

TE MAHERE Ā-ROHE O PUKETĀPAPA
TE WHAKATAUIRA 2017

Puketāpapa Local Board Plan

Draft 2017



**Puketāpapa
Local Board**
Auckland Council



Te Rohe ā-Poari o Puketāpapa

Puketāpapa Local Board area



About 60,000 people call Puketāpapa home. Our community is one of the most ethnically diverse in Auckland, with half our residents born overseas.

This multi-ethnic mix of Asian¹, Pacific, Middle Eastern, Latin American and African people has added another strong seam to the rich heritage laid down by early Māori, then European settlement.

Today, the Puketāpapa boundaries take in the suburbs of Hillsborough, Lynfield, Mt Roskill, Roskill South, Three Kings, Waikōwhai and Wesley. As a local board, our three neighbours are Whau, Albert-Eden and Maungakiekie-Tāmaki.

The southern border on the Manukau Harbour follows the plunging, bush-clad Waikōwhai coast. Our natural environment also boasts the volcanic cones, Puketāpapa/Pukewiwi/Mt Roskill and Te Tātua o Riu-ki-uta/Three Kings. Together with areas like Monte Cecilia Park, Keith Hay Park and Te Auaunga/Oakley Creek, they provide open space and recreational opportunities.

¹ Puketāpapa has the highest proportion of Asian residents across all local boards and Asian ethnicity is the largest population group in Puketāpapa, with 44.2 per cent of people identifying with this ethnicity. The five largest Asian sub-groups are Indian, Chinese, Sri Lankan, Filipino and Korean. The majority (92.6 per cent) of the population of Puketāpapa can hold a conversation in English. The next most commonly spoken languages are Hindi (9.6 per cent), Northern Chinese (6.0 per cent) and Yue (5.1 per cent).

Throughout Puketāpapa is a growing green network of cycleways and walkways, while State Highway 20 runs through the board area and services the manufacturing and industrial areas of Stoddard and Carr roads.

With Puketāpapa's population expected to reach 74,000 by 2033, our area is marked for major housing development as Auckland gears up for growth. With this development comes the opportunity for agencies and communities to work together for healthy, affordable, well-connected housing.

Mihi

Tēnei au te noho atu nei
i te kāhiwi o Waikōwhai ki te uru.
Ka mihi iho au ki raro ki te ākau o Manukau moana,
he taunga kawau tiketike, te eke ki te tāhuna tōrea.
Ka huri whakateraki aku kamo,
ka kite atu au i te ara hou e kokoti mai rā i taku manawa
me te Ahikāroa o Rakataura,
kia tae au ki Te Tāpapakanga a Hape
ka hoki mai anō taku hā,
kei reira nei hoki kō Pukewīwī.
Ka kite kau atu au i te remu o Ōwairaka,
ka hoki whakararo ano ōku whakaaro
ki Te Tātua o Riu ki Uta
e tu ārai mai rā mōku i te whitinga mai o te rā.
Kei tua ki te raki, ko te Puku o te Tipua nei o Tāmaki Makaurau,
kei raro ko te Onehunga.
Kātahi au ka hoki mā te Kāhiwi Pūpuke
kia ū atu anō au ki a koe Waikōwhai.
I kona ka tau aku mihi,
ka eke, kua eke, hui e, taiki e!

Here I sit
on the western ridge overlooking Waikōwhai.
I send my greetings below to the shores of the Manukau Harbour,
landing place of visiting cormorant on the domain of the oystercatcher.
My gaze turns northward,
along the new path that cuts through the heart
of the ancient fire-line of Rakataura,
that takes me to Hape's repose,
to Pukewīwī
where I can catch my breath.

Hemmed in by Ōwairaka to the north,
my thoughts turn south
to Te Tātua o Riu ki Uta – Three Kings,
my boundary to the east.
Beyond lies the Central Business District
and to the south, Onehunga.
From here I follow the ridgeline that is Hillsborough
till I am back at Waikōwhai.
And, there my greetings rest,
we are bound, it is done!

