

TE MAHERE Ā-ROHE O WAITĀKERE
RANGES TE WHAKATAUIRA 2017

Waitākere Ranges Local Board Plan

Draft 2017



Waitākere Ranges
Local Board

Auckland Council



Te Rohe ā-Poari o Te Wao-nui-o-Tiriwa

Waitākere Ranges Local Board area



The first thing you see when you approach west Auckland is the Waitākere Ranges, which form a natural backdrop to the western skyline and are protected by the Waitākere Ranges Heritage Area Act 2008.

This local board area, full of natural and cultural features, yet close to metropolitan Auckland and subject to pressure from the urban environment, is unique in New Zealand.

Te Kawerau a Maki and Ngāti Whātua are mana whenua in the Waitākere Ranges. Hoani Waititi Marae is a local urban marae.

Our largest and only town centre is Glen Eden, surrounded by the suburban areas of Glen Eden, Parrs Park and Sunnyvale. The townships of Laingholm, Oratia and Waitākere are located in very different settings, and long-established rural communities are clustered around Huia, Parau, Piha, Karekare and Bethells Beach.

Titirangi and Swanson are established small villages with strong local characteristics. Titirangi hosts Te Uru Gallery and is an established centre for the arts. Swanson is a small village which is expanding quickly.

In the 2013 census 48,339 people were living in this area, an increase of 6 per cent from 2006. Labour force participation is above the Auckland average, and at \$79,700 median household incomes are higher than the Auckland average of \$76,500, though there are significant differences between more and less affluent areas.

Residents have access to council libraries at Titirangi and Glen Eden, two community houses, venues for hire at Ceramco Park and Titirangi Hall, and a variety of halls run by community groups.

Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māiri o koutou wairua,
kia hora te marino, tēnā koutou katoa.
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe
ki Te Waonui a Tiriwa me te Pae o te Rangi,
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere
kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua me te Te Kawerau a Maki,
ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe
e tini whāioio kua whakakāinga ma.,
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia hiwa rā, kia hiwa
rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.

My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread, I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind, that would drive the paper nautilus
to shore.
It was you who commanded me to ascend from the raised seas of Kupe,
to the forest of Tiriwa, and Te Pae o te Rangi.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other - Te Whau.
Home of Te Au o te Whenua and Te Kawerau a Maki,
the original settlers, they laid the way for later travellers
to make a home here.
They cast their footprints in stone upon these precincts of the region,
and so made settlers of us all.
Which gives substance to the adage,
“Communities connected to their natural environment are unique and diverse.” Let us
grow with vigour.

Ngā upoko kōrero

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Statement of proposal for the Waitākere Ranges Local Board Plan 2017

He kōrero mai i te Heamana

From the Chair

In the Waitākere Ranges we are living on the edge – the edge of the super-city, the edge of urban development, and the hard edge of environmental protection.

In some ways that is a good thing. There are lots of opportunities here for local people to make the most of their local environment, and to continue carving out our own unique place within the super-city. However, it also gives us a greater level of responsibility for recognising and protecting the intrinsic value of our natural areas and realising that even small actions can have a magnified effect on our larger environment.

We want to do our part to encourage sustainability in the way that we live and in our interaction with and care for our environment. What this means in practice is that we will seek to make sure that all of our programmes are viewed through a sustainability lens, and that we will advocate within the council family for the effects of climate change and environmental degradation to be recognised in all of the council's policies.

We also want to focus on the needs of our urban communities. We want to make sure the people who live here are enjoying living locally, and are making connections with each other and with the council that will improve their quality of life. This is where the idea of 'small is beautiful' is important. Small changes, initiated from within, are the best way to achieve social change. We want to support this process. This benefits council as well, as people who love where they live look after where they live, and often in more exciting and innovative ways than we can imagine.

In this draft local board plan we are setting out our key areas of interest for the next three years and beyond. This is not a list of everything we will do, but a flavour of what we have identified as being important to local communities. Many of the ideas in this draft plan have come from you through feedback provided to us in the past.

Our challenge is to address the needs of all, with a limited budget and resources, over a huge geographical landscape. We know this area has one of the smaller local economies, a population that travels outside of the area for work, and an active and interested community sector. We want to know what you think of how we plan to complement and support it.

