleaning the harbours and waterways, reducing waste to landfill, energy conservation and lower carbon living. They contribute to protecting three outstanding conservation sites at the mouth of the Whau – the Motu Manawa-Pollen Island Marine Reserve, the Pollen Island Scientific Reserve, and Traherne Island.

Our significant trees and ecologies must also be protected. We want you to be aware of their value, our shared responsibilities and what to do when they are threatened. We want our urban forest to grow, to provide corridors for birds and insects, to offer shelter from the sun and rain, and to contribute to our climate change activities.

We are concerned about the health of the Manukau Harbour and are working with other boards to achieve the Manukau Harbour Forum's vision 'to create an environment that is great for swimming and recreation, where wild life thrives and fish flourish'.

A long-term plan will help us live more sustainably, save on living costs, improve personal health and help create more connected communities.

We are fortunate in having strong environment groups. This board values its relationship with Eco-Matters Environment Trust, Whau River Catchment Trust and Whau Coastal Walkway Environmental Trust.

#### **What you told us**

- The river needs to be celebrated. Natural assets are rare and they need to be cherished and cared for.
- A clean environment makes people feel better about themselves.
- Support and encourage initiatives to improve ecology around the Whau River and tributaries.



## Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 4: Enhanced natural environment	
Objective	Key initiatives
The water quality of our rivers and streams is improving.	Fund more waterways education and awareness raising activities.
	Progress the development of more rain garden and wastewater overflow holding/treatment installations at priority sites.
More of our parks, coasts and waterways are being restored.	Carry out community pest and weed programmes, particularly along the Whau River and the Rosebank Peninsula.
	Carry out ecological quality assessments of our key parks.
Whau is living more sustainably.	Fund and promote environmental and sustainability activities and education programmes.
	Fund and promote more local recycling activities.

## **Whakaotinga 5: Kia pakari ōna pakihi ake, kia hora te rahi o te mahi tōtika**

### **Outcome 5: Strong local businesses and more quality local jobs**

Whau's economic overview from Auckland Tourism Events and Economic Development notes that Whau's economic growth in the last 10 years has been lower than the Auckland average and so if Whau wants a stronger economy this needs to be turned around.

The council believes addressing social inequalities and improving economic performance are critical to raising living standards for all Aucklanders. This means that to improve the Whau's economy, we need to support the development of our economic centres and promotion of our great local producers.

Our economic centres need individual strategies that retain and revitalise, build on current economic activity, create quality local work, and attract new business. We will work alongside Avondale, Blockhouse Bay, New Lynn and Rosebank Business Improvement Districts (BIDs) and our other employment areas to help deliver this change.

Our vision is more successful and resilient businesses in Rosebank, New Lynn, Kelston and Avondale, all working together to attract new markets and innovate. We want to see more people achieving higher education achievements, gaining well-paid employment and working locally.

Our local industries are very diverse, offering access to a wide range of employment opportunities. Rosebank, New Lynn and Avondale provide the bulk of the local work opportunities, followed by Kelston. We have good public and road transport links, enabling many residents to work in central and south Auckland.

We have great schools and tertiary training opportunities, but 15 per cent of our young people are not in education, employment or training. The overview also notes that our earnings are lower than the regional average and only 30 per cent of our workforce works locally.

More people from the Whau working locally would mean less time and cost in travelling and less congestion. We will foster stronger local connections between school leavers, education providers and businesses so young people don't miss out on jobs. We also need to link local training to local workplaces and support more promotion of local jobs to local people.

We will work with agencies, CCO's and organisations so more local businesses work together and grow through innovation, partnership and collaboration.

The board will continue to encourage employers to work with employees towards a living wage to give everyone a better standard of living.

#### **What you told us**

- Assist with employment – make it easier for local businesses to operate and thrive.
- Youth programmes need to be initiated and supported.

## Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 5: Strong local businesses and more quality local jobs	
Objective	Key initiatives
Our local businesses are stronger and more successful.	Working closely with our BIDs to support local businesses to be successful.
	Support the promotion of business opportunities in the Whau.
Whau is growing more new local business and quality jobs.	Work with other boards to support the growth of new and more successful businesses by recent migrants.
	Investigate the opportunity for more visitor attractions and services.
	Build on our arts and cultural heritage and capacity to grow our creative economy.
Our local businesses have access to more skilled local workers now and in the future.	Facilitate our youth employment initiatives to work well together.
	Research the employment needs of our local businesses and promote these to local educators and young people.

## **Whakaotinga 6: Te whakanui i tō tātou wairua auaha i ngā tiriti, ngā kāinga me ngā hapori**

### **Outcome 6: Celebrating our creative edge in our streets, neighbourhoods and communities**

Our vision is that our diversity and creativity enriches our lives. We celebrate our arts and cultures across the Whau and are recognised as a creative community.

Arts and culture play an important role in our community. We are rich in artists who reflect our heritage and diverse ethnic communities. We have a strong foundation of Māori and Pasifika arts organisations including Te Pou, the home of Māori theatre in Tamaki Makaurau. We would like to see and enable more public art and design that acknowledges Te Ao Māori/the Māori world and our place in the Pacific.

Our towns, schools, churches, community facilities, private galleries and art education centres provide performance and display venues, with major galleries and community arts centres close by.

We support street and neighbourhood activity, and festivals through a community arts broker who is delivering successful activities across our area.

We want to support a stronger creative economy providing a launch pad for our flourishing creative community and businesses.

We will support artists being included early in the planning, design and building of new residential and business developments. We will continue working with developers to ensure site-specific public art is included in our new spaces and places.

#### **What you told us**

- Support and encourage local events that bring our diverse communities together – these need to be visible and well-advertised.
- Let's make the Whau the arts centre of the west.

#### **Our commitment**

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 6: Celebrating our creative edge in our streets, neighbourhoods and communities	
Objective	Key initiatives
Whau's communities can access and participate in arts activity.	Continue to deliver and grow local community arts activities through our arts broker programme.
	Develop pop-up outdoor exhibitions.
Whau is known for its robust and flourishing creative economy.	Support a network of artists and organisations to connect, collaborate, share best practice and develop professionally.
	Develop a creative economy action plan.
Art and culture is celebrated in our place-making.	Support/work with manā whenua on place- making projects that honour their stories and significant sites.
	Champion architecture and landscaping that reflects our unique Māori and Pasifika influences.
	Investigate public art and design opportunities in the early stages of place-making.
There is a strong and diverse network of local arts organisations and facilities.	Champion increased access to affordable creative and makerspaces in the Whau.
	Facilitate the use of vacant spaces to enable pop-up arts and culture spaces.

## **Whakaotinga 7: Kia mōhiotia ā tātou taonga tuku iho, kia tiakina, kia takina tonu ngā kōrero e pā ana ki a tātou**

### **Outcome 7: Our heritage is known, protected and our stories are shared**

Our vision is for a strong foundation of knowledge available to the wider community. We will work with others to support the preservation of our natural and built heritage as much as possible. We will seek innovative ways to work with owners and developers to preserve or acknowledge our built heritage.

The Whau's strong natural and human history is shaped by its geography – the river, clay soils, the Manukau and Waitematā Harbours, and one of the shortest routes between the coasts for both Māori and European settlers.

The stories of our past need to be well known in our area and protected for future generations. We are planning interpretive signage, guided walks, brochures, artworks, events, and working with mana whenua and our heritage organisations and groups.

We will support the collection of our oral history through our local library's heritage and oral history programmes and our ceramic heritage with Te Toi Uku/Portage Ceramics Trust based at the Ambrico Studio and Kiln in New Lynn.

#### **What you told us**

- Cherish and preserve the heritage of New Lynn.
- A ceramics museum/gallery and working artists' complex or land set aside to build one.
- By giving people a sense of place, there should be more focus on the history of the area, especially the clay industry.

