

TE MAHERE Ā-ROHE O WAIHEKE
TE WHAKATAUIRA 2017

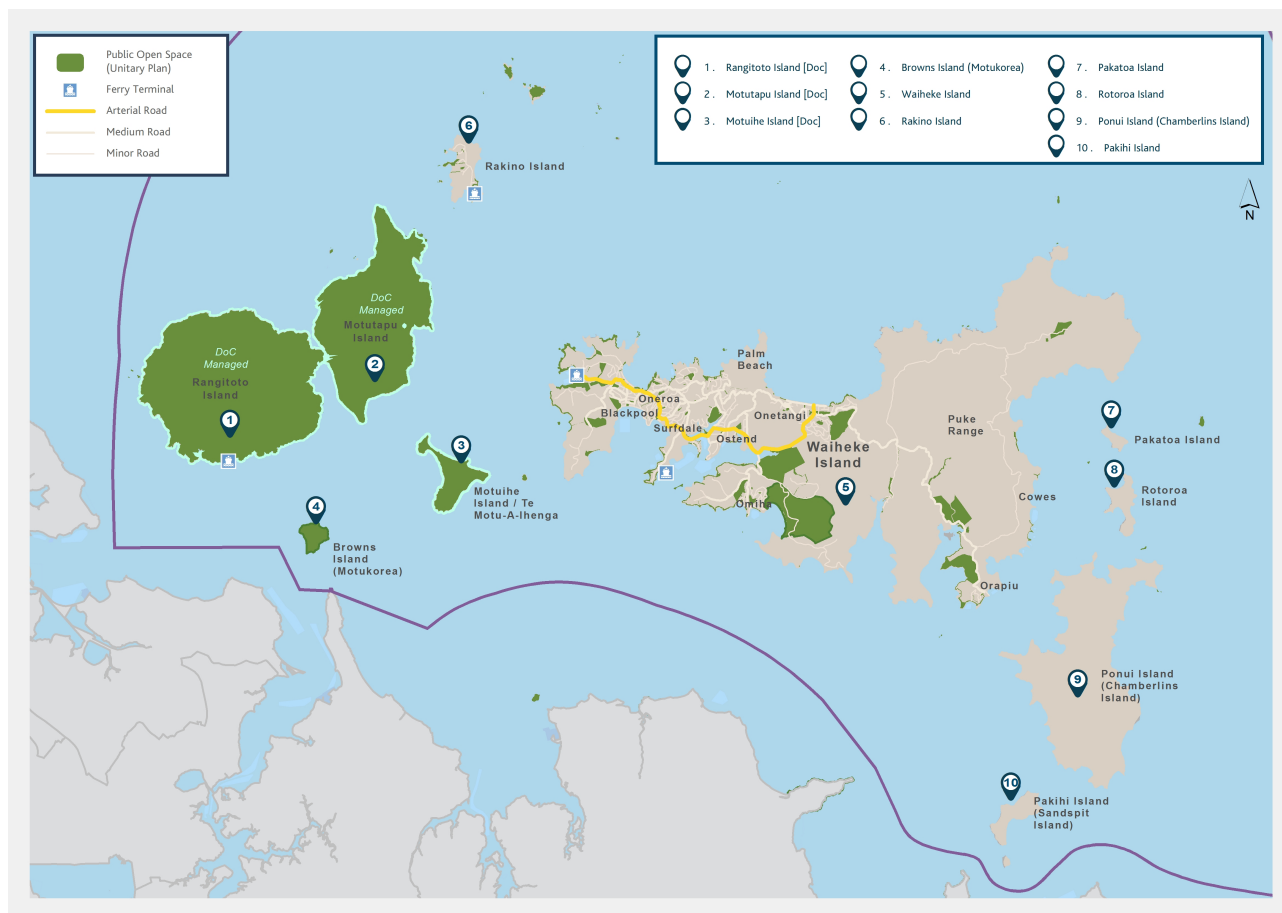
Waiheke Local Board Plan

Draft 2017



Te Rohe ā-Poari o Waiheke

Waiheke Local Board area



The Waiheke Local Board area includes Waiheke Island along with Rangitoto, Motutapu, Motukorea, Motuihe, Ponui, Rakino and smaller islands, some of which are uninhabited reserves. Waiheke is the largest island

As at 30 June 2015, the Waiheke local board area (including Rakino and Ponui islands) was home to an estimated 8980 people. Its population increased by 543 (7.0%) between the 2006 and 2013 censuses. More than 900,000 people visit Waiheke each year.