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Three years isn't long in the life span of a bustling, evolving community like Puketāpapa, which is why it's so important our plans reflect what you want.

I'm pleased to present the draft Puketāpapa Local Board Plan 2017 and to ask you: have we got it right?

Our local board plan outlines the priorities we think we should focus on over the next three years and beyond to help achieve long-term goals for a more equitable and thriving Puketāpapa.

Like most households or businesses, we've had to think practically about funding and resources, as well as balancing what we can afford against the aspirations we have.

Many of the ideas in this draft plan reinforce feedback you've provided on past plans and the themes you continue to raise with us. As Puketāpapa doesn't exist in isolation, we're also guided by goals like those outlined in the Auckland Plan.

We want to make sure we get the planning right for Puketāpapa's place in a rapidly changing Auckland. The pace of growth and its effects on established suburbs is a consistent concern we're hearing from you.

Local boards face some challenges in dealing with this development and how it's integrated, the cost and supply of housing, and the need for more transport and other infrastructure. We will continue to advocate for well-planned urban design that connects neighbourhoods.

In Puketāpapa, our neighbourhoods are among the most ethnically diverse in Auckland and it's important that everyone feels included.

Your views on this draft plan will help us understand if we remain on course with your priorities, or whether any of those priorities have changed.

As a local board we feel privileged to serve our community and we want to keep hearing about what people feel is important. Those are lively conversations we hope will continue beyond the pages of this plan.



Harry Doig

Chairperson, Puketāpapa Local Board

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

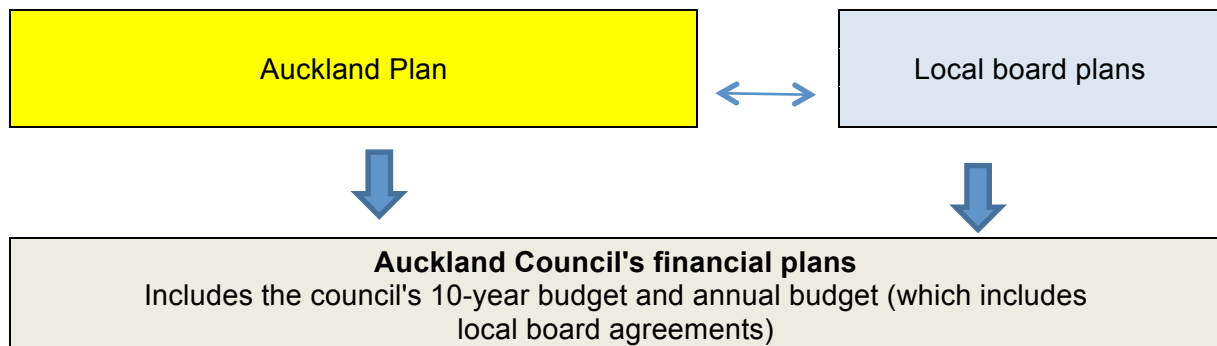
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Te whakawhanake i tā mātou mahere

Developing our plan

In drafting this plan, we considered whether to redo or refresh our 2014 Local Board Plan. Through our ongoing conversations with residents and community groups, we knew the major themes of your desires and concerns remained relatively consistent.

So to refresh the plan, we've updated various aspects to reflect changing community needs, and issues around housing development and the increasing pressure for space. We also considered our place within wider Auckland and our role in helping the city reach long-term goals.

The local board looked thoroughly at the plan's outcomes and checked that the objectives and key initiatives were well matched to achieve the outcomes. Once we'd completed this framework, we discussed it with mana whenua and key community stakeholders to ensure we were on track.

We're now keen to get wide-ranging feedback on our draft 2017 plan. We want to get it right, as it will form the basis of our work over the next three years.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

Some of the proposed key initiatives in our plan can be carried out within existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps, which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we don't have the decision-making authority and/or funding to carry out a project. When this is the case, we will use our time and energy to influence the relevant decision-maker and ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, Puketāpapa Local Board held a hui with other local boards and mana whenua to help inform the thinking around this draft plan.

