

TE MAHERE Ā-ROHE O ŌRAKEI
TE WHAKATAUIRA 2017

Ōrakei Local Board Plan

Draft 2017



Te Rohe ā-Poari o Ōrākei



The Ōrākei Local Board area lies just east of Auckland's central business district and is bounded to the north by the Waitematā Harbour. The Local Board area is largely residential, made up of the suburbs of Ōrākei, Mission Bay, Kohimarama, St Heliers, Glendowie, St Johns, Stonefields, Meadowbank, Ellerslie and Remuera. Business activity is concentrated in the centres of Mission Bay, St Heliers, Stonefields, Ellerslie and Remuera.

Mihi

E ngā mana, e ngā reo, tēnā koutou katoa.

Anei te reo matakui kua hora ki ngā iwi kua whakakāinga nei i a Ōrākei

Tēnā koutou katoa.

E noho nei au i te maunga o Ōhinerau

ka titiro ki te raki, ki a Maungarei.

Ko aku karu ka whai i te awa o Tāmaki e tere rā

ka rewa ake ki runga i a Taurere ki te Pane-o-Horoiwi.

I konei ka huri whakawaho taku kaikanohi ki Tikapa Moana,

ka matika ake he moutere, ko tōna rite he tōtōeka,

e patī mai ki runga i ō tātou tāhuna.

Mai i konei ka rere tonu rā ki te Waitematā, ka paratī mai ōna tai kārohirohi ki runga i ōna takutai.

Haumi e, hui e, tāiki e.

Tirohia tō mātou tirohanga whānui kei ngā whārangi nei.

Nōu hoki te tirohanga? Whāki mai!

Influencers and orators, greetings to you all

This is a warm welcome to all who have made Ōrākei home.

Greetings to you all.

Here I sit on Mt Hobson

and look to the east as I gaze towards Mt Wellington.

My eyes follow the flowing Tāmaki River

then pass over Mt Taylor to Achilles Point.

From here I look out and see the waters of the Hauraki Gulf,

where islands rise like greenstone,

as they lap onto our beaches.

From here it's on to the Waitematā whose shimmering waters touch our coast.

The connections are made.

Look to our vision shared in these pages.

Is it yours too? Tell us!

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Statement of proposal for the Ōrākei Local Board Plan 2017

From the Chairman

He kōrero mai i te Heamana

I am pleased to bring you the draft Ōrākei Local Board Plan 2017 and encourage your feedback and involvement to ensure it reflects your priorities and preferences for the next three years.

Over the last six years, your feedback has been very clear about the outcomes and priorities for the Ōrākei Local Board area. These were incorporated in the previous three-year plans and we are pleased to have been able to achieve the majority. Our intention is to refresh the previous plan so we can build on the work of the board during its first six years and deliver benefits for all the communities in our area.

The Ōrākei Local Board is mindful of the continuing residential growth pressure on our area, and at the same time, we are well aware of the clear message from our ratepayers to limit rate increases. Across the council, there is continued fiscal constraint and we all need to find innovative ways to deliver projects and initiatives with and for our communities.

This draft plan has greater emphasis than ever on involving community groups and individuals in delivering beneficial programmes and initiatives across our local area. We are interested in forging partnerships with external agencies, both private and public, to deliver new capital projects for the greater benefit of our community and at less cost to our ratepayers. This is the thinking behind not including a 'community outcomes' section per se, but instead we have woven community aspirations through the five proposed local board plan outcomes. It signals that we believe 'community' is at the heart of everything we do.

For the last six years, there has been huge impetus in upgrading our sports parks so that now we are home to some of the best playing fields and facilities in Auckland. These upgrades will continue for Colin Maiden Park, Michaels Avenue Reserve, Madills Farm Reserve and Shore Road Reserve. We also propose to upgrade Ōrākei Domain and Liston Park, as well as some of our smaller open space areas.