Ngā mihi



Greg Presland

Chair, Waitākere Ranges Local Board

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

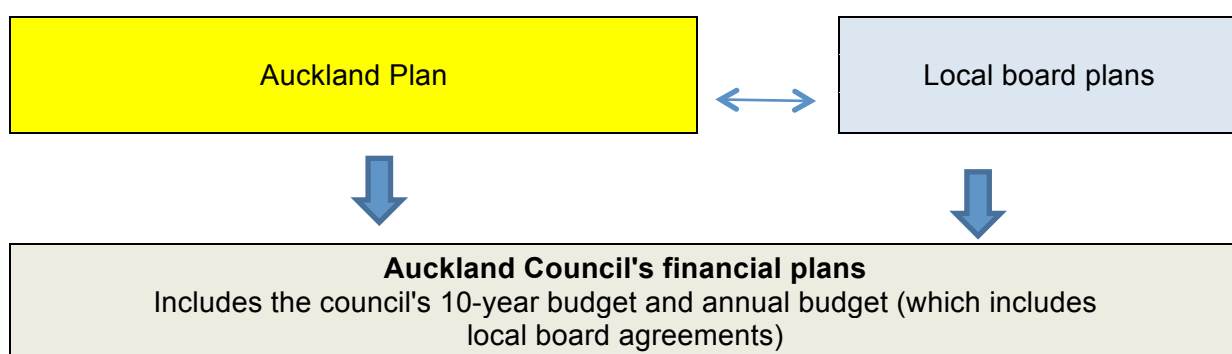
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

He kōrero mō ngā poari ā-rohe

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out all of the proposed key initiatives in our plan within existing resources, or that there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges,
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport Local Board Transport Capital fund.

Where we do not have the decision-making authority and/or funding to carry an action out we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Waitākere Ranges Local Board will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular mutual interests relating to environmental management, youth, community development and place-making, and would like to activate projects around these areas.

Whakaotinga 1: He ngangahau te tiaki a te iwi i te Papa Rāhui ki te Ika Whenua o te Waitākere

Outcome 1: People actively protect the Waitākere Ranges Heritage Area

The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland.

The Auckland Plan acknowledges that nature and people are inseparable. This is particularly true in the Waitākere Ranges, where most of the 27,720 hectares of the Waitākere Ranges Heritage Area (the heritage area) sits within our boundaries.

Created in 2008 by an Act of Parliament, the heritage area was put in place to recognise the area's national, regional and local significance, and to promote the protection and enhancement of its heritage features for present and future generations. A variety of organisations have responsibilities for the heritage area, and the land within it is made up of a combination of public and private landholdings.

A heritage area monitoring report is prepared every five years. The next will be in 2018. We will use it to help us decide which areas of work we should prioritise in the future. We believe the ecological importance of the heritage area needs greater recognition. We will advocate to the governing body to elevate its status and prioritise resourcing actions that will protect the heritage area in the long term.

Locally, there are five Local Area Plans under the Waitākere Ranges Heritage Area Act – Bethells/Te Henga, Waiatarua, Oratia, Henderson Valley/Opanuku, and Muddy Creeks. These plans set out long-term community goals for the future use, character, community wellbeing and environment in these areas. We will continue to focus on carrying out their recommendations.

Outcome 1: People actively protect the Waitākere Ranges Heritage Area	
Objective	Key initiatives
The heritage area's special character is celebrated and enhanced.	Prioritise and carry out recommendations of the 2018 Heritage Area Monitoring Report.
	Work with communities to carry out recommendations from Local Area Plans.
	Work with mana whenua and local communities to protect, and tell the stories of, cultural and historic sites of importance.
	Help landholders and residents understand their duty of care for the fragile heritage area.
	Promote and support small-scale and sustainable home-based business in the heritage area.
	Create greater awareness of the values and heritage features of the heritage area.
	Seek funding to erect gateway signs to the heritage area.

Whakaotinga 2: Kei te tiakina me te whakapaitia ake ō tātou toi whenua taketake

Outcome 2: Our unique natural habitats are protected and enhanced

Local communities and the council work together to live sustainably and look after our environment.