Our understanding of the concept of kaitiakitanga (guardianship), particularly its relevance to our local responsibilities, has been underpinned by the board's work with mana whenua groups to develop a restoration strategy for Te Auaunga/Oakley Creek.

We value the strengthened relationship and will continue to seek mana whenua advice and guidance on key projects, particularly environmental. An upcoming project on a marker (tohu) for Te Auaunga/Oakley Creek has brought several local boards together to work across boundaries.

Whakaotinga: Hapori tūhonohono he au te noho

Outcome: Connected communities with a sense of belonging

People will feel connected to each other and this place. Our diversity can be celebrated as a unifying force, and barriers overcome so everyone can be included and contribute to community life.

In our role as advocates, the local board will be a voice of the community. We'll have ongoing conversations about community aspirations and will look to local leaders to help develop an inclusive Puketāpapa.

Cultural diversity

Embracing our diversity starts with acknowledging the original culture of Māori as mana whenua. Their ancestry lies within Tāmaki Makaurau (Auckland) and we recognise their aspirations as kaitiaki (stewards).

Waves of migration have created one of Auckland's most ethnically diverse communities in Puketāpapa. The local board supports work that helps people find their place and feel they belong.

Migrants bring fresh perspectives and connections to other countries. To benefit from this potential, we need to understand and learn from one another.

Unique identity

Celebrating our diversity will help create a unique local identity all our communities can be proud of.

We've heard from you about wanting identity reflected in local arts and events. You enjoy hearing different languages and seeing cultural traditions at various festivals. We'll keep supporting these kinds of events.

The local board will also continue to treasure heritage places, both natural and built, such as our two maunga (mountains), Monte Cecilia Park, Pah Homestead and the Waikōwhai coast. We'll advocate for additional funds to assist with restoring the 1880s heritage hall in Monte Cecilia Park, known as the Whare, so that it can be used by the community. The building is currently closed as it needs significant restoration work.

Learning from each other

We want people to be involved in their communities and help shape the future of our area. The board works hard to hear all the voices of Puketāpapa; we value everyone's input and know we can learn a lot from one another. Our Children's Panel, which seeks the views of children and young people, is a good example of the projects we'll keep working on.

Opportunities

- We're working with mana whenua on key projects.
- Puketāpapa has strong community networks and leaders. We're funding key groups to achieve community-led outcomes.

- Auckland Council supports building the capacity of community groups to do more themselves.

Challenges

- We can find it challenging to reach our very wide range of communities.
- Community groups need support (e.g. low-cost meeting spaces) and more volunteers to build their capacity to lead local projects.

Outcome: Connected communities with a sense of belonging	
Objectives	Key initiatives
Māori are recognised and affirmed as tangata whenua.	<p>Support initiatives that respond effectively to Māori aspirations and ensure Māori tikanga (custom) and culture is woven into local events and facilities, e.g. by funding Māori Impact Assessments as part of key projects.</p> <p>Respond to opportunities to build relationships with mana whenua and matāwaka.</p>
<p>Our cultural diversity is valued and communities feel recognised and included.</p> <p>People want to learn about and contribute to their neighbourhoods and society.</p>	<p>Provide more space for community use, including by encouraging shared use of buildings, e.g. leased spaces.</p> <p>Encourage and support a community-led approach to addressing local issues and developing neighbourhood initiatives, e.g. community gardens.</p> <p>Develop an engagement/outreach plan to help the local board encourage more participation from communities with low levels of engagement in local democracy.</p> <p>Seek more community input into decision-making and leadership, particularly from children and young people.</p>
Local character and heritage is widely celebrated and reflected through arts, culture and language.	<p>Continue to support a programme of unique local arts and events.</p> <p>Advocate to the governing body for additional provision to restore significant heritage buildings, such as the building known as the Whare, in the 10-year budget. The current council budget allocation for the Whare is \$300,000, but the estimated cost is in excess of \$1.2 million.</p> <p>Support a trust to fundraise for the Whare restoration.</p>

Whakaotinga: He piki te ora, he haumaruru te noho

Outcome: Improved wellbeing and safety

Puketāpapa communities will have a sense of wellbeing and feel happy, healthy, connected and safe.