#### **Our commitment**

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 7: Our heritage is known, protected and our stories are shared	
Objective	Key initiatives
We celebrate and support protection from a strong research foundation.	Refresh Māori heritage sites list.
	Refresh the heritage buildings list.
Gather and share historical knowledge.	Deliver a programme of heritage festival activities.
	Record and share our heritage through film, literature, urban art, sculptures and festivals.
Preservation of our places and stories.	Promote the protection of Māori heritage sites and historic buildings.
	Expand our oral history programme.



# He kōrero take pūtea

## Financial information

This section is to provide a financial overview of the Whau Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

## Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Whau Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation  This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.  Provide sports fields that are fit for purpose and cater for community needs.  Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services  This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.  Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.  Deliver a variety of events, programmes and projects that improve safety, connect

Local activities	Levels of service statements
	<p>Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to place making and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

<b>Annual Plan Financials</b>	<b>2015/16 (\$000s)</b>	<b>2016/17 (\$000s)</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>			
Local community services	314	279	263
Local parks, sport and recreation			
Local planning and development			
Local environment services			
<b>Total operating revenue</b>	<b>314</b>	<b>279</b>	<b>263</b>
<b>Operating expenditure</b>			
Local community services	3,672	3,962	4,084
Local governance	1,117	1,097	1,142
Local parks, sport and recreation	5,253	5,214	5,464
Local planning and development	896	956	1,104
Local environment services	505	215	212
<b>Total operating expenditure</b>	<b>11,443</b>	<b>11,444</b>	<b>12,006</b>
<b>Net operating expenditure</b>	<b>11,129</b>	<b>11,164</b>	<b>11,744</b>
<b>Capital expenditure</b>			
Local community services	808	2,669	412
Local governance			
Local parks, sport and recreation	1,714	4,664	4,879
Local planning and development	190	190	2,242
Local environment services			
<b>Total capital expenditure</b>	<b>2,712</b>	<b>7,523</b>	<b>7,533</b>






## Funding Impact Statement

<b>Financial year ending 30 June</b>	<b>2016/17 (\$000s)</b>
<b>Sources of operating funding</b>	
General rates, UAGCs, rates penalties	12,018
Targeted rates	731
Subsidies and grants for operating purposes	31
Fees and charges	160
Local authorities fuel tax, fines, infringement fees and other receipts	88
<b>Total operating funding</b>	<b>13,028</b>
<b>Applications of operating funding</b>	
Payment to staff and suppliers	9,943
Finance costs	1,441
Internal charges and overheads applied	1,627
Other operating funding applications	-
<b>Total applications of operating funding</b>	<b>13,011</b>
<b>Surplus (deficit) of operating funding</b>	<b>17</b>
<b>Sources of capital funding</b>	
Subsidies and grants for capital expenditure	20
Development and financial contributions	-
Increase (decrease) in debt	7,486
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-

<b>Total sources of capital funding</b>	<b>7,506</b>
<b>Application of capital funding</b>	
Capital expenditure	
- to meet additional demand	105
- to improve the level of service	3,922
- to replace existing assets	3,496
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
<b>Total applications of capital funding</b>	<b>7,523</b>
<b>Surplus (deficit) of capital funding</b>	<b>(17)</b>
<b>Funding balance</b>	<b>0</b>

# Ngā Mema o tō Poari ā-Rohe o Whau

## Your Whau Local Board members

	Members' details
	<p><b>Tracy Mulholland – Chairperson</b></p> <p>Phone: 021 287 2296</p> <p><a href="mailto:tracy.mulholland@aucklandcouncil.govt.nz">tracy.mulholland@aucklandcouncil.govt.nz</a></p>
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On the cover: Eva Tasila with her mother Amelda Tasila enjoying time together at Olympic Park, New Lynn, one of the many parks in the Whau Local Board area.

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