Eighty-two per cent of our local board area is native vegetation containing diverse and unique habitats. These habitats are surrounded by both a fragile marine and coastal environment and by New Zealand's largest metropolitan area. This means we face a number of environmental challenges.

Weeds are a significant threat to habitats in the Waitākere Ranges Heritage Area. This area has a large number of private properties within its borders and a lot of roads and tracks. This makes it very easy for weeds to spread, so collaboration and coordination between the council and private landowners is vital to control their impact. We will use our resources to support individuals and groups to control weeds and animal pests.

In the 2016 State of Auckland Marine Report Card, Manukau Harbour has a D-rating overall, based on water quality, contaminants and sediment, and ecology. Our marine environment is threatened by, among other things, poorly performing septic tanks, and water quality in our coastal lagoons is also poor.

We will focus our efforts on ensuring that poorly performing septic tanks are replaced. We have commissioned a coastal and marine environment report and will use this to inform future actions.

When we approve use of land for filming or events, we see how easily human activity can encroach on animal and plant habitats. Our coastal areas contain a number of rare or threatened birds and marine mammals, and the last population of Maui's dolphin. We want to encourage visitors and residents to take more care around all our native species.

Kauri dieback remains widespread and is an increasing threat to our forest. We currently provide an education resource in the form of a Kauri Coordinator, and will continue to help those who live in and visit the local board area to prevent any further spread of the disease.

Living in a sustainable and resilient way also has an immediate impact on the natural environment. Reducing plastic bag use, avoiding car journeys, and planting trees are all things that contribute in this area. Our work programme will support sustainable choices and the decisions we make will recognise the effects of climate change.

Outcome 2: Our unique natural habitats are protected and enhanced	
Objective	Key initiatives
Animal pests and weeds are controlled long term, and the fight against kauri dieback continued.	Carry out weed removal, focusing on areas identified in the Waitākere Ranges Strategic Weed Plan.
	Enable community-based weed and pest control on public and private property.
	Fund kauri dieback awareness raising.
Our marine and coastal environments are protected.	Help residents and landowners act to improve water quality in coastal lagoons and harbours.
	Support community efforts to protect marine and coastal environments.
	Work with communities to protect vulnerable marine animals and plants.
Our visitors and residents make every day sustainable living choices.	Support local projects which make a positive difference to their environment.

Whakaotinga 3: He pai tonu ki ngā hapori ā-rohe ake ō rātou wāhi noho

Outcome 3: Local communities feel good about where they live

Our communities celebrate their distinct identities and live, work and play together.

Our area's residents live in a variety of different ways and places, from the west coast and rural villages to areas of suburban housing and urban townships. Each has its own aspirations, challenges and strengths.

We want our communities to feel proud of their areas. We will seek out opportunities for collaboration to ensure our neighbourhoods are better connected, informed and resilient, and to create opportunities to strengthen local networks.

Locally we have a number of skilled and enthusiastic groups with whom we can partner to support local people to achieve their own outcomes. Supporting and encouraging local events is one way to bring people together. We will programme activities and initiatives which involve and cater for the range of cultures, interests and age groups that represent our community's make-up.

Through our local grants fund, the board will also support community projects which enhance the places where people live.

There are no secondary schools in our area and we know many people travel out of the area to work. We will look for opportunities to support our youth as they prepare for a future in adulthood and the workforce.

Outcome 3: Local communities feel good about where they live	
Objective	Key initiatives
Communities are skilled, well informed and engaged.	Support communities to lead their own place-making initiatives.
	Support Hoani Waititi marae-based programmes, activities and events.
	Boost local capacity and skills in less well-resourced areas.
Community events and activities celebrate diverse local identities.	Fund Waitangi Day celebrations.
	Fund key community events which celebrate our inspiring settings and diverse character.
Young people are supported to achieve.	Develop the leadership and job skills of young people.
	Support youth-led community projects.
	Enable young people to contribute to decision-making.
Mana whenua and mātāwaka are acknowledged and their needs and aspirations are widely known.	Develop relationships and agree shared goals with local Māori and key Māori organisations.

Whakaotinga 4: He aro tonu te iwi ki te ao toi, ngā tikanga ā-iwi ake me ā tātou taonga tuku iho

Outcome 4: People experience local arts and culture, and recognise our heritage

We celebrate what makes us unique.