The local board contributes to this outcome by funding projects to improve wellbeing and safety. We'll also work with the many agencies in our communities trying to improve health and build connections between people.

Healthy, active people

We want to support people to be more active, more often. Eating well and getting exercise contribute to a better quality of life and help prevent lifestyle-related diseases, such as type 2 diabetes.

Being active doesn't have to cost anything and can be as simple as getting out for a walk in the fresh air. The key is easy access.

Access and support will be the focus of a new priority, the Healthy Puketāpapa Action Plan, which the local board will work with other agencies to develop. The plan will identify ways to promote access to water, healthy food and active transport like walking and cycling.

We'll support initiatives that educate communities about nutrition and offer healthy food choices. Good examples are signs directing people to drinking fountains in public places or providing temporary water stations.

A positive side-effect of an active Puketāpapa is the teamwork fostered by participation in sport and recreation. It's a great way for people from different backgrounds to mix – so important in our area where people come from a wide range of places.

Strong communities

We want our residents to feel safe, in their homes and out in the community. This is particularly important for vulnerable people, such as children and seniors. The local board's initiatives encouraging neighbourliness can help people feel cared for and included.

Improving household and community safety will require efforts by many people and organisations. We'll continue to fund initiatives aimed at preventing harm, such as community-led patrols, and play our part in creating a safer Puketāpapa.

Opportunities

- Healthy Auckland Together is a coalition of health, iwi, local government and non-government agencies trying to improve the health of Aucklanders. It can help local boards plan effective initiatives to improve health outcomes.
- Puketāpapa has active safety and community networks we can work with.

Challenges

- Sports clubs are under pressure with decreasing volunteerism and increasing operational costs.
- People are seeking more flexibility in their leisure activities and more people are exercising informally.
- Cultural and language barriers can affect people's perceptions of safety and relationships with police.
- There are potential negative impacts on health and quality of life if access to open space is reduced.

Outcome: Improved wellbeing and safety	
Objectives	Key initiatives
Neighbourhoods where people know each other and feel safe and valued	<p>Fund neighbourhood groups and programmes that foster social inclusion and belonging.</p> <p>Fund community-led initiatives to improve neighbourhood safety and involve local people in 'shaping' local places.</p> <p>Support council and government policies aimed at reducing harm caused by alcohol, smoking or gambling.</p>
Provision and promotion of opportunities and services supporting healthy and active lifestyles	<p>Develop the Healthy Puketāpapa Action Plan, including strategies to promote access to water, healthy food and active transport.</p> <p>Fund and support events and programmes that encourage people to be more active and socially connected.</p> <p>Promote services that reduce the barriers some people can experience, e.g. seniors, new migrants or people living with impairment.</p>

Whakaotinga: He ōhanga ā-rohe momoho me te whai mahi

Outcome: Thriving local economy and good job opportunities

Puketāpapa will enjoy the benefits of a strong local economy that provides better employment opportunities for everyone.

The local board has a development plan aimed at boosting the local economy. We will carry out its actions, which seek to open up business and employment opportunities and foster innovation.

The local economy

Wholesale trade is Puketāpapa's largest industry, followed by education and training, then manufacturing. The construction sector also shows strong growth.

Puketāpapa is home to many small businesses. Most of these employers are committed to the area and play an important role in the community.

Job skills and pathways

Young school-leavers need a clear pathway, or course of action, to further education, training or employment. While qualifications help young people land that first job, skills and connections do too – things like being a good communicator, having a driver's licence, or contacts through sports or cultural groups.

You've told us that education and skills training are important. The local board will continue to invest in initiatives such as Youth Connections, which works with local businesses, youth services and schools to connect young people and employers. A successful example is the youth skills training piloted by Auckland Council's Walmsley/Underwood Park stormwater project.