The island has around 40km of beaches and the eastern part is mostly farmland, vineyards and a regional park.

Mihi

Titiro ki te Pane-o-Horoiwi,

ka whakapukepuke, ka whakatiketike ki waho rā.

He kawau, he kawau, he kawau!

He kawau tikitiki ka eke ki te tāhuna tōrea.

He kawau tikitiki ka eke ki te tāhuna ki Waitematā.

Ko koutou ēna e ngā mataawaka i rite ai te kōrero,

Ngā waka o Taikehu me he kāhui kātaha kapi-tai, ka eke!

Kua eke, hui e, tāiki e!

Te noho nei au i te kūrae i Takaparawhā, ka titiro whakawaho ki a koe Aoteae tū hihiwa mai rā i te pae o te moana o Hauraki.

Ka hoki whakaroto ake aku mihi ki a Waiheke, ki a Rangitoto te pueanga mutunga a te moana.

Kia ū mai anō au ki te one i Ōkahu, kia takahia e au te rārangi maunga i uta.

Ki te tonga ko Maungarei, kei raro ko te Kōpua Kai a Hiku.

Ka rere mā roto ki Puketāpapa, kia piki au ki Maungakiekie, Tūpo-o-te-tini.

Ka whakamau taku haere mā te Ahikāroa a Rakataurakia taka atu au ki te Ara Whakapekapeka o Ruarangi.

I kona ka aro tika atu au ki a koe e Maungawhaute tū whakahira tonu mai nā i te pū o te wheke, kua werohia nei e te Tūkoi o te Rangi, kia pokanoa au ki te pepeha a Tītahi,

“Koia te pou whakairo ka tū ki Waitematā i ōku wairangitanga”, kia whakaotihia noa ai ki te kōrero rā, “te pai me te whai rawa o Tāmaki.”

Look to the sandbanks at Achilles Point, rising majestically out there.

It is the visiting cormorant!

It has alighted onto the beach of the Oyster-catcher.

A distinguished visitor has come to the Waitematā.

It is you the descendants of the ancient voyagers, those who embody the axiom,

Like shoals of herrings on the tide are the canoes of Taikehu, you have arrived!

The connections are made!

So here I sit on the headland at Bastion Point, and I look out to Great Barrier Island shimmering on the Hauraki Harbour.

Returning my gaze to Waiheke and then to Rangitoto, the last gift from the sea.

Once more I stand on the shore at Ōkahu, from where I can traverse the ancient peaks.

To the south is Maungarei below which lies the Panmure Basin.

Flying inland I come to Puketāpapa from where I scale Maungakiekie, resting place of many who have passed on.

I follow then the pathway to Mount Albert down into Point Chevalier. From there I return to Mt Eden, shining gem at the heart of the great city, lanced by the sky tower so that I might appropriate the prophecy of Tītahi who said. “It is a tower that will stand in the Waitematā that I saw in my feverish dream” and to end it with the maxim, “and so flow the goodness and the riches that is Tāmaki.”

Ngā upoko kōrero

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Statement of proposal for the Waiheke Local Board Plan 2017

He kōrero mai i te Heamana

From the Chair

It's our privilege to present our draft Waiheke Local Board Plan 2017. We live in a very special place and this plan presents us with an opportunity to ensure it remains so. We want to hear whether you think we have got it right.

Over the years you have been clear about what you think our priorities should be. Many of the ideas in this draft plan have come from you through past feedback, community discussions and Essentially Waiheke consultation.

We have a world-class destination that attracts huge visitor numbers, but that's only going to be the case as long as the environment and character of Waiheke is preserved.

We need to manage the impact of visitors to ensure that it builds on and reflects the best of Waiheke, instead of having a negative effect. This includes investigating revenue mechanisms, such as a tourist levy, to support increased services, infrastructure maintenance or improvement projects.

We plan to continue to support a range of initiatives that enhance and protect our natural environment. We propose to continue our focus on restoring and protecting our wetlands, streams and waterways. We will continue to investigate a network of marine reserves and other marine protection methods.