Arts and culture are intrinsic to place-making. In our area we are fortunate to have a range of established partners to work with across the arts and heritage communities. Our investment is significant. We fund and support a wide range of partners in and around the Lopdell Precinct, the most prominent of which is Te Uru - Waitākere Contemporary Gallery. This relationship plays an important role in showcasing Titirangi as the arts hub for the west and stimulating the wider local creative economy.

We want to continue providing a range of opportunities for community participation and access to the arts. This includes promoting locally relevant arts and themes, and Māori arts and culture, and supporting local creative businesses with our open studios event. We look forward to celebrating Matariki with our community at Arataki Visitors Centre and building upon local links to the Waitākere Ranges Heritage area.

With future townscape improvements in Glen Eden expected to be complemented by private sector housing developments and investment, there is also an opportunity to boost locally generated arts and cultural activities in this area.

Protecting our shared history is also a key way to identify what is unique about our area, and provides a point of reference from which we can inform and influence physical changes to our urban and rural landscapes. For example, Waikumete Cemetery is just one of our many built heritage sites with both local and national importance. We would like it to appear more visibly connected to Glen Eden in the minds of residents and visitors. The board will also make sure our road and place names reflect our shared heritage, and that mana whenua's relationship to the landscape is recognised.

Once published, we will use the Swanson Heritage Report and Design Guidelines to influence development in this area to reflect the village's rich heritage.

Outcome 4: People experience the arts, culture and heritage	
Objective	Key initiatives
Arts and culture are part of the everyday life of all our communities.	Continue our annual open studios event to promote the local creative economy.
	Fund events which create a sense of place, interest and local identity.
	Promote more arts and cultural activities in Glen Eden.
Titirangi is seen as a showcase for arts in the west.	Ensure Te Uru programmes reflect the unique character of the Waitākere Ranges.
	Ensure arts programming celebrates local creative icons.
Historic and cultural heritage is recognised, celebrated and understood.	Protect key local sites of cultural and historical importance and tell their stories.
	Hold heritage events which celebrate past, present and future.
	Celebrate Matariki at key sites.

Whakaotinga 5: He wāhi pai tonu hei haerenga ō tātou pokapū ā-tāone

Outcome 5: Our urban centres are enjoyable places to be

Our urban environments are attractive and looking towards the future.

The Auckland Plan prioritises the protection, enhancement and improvement of business-zoned areas and Business Improvement Districts (BIDs). The main way your local board can support economic development or other changes in urban centres is through place-making, or inspiring people to reimagine and reinvent our local places.

Glen Eden is our area's main town centre. We are committed to making significant improvements, with a town square following on from the 2016 upgrade of the library courtyard. The town centre already has many assets, including an excellent library, a number of up-and-coming businesses and an active business association, with which we will partner to help the township more actively and attractively promote what it has to offer.

In improving the look and feel of Glen Eden we hope to encourage better use of retail spaces to attract investment and support existing businesses to make the most of the opportunities Glen Eden offers.

We do not have the funds to complete the town centre redevelopment identified in the Glen Eden Urban Design Framework and Implementation Plan. In 2013 the complete package was estimated at \$32 million, so we will advocate for an appropriate amount of regional funding in the council's long-term plan to finish this work.

Around our smaller urban centres we will be actively looking to make grants for community projects which will enhance these environments.

Outcome 5: Our urban centres are enjoyable places to be	
Objective	Key initiatives
Glen Eden is an attractive and welcoming town centre.	Continue commitment to the major town centre improvement project.
	Ensure public places are family-friendly, inclusive and safe.
	Provide better walking connections to the town centre.
	Support BID projects which present an attractive town centre.
Local communities are supported to enhance local villages.	Identify village-focused, community place-making projects which enhance our centres while keeping their essential character.

Whakaotinga 6: E tūtakina ana ngā hiahia o te rohe e ngā wāhi noho ātea me ngā wāhi mahi hākinakina o te hapori

Outcome 6: Our easy to get to community spaces and recreation facilities meet local needs

Local parks, facilities and walkway connections provide attractive places for people to come together.