Our aim is for local people to have good jobs – secure, rewarding work that is fairly paid.

Social enterprise

Social enterprises are purpose-driven groups that seek to have a positive social or environmental impact through their business.

We believe in their value because they support people who want to be entrepreneurs and can also provide income for people facing barriers to getting mainstream jobs.

Innovative local initiatives such as Mustard Seed's youth-led creative enterprise and the Te Whangai Trust plant nursery have provided wide-ranging opportunities for skills training and enterprise.

Opportunities

- Initiatives such as Project PETER (Puketāpapa Education, Training and Employment Readiness) and Youth Connections have laid a strong foundation for youth employment.
- Puketāpapa has a number of successful social enterprises.

- The Walmsley/Underwood stormwater project piloted an innovative scheme for young apprentices.
- Seventy per cent of businesses surveyed recently for local board research had vacancies suitable for youth.

Challenges

- Puketāpapa doesn't have a business association.
- Twenty per cent of 15 to 24-year-olds in our area are not in education, employment or training (compared with 10.5 per cent for Auckland).
- Transport to work and tertiary courses can be costly and time-consuming.
- Puketāpapa's high number of small businesses means limited opportunities to expand employment.

Outcome: Thriving local economy and good job opportunities	
Objectives	Key initiatives
A wide range of local businesses and social enterprises, creating meaningful employment and work experience.	Continue to carry out the Puketāpapa Local Economic Development Action Plan. Assist with creating active, local business support groups.
More job opportunities for local people, particularly those who face barriers to employment.	Support existing and emerging social enterprises, e.g. the Bike Kitchen at Mt Roskill, the council's community bike shop for recovering and fixing up old bikes.
Employees have skills that suit local businesses.	Seek opportunities for youth training programmes modelled on the scheme trialled by the Walmsley/Underwood stormwater project. Fund organisations such as Youth Connections that help people make the move into education, self-employment or the workforce.

Whakaotinga: Nā ngā mahi kawenga whānui ka ea ō mātou hiahia hāereere

Outcome: Transport choices meet our varied travel needs

Our community will have easy and accessible transport choices for moving around Puketāpapa and connecting with the rest of Auckland. A range of options will support people's decisions to change their ways of travelling.

The local board will continue to work with Auckland Transport and advocate for key projects so that our transport needs are well served. We encourage people to get out of their cars and onto public transport or the walkways and cycleways.

Transport demand

The influx of people to Auckland is challenging the transport network, particularly the roads as most households have at least one car. The city is responding with major transport projects, but we believe a variety of travel options is needed.

Public transport

The local board believes Auckland needs a rapid, modern transport network that's sensitive to the environment. The bus network has improved, with initiatives such as double-decker buses and bus transit lanes. While the service is more frequent and reliable, we'd still like to see further improvements to the east-west routes, particularly linking to Unitec.

City Rail Link construction and planning for light rail on Dominion Road spells progress for the rail network. However, we believe more Park and Ride facilities are needed for our commuters.

Travel should be made easier for people living with impairment and cyclists wanting to take their bikes on buses, so we'll advocate for better access to public transport.

Active transport

To encourage more active transport through walking and cycling in Puketāpapa, the local board continues to develop the 'greenways' network of paths along roads and through parks.

We plan more education about walking and cycling options, promoting initiatives such as the Walking School Bus. We will respond to your calls for children to be taught how to use and maintain their bikes.

Using the greenways benefits communities in many ways – it's a healthy way of getting around and connecting more to other people and the environment.

Opportunities

- Puketāpapa has a well-developed greenways network and passionate cycling advocates.

- Auckland Transport is planning for light rail on Dominion Road.

Challenges

- Roads are congested and space under pressure, e.g. providing cycleways can reduce car parking or footpaths.
- Shared walkways/cycleways are increasingly busy.
- Transport costs are high for some members of our community.