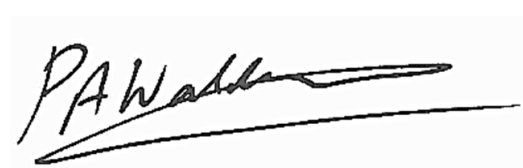
Our roading infrastructure needs to improve. This includes a focus on water sensitive design and stormwater management

Locally-led planning and placemaking is another focus. Essentially Waiheke is our community voice and we will be advocating to Council's governing body to use this document as a blueprint for future planning and development strategies.

Matiatia continues to be a priority. Implementation of the strategic plan will require strong advocacy to council's governing body and council controlled organisations; Panuku Development Auckland, Auckland Transport and Watercare. It will provide you with an opportunity to have input in the future direction and long term aspirations for this important and much-loved gateway. Some Matiatia projects can be progressed within our existing resources and others will require alternative funding mechanisms or partnership opportunities.

To successfully deliver on this plan, we all need to work together – the council, central government, businesses, community organisations and residents.

We look forward to receiving your feedback.

A handwritten signature in black ink, appearing to read 'P. A. Wall', with a long horizontal line extending from the end of the signature.

Paul Walden,
Chair, Waiheke Local Board

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

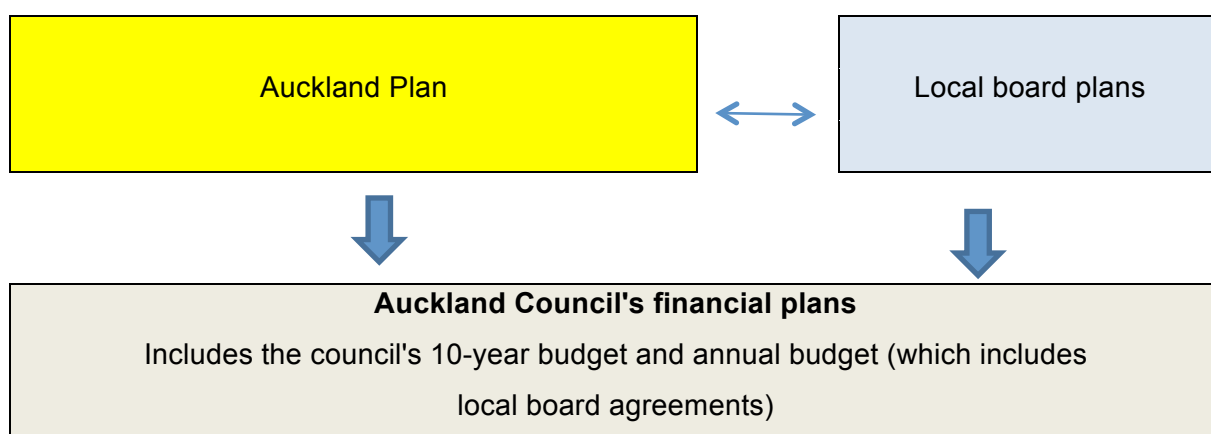
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe that we can carry out all of the proposed key initiatives as they are described in our plan within existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them. We do this by advocating on your behalf or making formal submissions.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps, which could include seeking funding we don't currently have or deciding not to progress further.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

This board values the Te Ao Māori world view, the essence of which is relationships. We respect the traditional cultural and spiritual values of mana whenua and mataawaka, and we are committed to fostering a more productive relationship.

This plan describes some of the ways we would like to partner with mana whenua. This includes kaitiakitanga and the guardianship of our environment and special places. It also means we want to support Māori organisations in providing for our community's social and cultural needs.

We will recognise and provide for the unique cultural heritage of wāhi tapu. Iwi participation will be a priority when planning future projects to ensure we are working towards shared goals.

Whakaotinga 1: Hanga mahere me te tohi wāhi ngātahi

Outcome 1: Inclusive planning and placemaking

The character of Waiheke is protected and enhanced in line with the principles of Essentially Waiheke.

Adopted in 2000 and refreshed in 2016, the Essentially Waiheke strategy sets out a community approved framework for achieving sustainable development and environmental outcomes.