Geographically, our area is split between people living urban and rural lifestyles. This means people in the Waitākere Ranges Heritage Area rightly have different needs and expectations for their commuting and communal lives than those living more urban lifestyles.

Across the whole area, we want to encourage people to get out and about, meeting others and building supportive networks. We might create the spaces, but there is room for more to be happening at council-owned facilities. It is important that residents know where facilities are and the opportunities for using them. Working with the local people who manage these places and programmes will help with this.

In our rural areas we want to make sure our parks remain understated and accessible. With local and regional parkland so closely intertwined, how we use our parks can easily have a negative effect on the heritage area. As a desirable area for filming and events, we need to be conscious of the impact on the environment.

People are always interested in getting from A to B, for work or for pleasure. Building a local walking network is a slow process but a worthwhile one, and we want to encourage people to use our pleasant walkways. Where financially practicable, we will make targeted improvements to streetscapes. Where it is not, we will work to influence Auckland Transport to prioritise those improvements.

Access to local parks, quality gathering and resting spaces, and good transport, walking and cycling connections is vital for good urban living. We want people to have access to green space and connections between suburbs that support freedom of movement without the car.

We have a number of small urban parks throughout our area, but they are not always as inviting as they might be. We want to improve amenity and recreational use for locals so that these parks are used more regularly – actively for exercise, but also as quiet communal spaces. We know that if the needs of children are addressed when designing community spaces, then they will also be good for adults.

Outcome 6: Our community spaces and recreation facilities meet local needs and are easy to get to	
Objective	Key initiatives
Our public spaces are great places for people to meet.	Improve the attractiveness of small urban parks.
	Ensure improvements to facilities are child-centred, and mobility-friendly.
	Support local facilities to become more visible in their communities.
	Carry out targeted, small infrastructure projects which enhance streetscapes.
	Publicise our pleasant urban walkways.
	Develop linked trails through Glen Eden and Titirangi to enable people to get around and exercise in attractive off-road settings.
	Improve rural walkways for pedestrians.
People have plenty of sports and recreation opportunities.	Deliver parks-activation projects which bring the community into our parks and open spaces.

He kōrero take pūtea

Financial information

This section is to provide a financial overview of the Waitākere Ranges Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Waitākere Ranges Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect

Local activities	Levels of service statements
	<p>Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to place-making and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	327	147	152
Local parks, sport and recreation			
Local planning and development			
Local environment services			
Total operating revenue	327	147	152
Operating expenditure			
Local community services	3,964	3,650	3,727
Local governance	1,015	1,018	1,062
Local parks, sport and recreation	3,390	3,641	3,725
Local planning and development	420	413	328
Local environment services	1,025	1,112	497
Total operating expenditure	9,814	9,833	9,339
Net operating expenditure	9,487	9,686	9,187
Capital expenditure			
Local community services	409	140	346
Local governance			
Local parks, sport and recreation	2,979	2,456	1,114
Local planning and development	-	372	-
Local environment services			
Total capital expenditure	3,388	2,969	1,460

Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	11,011
Targeted rates	84
Subsidies and grants for operating purposes	10
Fees and charges	83
Local authorities fuel tax, fines, infringement fees and other receipts	54
Total operating funding	11,242
Applications of operating funding	
Payment to staff and suppliers	9,085
Finance costs	734
Internal charges and overheads applied	1,419
Other operating funding applications	-
Total applications of operating funding	11,238
Surplus (deficit) of operating funding	4
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	2,964
Gross proceeds from sale of assets	-
Lump sum contributions	-

Other dedicated capital funding	-
Total sources of capital funding	2,964
Application of capital funding	
Capital expenditure	
- to meet additional demand	344
- to improve the level of service	372
- to replace existing assets	2,252
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	2,968
Surplus (deficit) of capital funding	(4)
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Te Wao-nui-o-Tiriwa

Your Waitākere Ranges Local Board members

	Members' details
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On the cover: Auckland-based painter Imogen Taylor, who was the artist in residence at McCahon House January - March 2017. She's in the purpose-built residency studio on the grounds of the McCahon House, 67 Otitori Bay Road, Titirangi. The Waitākere Ranges Local Board helps fund the McCahon House Trust.

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