Outcome: Transport choices meet our varied travel needs	
Objectives	Key initiatives
Affordable and frequent public transport options that are well linked and easy to access.	<p>Advocate for a modern and rapid transport system, including light rail, on Sandringham, Dominion, Mt Eden and Manukau roads.</p> <p>Advocate for affordable bus fares, frequent east-west services and more efficient feeder services.</p>
An expanded network of safe and well-connected walking and cycling routes.	<p>Advocate for better facilities so people can connect more easily between buses and active transport options, e.g. bike racks on buses.</p> <p>Continue to develop and promote the Puketāpapa network of paths and support cycling education.</p> <p>Champion improved facilities for walkers, e.g. pedestrian crossing points.</p>
Better roads and improved road safety.	Fund safety improvements, with a priority on the Wesley area.

Whakaotinga: Ka eke i ngā whanaketanga ā-tāone ngā hiahia o te hāpori

Outcome: Urban development meets community needs

New housing will develop in harmony with established neighbourhoods. Residents will enjoy healthier homes, better community links and enlivened town centres.

The local board welcomes growth and the opportunities it brings to Puketāpapa. We also want to make sure planning and urban design for new areas suits our communities and keeps them connected.

Healthy housing

Access to warm and dry housing is a major issue in Puketāpapa. The board will work with Housing New Zealand and property developers to ensure good-quality houses are provided – built to last and environmentally friendly. We will help improve the housing stock by funding insulation and energy efficiency programmes.

The board believes Auckland's shortage of affordable housing is particularly critical for seniors. We'll continue to advocate for the Liston Village site to be retained as housing for seniors, rather than used for park land, once Auckland Council owns it.

Connected neighbourhoods

We want to see new and old neighbourhoods connecting harmoniously, both physically and socially. It's important that people can walk easily between neighbourhoods, to their local supermarket or gym, or meet at the community hall.

The board is committed to place-making programmes, which give local people a vital role in shaping their public space. This will help unite communities and create an identity reflecting Puketāpapa.

Lively town centres

We want our town centres to be vibrant, active places that encourage local people to shop near home, but also invite visitors.

The board plans to upgrade Mt Roskill shopping centre on Dominion Road, once transport planning that affects the area is finalised.

Three Kings town centre will undergo a process called master planning that will help define a civic heart in the area next to Mt Albert Road. It could also help integrate the surrounding neighbourhood with residential development currently underway and planned for the future.

Opportunities

- A pilot programme to make rental properties more healthy was successful.
- We have local community groups that are experienced with local planning and place-making processes.

Challenges

- Auckland's growth and increasing diversity will change existing neighbourhoods and require new places to live, work and play.
- The planned Mt Roskill shopping centre upgrade needs to wait until after roading upgrades along Dominion Road are completed, which will take about two years.
- The funding to buy the Liston Village site is intended for the site's future use as park land. New funding and contract changes would be needed if the purpose of the purchase was changed to provide housing for seniors.

Outcome: Urban development meets community needs	
Objectives	Key initiatives
Provision of more healthy and affordable housing.	<p>Continue supporting healthy housing initiatives, e.g. insulation programmes.</p> <p>Advocate to the governing body to include provision for buying Liston Village, for the purpose of social housing, in the 10-year budget.</p>
Well-planned, connected neighbourhoods that are appealing and sustainable.	<p>Continue to carry out the Puketāpapa Three Kings Plan, particularly masterplanning for the town centre.</p> <p>Work with social housing providers, developers and Housing New Zealand to advocate for community-centred housing developments.</p>
Lively town centres that are accessible, attractive and safe.	<p>Work with Auckland Transport (AT) on a coordinated upgrade to Mt Roskill shopping centre.</p> <p>Maximise local benefit from light rail on Dominion, Mt Eden and Manukau roads (subject to AT planning decisions).</p>

Whakaotinga: Papa rēhia me ngā whakaurunga hihiri me te aronuitia

Outcome: Vibrant and popular parks and facilities

Our range of open spaces will provide something for everyone in Puketāpapa. Not just lovely to look at, they will support physical and mental wellbeing, from hosting sports to being quiet spots for relaxing.