We recognise Essentially Waiheke as our community voice and a blueprint for future planning and development. We expect it to be at the forefront of decision-making for our island, and are committed to ensuring its values and principles are considered and central to the Hauraki Gulf Islands District Plan, or successive planning documents.

As a board, we will advocate for cultural, social and environment impact to be a key consideration for all development and activities in our area with the aim of retaining our unique and distinct character. We will ensure you have a strong say in the planning and development of local places and facilities.

Matiatia Strategic Plan

Matiatia is our busiest transport hub for visitors and residents of Waiheke, and one of the busiest in the Auckland region. We recognise its economic value and importance for both our commuters and visitors to the island and it will be an important focus area for the board.

While there are many opportunities to improve this gateway, developing an agreed strategy which reflects our community aspirations, embraces the area's cultural significance and provides for future infrastructure needs, has been challenging.

We are developing the Matiatia Strategic Plan to provide a coordinated approach to improving this facility for residents and visitors alike and to enable outcomes that address long standing issues and provide for future needs.

The plan will incorporate ways to address traffic and public transport flows, prioritise creating safe, functional facilities for pedestrians and cyclists, and improving links to and from the area.

We will focus on making visitor services and information easily accessible. We will also look at developing concept plans for the surrounding open space that consider the future needs and aspirations our community has for Matiatia. Heritage and environmental values will be protected and enhanced.

Outcome 1: Inclusive Planning and Placemaking	
Objective	Key initiatives
A regulatory environment which protects and enhances the unique character of Waiheke's people and environment.	Ensure the principles of Essentially Waiheke are incorporated into the coming Hauraki Gulf Islands District Plan review and acknowledged within the council's strategies and policies.
	Establish a design panel of local architects to provide feedback on significant consent applications.
Empowering a water sensitive community.	Investigate initiatives that minimise stormwater run-off and encourage permeable options.
	Monitor the performance of our septic systems and make the retrofit programme available across Waiheke.
Planning that enables local placemaking.	Develop and implement precinct plans in consultation with our community.
	Progress scoping and implementation of the Matiatia Strategic Plan. Some projects can be progressed with existing resources while others will require us to seek funding. We will do this by advocating to Council's governing body or investigating partnership opportunities.

Whakaotinga 2: He ōhanga hua tonu me te āta tiaki pai i te manuhiri

Outcome 2: A sustainable economy and respectful visitor approach

Our Waiheke community has a strong, independent, entrepreneurial spirit and our natural assets provide many economic and lifestyle opportunities.

Waiheke's attractive natural landscape and its proximity to Auckland mean it is now viewed as one of the world's most desirable tourist destinations. This has brought with it both opportunities and challenges.

The last 20 years have seen significant changes to our demographic and economic makeup. Our infrastructure and environment now face the significant challenge of supporting not only the needs of our 8000 residents but also the 900,000 visitors who come each year.

The uniqueness of Waiheke is directly related to the beauty and the character of the island's natural environment and its community. Our beautiful scenery, beaches, friendly people, vineyards, landscapes, restaurants and cafes attract visitors from all over the world.

To maintain the island's social, cultural and environmental character, any economic activity on Waiheke must balance development with environmental and infrastructure impact.

In order to preserve what makes this place special we will continue to investigate revenue mechanisms, such as a visitor levy, to support increased services, infrastructure maintenance or improvement projects.

We will also be advocating to council's governing body for decision-making responsibility for street trading on our beaches and road reserves.

Outcome 2: An sustainable economy and respectful visitor approach	
Objective	Key initiatives
Actively manage the impacts of tourism.	Investigate a visitor levy or advocate to Council's governing body for visitor growth funding.
	Support and advocate to Council's governing body for infrastructure and services which address the impacts of tourism while also providing local benefit.
Enhance our economy without detracting from the island's character.	Work with Waiheke's tourism industry to promote activities that retain and enhance our natural environment.

	Advocate to Council's governing body for local decision-making for trading on public space including beaches and road reserves.
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Whakaotinga 3: He mea manawapātia te taiao o Waiheke

Outcome 3: Waiheke's environment is treasured

We want to protect, maintain and enhance our precious islands, land, coastline, wetland and marine environments for future generations.

Our archipelago is stunning. It's what makes our place both special and unique.