The local board will continue developing its public places – the network of open spaces and community facilities. Residents have access to a busy library, several well-used community centres and halls, two leisure centres (one with a pool), two golf courses, and the contemporary art gallery and historic Pah Homestead at Monte Cecilia Park.

People tell us there aren't enough spaces in our facilities for community groups to use, so we'll try to make better use of the available spaces.

Public spaces

Puketāpapa has almost 100 parks in its network and we want them to connect to and complement our two volcanic cones, streams and remarkable stretch of coastline.

The board has upgraded this network by improving facilities, sports grounds and paths, and we'll also ensure our parks contain equipment accessible to people of all ages.

The board is committed to continued improvements to its parks. On the horizon are upgrades to Harold Long, Fearon and Monte Cecilia parks, and Freeland, Walmsley and Underwood reserves.

We'll also draw up an Open Space Network Plan to guide how we provide, develop and manage all our spaces into the future.

Coastal beauty

Manukau Harbour's Waikōwhai coast, with its significant stands of native bush, is a real jewel for Puketāpapa. The board is keen for more people to appreciate it.

We've built a boardwalk over the foreshore connecting Taumanu Reserve in Onehunga to Bamfield Reserve. It has made this stunning coastal area accessible to many more people and we're now planning the next boardwalk stage.

Once complete, people will be able to take the coastal boardwalk all the way from Onehunga to Blockhouse Bay, about 80 per cent off-road through the bush.

Opportunities

- Development of the Waikōwhai coast track network is well advanced.
- Cycling is booming and being supported by a growing network of paths.
- Growth in Puketāpapa will drive investment in public space.

Challenges

- Rising population is creating more demand for space in parks and buildings.
- Historical underinvestment in parks needs to be addressed.
- There are competing challenges for the use of public land, e.g. for park land vs social housing.

Outcome: Vibrant and popular parks and facilities	
Objectives	Key initiatives
An accessible network of open spaces that provides a variety of sports and recreational opportunities.	Refresh and continue to carry out the Puketāpapa 10-year parks plan. Focus on filling gaps and increasing provision in the network of greenways and places to play. Develop an Open Space Network Plan for Puketāpapa. Investigate opportunities to make school facilities more available for community sport and recreational use.
Safe and accessible facilities for the whole community.	Provide more space for community groups by encouraging shared use of community spaces. Develop concept plans for Mt Roskill War Memorial, Waikōwhai and Margaret Griffen parks.
The Waikōwhai coast is enhanced and accessible.	Advocate to the governing body to include provision for the continued development of the Waikōwhai coast walkway, in the 10-year budget.

Whakaotinga: He taiao taketake ahurei me te manawanuitia

Outcome: Treasured and enhanced natural environment

People will enjoy cleaner water in urban streams and the Manukau Harbour. On land, more resources will be reused or recycled, and Puketāpapa will reap environmental benefits from reducing fuel use and waste.

The local board applies a coordinated approach to environmental issues and opportunities. It works with mana whenua, community partners and other local boards to improve environmental outcomes.

Clean waterways

With the help of mana whenua, community groups and schools, we will continue to improve water quality and naturalise streams. A great example is Te Auaunga/ Oakley Creek, one of Auckland's largest urban streams. It's been your clear feedback that this precious waterway – for decades used as a drain – must be restored and local flooding reduced.

Work underway includes planting by Friends of Oakley Creek and stormwater projects that return the stream bed to its natural state.

The board has worked with mana whenua to develop a vision and restoration strategy for the upper catchment of Te Auaunga/Oakley Creek. We look forward to working with other local boards to extend this approach throughout the catchment of the awa (river).

We'll continue to join other local boards in advocating for Manukau Harbour's water quality to be improved. Our board also calls for power pylons to be removed from the coastal landscape.

Restored maunga

The Tūpuna Maunga o Tāmaki Makaurau Authority is kaitiaki (guardian) of Puketāpapa/Pukewiwi (Mt Roskill) and Te Tātua o Riu-ki-uta (Big King). The board wants to see the ecology and natural look of the maunga (mountain) restored.