We must ensure our streams, beaches, bays and surrounding gulf are protected and enhanced, and biodiversity is supported. We acknowledge the importance of our natural environment to Māori and will work with mana whenua and mataawaka to achieve our combined environmental aspirations.

Community education and volunteer programmes have a crucial role to play. We will foster partnerships and collaborative relationships with volunteer groups committed to protecting and enhancing our wetlands, native bush and bird life.

We will promote best practice for environmental management, including stormwater, wastewater, wetlands, weed and pest control. Use of herbicides on council land on Waiheke is restricted unless we approve dispensation.

Marine environment

We want to understand the health of our marine environment and the best ways to protect and preserve it. We will carry out targeted ecological research and monitoring, and support academic and citizen science programmes to help us understand and support our aquatic environment. We want to build an environmental education centre to provide a base for this work.

We will continue to investigate a network of marine reserves and other marine protection methods.

Waterways, weeds and pests

Waiheke means 'cascading waters'. Wetlands cover 1.3 per cent of our land with many being nationally significant because they're relatively intact. Their function supports the health of the gulf, including flood control and water filtration. Protecting and restoring our wetlands, enhancing our waterways, and protecting mangroves is a priority.

We want to support our animal and plant biodiversity by developing and implementing a pest-free plan. This includes developing a coordinated approach with all agencies working to protect and restore the environment to ensure we have a prioritised approach that ensures best return on investment of funds.

Currently Waiheke is free of Kauri dieback and it is vital this continues.

Waste management

Most of our waste is transported to a landfill on the mainland. We support cost effective community-driven initiatives to reduce waste by using renewable resources and recycling.

What you told us

The land and sea which sustain Waiheke must be protected, actively managed and, where possible, restored to abundance.

Outcome 3: Waiheke's environment is treasured	
Objective	Key initiatives
Restore and protect our natural environment in partnership with our community.	Support academic and citizen science programmes to help understand and support the health of the aquatic environment.
	Develop an environmental and marine education centre. This may require advocating to Council's governing body or investigating partnership opportunities.
	Develop and deliver animal and plant pest management plans and ensure a coordinated approach of all agencies involved in these programmes.
	Continue to deliver wetland restoration and regeneration projects, working with local schools and the community.
	Partner with our schools to support the Sustainable Schools programmes on Waiheke.
Improve conservation of our coastal environment, including the marine area.	Monitor and regenerate freshwater ecology including impacts on the receiving environment.
	Pursue the establishment of Marine Protected Areas.
	Develop and deliver management plans for our Esplanade Reserves.
	Progress remediation of the Little Oneroa Stream water catchment.
Reduce the waste stream.	Support initiatives that effectively minimise reduce, and recycle waste.

Whakaotinga 4: He hapori whai hua, kaha me te mahi tahi

Outcome 4: Thriving, strong and engaged communities

Waiheke residents have a strong sense of identity and well-being which is enhanced through active community participation.

The make-up of our year-round population has changed significantly over the last 20 years, but we remain a diverse, close-knit community and we value our differences.

Our community is known for its creativity and innovation, and we are aware of the important role arts and culture plays in creating a sense of identity and cohesion. We will use our community grants and partnerships to support community-led activities.

Events also play an important part in promoting our identity and growing community spirit. We will support locally run events and festivals that are consistent with our community's values of being environmentally responsible and encouraging zero waste.

We want our Waiheke and Rākino communities to be resilient and well-prepared. Having robust and well-resourced civil defence and emergency management plans in place is an important part of this. We will work with our community networks, marae and schools to create back-up plans for managing water, communication and accommodation.

Our community is proportionally older than the Auckland average. We want to better understand the needs of our growing senior population, including opportunities for better and more varied housing options, ensuring our island is safe and accessible, and has adequate care services.

We want all members of our community to be involved and active in local issues and will engage with different community groups, including youth, our older population and Māori, when planning for the future.

What you told us

The community holds dear its sense of belonging and character. Supporting innovation, creativity and productivity on the island will ensure the community prospers. The community expects full participation in the decision-making process.

Outcome: Thriving, strong and engaged communities	
Objective	Key initiatives
Sustainable living and healthy homes.	Develop a Housing Strategy and implement key actions which meet identified community needs.
	Support the development of on-island aged care and respite options for our residents.

Resilience, support and community connectivity.	Work with the civil defence team to develop civil defence and emergency management plans for Waiheke and Rākino Islands.
Community wellbeing and participation.	Carry out a needs assessment to inform any future development of our Artworks complex.
	Support youth-centred initiatives that build engagement, resiliency and transitions to adulthood, including a dedicated youth centre.
	Use community grants and partnerships to support community-led activities using local facilities.
Improve collaboration with Māori.	Develop a forum for dialogue with mana whenua and mataawaka.

Whakaotinga 5: He wāhi hihiri mō te iwi

Outcome 5: Vibrant places for people

Our parks, reserves and beaches are cared for by residents and visitors who enjoy the sport, recreation and leisure opportunities they provide. Our community, arts and cultural facilities are well used and accessible.

Parks and open spaces

Our walkways, tracks, parks, reserves, barbeque and picnic areas offer leisure and recreation opportunities, along with access to our coastline and beaches.

We will develop reserve management plans to ensure park use and development aligns with our values and aspirations. These plans will outline weed and pest control strategies, and promote native bush and wetland regeneration.

Our volunteers play an important role in fostering community identity and looking after our environment. We will continue supporting them by funding initiatives and providing specialist knowledge and resources when required.

Waiheke Island has a rich Māori and European history and we have significant archaeological and heritage features, including pā and wāhi tapu sites, and Fort Stony Batter. We will work with mana whenua and mataawaka to ensure these sites are protected.

Recreation

We will continue to improve facilities at Rangihoua/Onetangi Sports Park. The reserve caters for outdoor recreational uses, including team sports, tennis, mountain biking and golf. It also has culturally significant areas, wetlands and regeneration areas, and public access ways.

Our community supports the development of a swimming pool and this is a local board priority. We want to ensure everyone can learn to swim in a safe environment, while providing a valuable therapeutic and recreational facility. We will continue to advocate to council's governing body and consider a targeted rate or partnership opportunities to develop a community pool.

Community and arts facilities

Many events and amenities are run from community facilities and we will continue to look at ways to ensure their use is maximised.

The Artworks complex was established in 1991 and serves as an arts and cultural centre. Guided by the Artworks strategic plan and needs assessment, we will continue to support the development of Artworks as an arts and cultural precinct, including advocating to council's governing body for an upgrade of the entire complex.

Outcome 5: Vibrant places for people	
Objective	Key initiatives
Improve the open space network on the island.	Update and develop reserve management plans.
	Implement concept plans for Alison Park, Little Oneroa Reserve and Tawaipareira Reserve (the skatepark), as funding allows.
Improve our community's health and wellbeing by providing quality recreational facilities.	Continue to progress the development of a community swimming pool, noting this may require considering a targeted rate and/or partnership opportunities as a means of funding.
	Improve facilities for Island boaties.
	Continue to improve facilities at Rangihoua/Onetangi Sports Park to meet the needs of its users.
	Conduct a gap analysis and develop a sports and recreation strategic plan as the basis for future development of infrastructure and land use.
Support the growth of a flourishing arts community on Waiheke.	Complete an Artworks masterplan following engagement with our arts and culture groups and our community.
Celebrating and sustaining Māori cultural identity, knowledge and practice.	Work with mana whenua and mataawaka to identify ways to protect ngā taonga tuku iho (treasures handed down).
	Support Piritahi marae to further develop as a local community centre and community agency.

Outcome 6: Transport and infrastructure

We have safe, healthy and environmentally friendly transport and infrastructure with integrated transport options that encourage shared use of the road corridor.

Healthy and safe transport

You have asked for connected cycleways and walkways, and reduced pollution and traffic congestion. Having a good quality and well maintained road network is also a priority.

Rural road design techniques will be used to reduce vehicle speeds. This involves strategies such as maintaining the overhanging native trees and narrow winding roads as natural traffic calmers. We will also advocate to Auckland Transport and the New Zealand Transport Agency to lower speed limits where required.

Environment

We need transport solutions that benefit you and enhance our environment. When roads and footpaths are built or maintained, we want priority given to low-impact, well-informed, water-sensitive designs.