Sustainable living

You've told us you like resources being reused and have pitched in with removal of waste material from the former Mt Roskill Borough building. We'll support more local resource recovery like this.

The board is also working with other local boards on the Wai O Rea community resource recovery project in Western Springs, and advocating for a drop-off centre in Puketāpapa.

Working with our community, we're creating a low carbon action plan as one of our contributions to combating climate change. Cutting down our fuel use and waste will support Auckland's goal of being an energy-efficient and healthy city.

Opportunities

- Puketāpapa has a strong base of community advocates and volunteers.

- The Tūpuna Maunga Authority and mana whenua provide support and guidance.
- Te Auaunga/Oakley Creek has a strategy for its restoration.
- Major council infrastructure projects provide opportunities for seeking environmental benefits.

Challenges

- There is poor water quality in the Manukau Harbour and waterways.
- The Manukau Harbour coastline borders nine local boards, so a coordinated approach is required.
- Many pest and weed species are well established.

Outcome: Treasured and enhanced natural environment	
Objectives	Key initiatives
Mana whenua are valued partners on key environmental projects.	Work with mana whēnua, the Tūpuna Maunga Authority, schools, community groups and other local boards to improve environmental health and community connection to natural features, e.g. by supporting a biodiversity strategy for Te Tātua o Riu-ki-uta.
The community has the skills and knowledge to undertake pest management to protect the local environment.	Support schools and community groups to empower people to become kaitiaki of the environment.
The mana of our harbour, waterways and maunga is recognised.	Support projects that improve the health and amenity of the Manukau Harbour and waterways, in particular Te Auaunga/ Oakley Creek.
Biodiversity is restored and protected.	Continue to fund community pest control and ecological restoration that contributes to flourishing biodiversity (variety of plants and animals) along rivers and in coastal areas.
People and businesses adopt sustainable practices.	Fund and promote a range of programmes, particularly focusing on businesses, that encourages reductions in waste creation and fuel/energy use.

He kōrero take pūtea

Financial information

This purpose of this section is to provide a financial overview of the Puketāpapa Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as local targeted rates and fees and charges).

The governing body will be adopting council's 2018 – 2028 10 year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10 year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Puketāpapa Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect

Local activities	Levels of service statements
	<p>Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	327	377	354
Local parks, sport and recreation	55	32	34
Local planning and development			
Local environment services			
Total operating revenue	382	409	388
Operating expenditure			
Local community services	2,663	2,976	3,005
Local governance	988	974	1,017
Local parks, sport and recreation	4,891	4,744	4,946
Local planning and development	105	84	152
Local environment services	117	81	63
Total operating expenditure	8,764	8,859	9,184
Net operating expenditure	8,382	8,450	8,796
Capital expenditure			
Local community services	717	754	1,603
Local governance			
Local parks, sport and recreation	4,260	2,755	1,360
Local planning and development			
Local environment services			
Total capital expenditure	4,977	3,509	2,963






Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	9,894
Targeted rates	-
Subsidies and grants for operating purposes	38
Fees and charges	360
Local authorities fuel tax, fines, infringement fees and other receipts	11
Total operating funding	10,303
Applications of operating funding	
Payment to staff and suppliers	8,170
Finance costs	686
Internal charges and overheads applied	1,451
Other operating funding applications	-
Total applications of operating funding	10,307
Surplus (deficit) of operating funding	- 4
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	3,513
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-

Total sources of capital funding	3,513
Application of capital funding	
Capital expenditure	-
- to meet additional demand	284
- to improve the level of service	3,225
- to replace existing assets	-
Increase (decrease) in reserves	-
Increase (decrease) in investments	
Total applications of capital funding	3,509
Surplus (deficit) of capital funding	4
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Puketāpapa

Your Puketāpapa Local Board members

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On the cover: Stage 1 of the Waikōwhai Coastal Boardwalk opened in early 2017, and is a critical part of the Puketāpapa Local Board's vision to provide a connected coastal walkway that links Blockhouse Bay through to Onehunga.

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