The Waiheke Roding Strategy (1995) details design guidelines for our unique road systems and are included in our Auckland Transport engagement plan. Input from council's Healthy Waters team is required for all development or maintenance work in the road reserve.

If herbicides are required to control weeds on the roadside, use must be approved by the board.

Public transport

Matiatia, Kennedy Point and Auckland ferry terminals are the key transport hubs for Waiheke and should be well connected and fit-for-purpose. We will explore ways to achieve this, including park-and-ride and shuttle transfer options to better distribute commuter traffic.

Terminal developments in the CBD or Half Moon Bay have an impact on Waiheke and we will advocate to Auckland Transport and council's governing body to involve the board during project development.

In line with community feedback and to increase bus use, we will advocate to Auckland Transport for a review of bus routes, travel times, affordability and frequency.

Connectivity

Well-designed, connected transport routes and easy access links between our beaches, schools, recreation hubs and villages are important. In line with Waiheke's Pathways Plan we will develop walking, cycling and horse-riding networks to link our villages, schools, vineyards and wilderness experiences.

We will continue to advocate to Auckland Transport for safe and accessible connections to key amenities and services, such as hospitals and airport bus locations in the CBD.

Outcome: Transport and infrastructure	
Objective	Key initiatives
Infrastructure that supports Waiheke character and water management.	Continue to advocate to Auckland Transport for quality roads, footpaths and a cycling network to a standard consistent with the rest of Auckland, taking into account Waiheke's unique character.
	Ensure the Auckland Transport work programme is developed in collaboration with council's Healthy Waters team and water-sensitive design is prioritised.
Storm water is well managed.	Implement Watershed / Catchment management plans, including monitoring of the drainage network.
Increase active and safe transport options and facilities.	Scope and deliver Pathways (Greenways) Plan initiatives, including an eastern-end loop separate pathway.
Advocate for public transport that is timely and accessible for all.	Review public transport including parking alternatives, car sharing and park-and-ride facilities.
	Ensure ferry terminals are fit-for-purpose and well connected to key amenities and services.
	Deliver Waiheke B-accessible plan recommendations during renewal and maintenance work programmes.
	Develop an age friendly island, including advocating for key public transport routes and hubs to be accessible for those with mobility challenges.

He kōrero take pūtea

Financial information

This purpose of this section is to provide a financial overview of the Waiheke Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or introducing local revenue sources (such as local targeted rates and fees and charges). We do have one key initiative that involves investigating a visitor levy. This may result in increasing our local revenue sources, but it is too early in the investigation process to say whether this is possible, when and by how much.

The governing body will be adopting council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Waiheke Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.

Local activities	Levels of service statements
<p>Libraries and Information (Libraries) and Arts, Culture and Events.</p>	<p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, that enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018.

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	222	215	217
Local parks, sport and recreation			
Local planning and development			
Local environment services			
Total operating revenue	222	215	217
Operating expenditure			
Local community services	1,293	1,582	1,636
Local governance	854	852	895
Local parks, sport and recreation	3,654	3,912	3,457
Local planning and development	40	30	20
Local environment services	90	58	77
Total operating expenditure	5,931	6,434	6,084
Net operating expenditure	5,709	6,219	5,867
Capital expenditure			
Local community services	96	362	480
Local governance			
Local parks, sport and recreation	1,333	1,625	650
Local planning and development			
Local environment services			
Total capital expenditure	1,428	1,987	1,130





Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	6,548
Targeted rates	-
Subsidies and grants for operating purposes	4
Fees and charges	28
Local authorities fuel tax, fines, infringement fees and other receipts	182
Total operating funding	6,762
Applications of operating funding	
Payment to staff and suppliers	5,772
Finance costs	309
Internal charges and overheads applied	948
Other operating funding applications	-
Total applications of operating funding	7,029
Surplus (deficit) of operating funding	- 267
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	2,255
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-

Total sources of capital funding	2,255
Application of capital funding	
Capital expenditure	
- to meet additional demand	-
- to improve the level of service	14
- to replace existing assets	1,974
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	1,988
Surplus (deficit) of capital funding	267
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Waiheke

Your Waiheke Local Board members

	Members' details
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On the cover: Waiheke local mother and son team, Wenday and Baxter, enjoying the 360 views at the top of Trig Hill.

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