However, for the next three years we would like to shift our focus to further enhancing the natural environment. The board will continue to support existing community and interest groups, and encourage more 'friends of' groups. Our volunteers are central to eradicating pests and weeds, restoring streamside banks and enhancing our natural areas. Waiaatarua Reserve, Churchill Park, Madills Farm Reserve, Ōrākei Basin and Tahuna Torea Nature Reserve, together with streams and coastal areas are important contributors to the amenity and ecology that people in our area value and enjoy. As kaitiaki or guardians of the environment we want to enhance this for our existing communities and for generations into the future.

At the same time, we intend to ensure the completion of some major projects, such as building the linkages to the Glen Innes to Tamaki Drive shared path and extending the cycling and walking network throughout the board area.

We expect that the Meadowbank Community Centre site will be redeveloped, without losing essential community services. We intend to work collaboratively with Auckland Transport to ensure that the shared path along the coastal edge of Tamaki Drive, as envisioned by the Tamaki Drive Masterplan, is implemented. We are also interested in working with our communities on arts and heritage initiatives, by highlighting and providing interpretation for existing artworks, plaques and structures, and initiating new projects.

We would like to know whether you share our vision for the area and welcome your views and ideas.



Colin Davis, JP
Chairman
Ōrākei Local Board.

About local boards

He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 members from 13 wards) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services. Local boards also provide input into regional strategies, policies and plans.

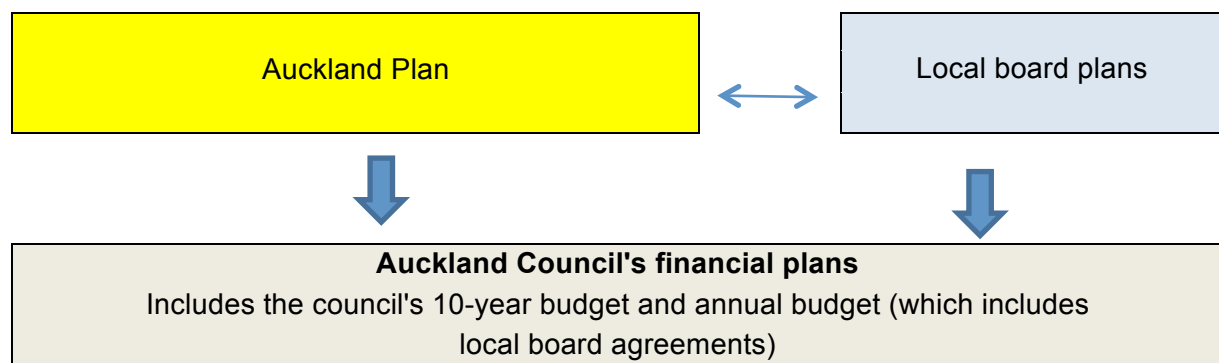
These local issues, activities and services include:

- supporting local arts, culture, events
- encouraging and supporting sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Developing our plan

Te whakawhanake i tā mātou mahere

The draft Ōrākei Local Board Plan comprises aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To achieve this, we will work together with private interests and community groups seeking funding opportunities.

We have identified these parts of the plan by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference. We have also considered your feedback from previous annual plan and long-term plan consultation, and will incorporate your feedback on this draft during May and June 2017.

Carrying out our plan

Te whakatutuki i tā mātou mahere

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out all of our proposed key initiatives within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget.

By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this does not mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps, which could include seeking funding we do not currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is important for the Ōrākei Local Board. The board is committed to meeting its statutory responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi.

As part of this commitment, the Ōrākei Local Board participated in the sub-regional hui on 17 March 2017 and has invited mana whenua to our Have Your Say events. We will continue to work with mana whenua on site-specific projects and initiatives.

Outcome 1: Our local parks and open space areas are valued and enjoyed

Whakaotinga 1: He aronuitia me te hākinakina ō tātou papa rēhia me ngā wāhi tū wātea

Over the last six years, the Ōrākei Local Board has focused on upgrading many of our local sports parks. Colin Maiden Park, Shore Road Reserve, Madills Farm Reserve, Glover Park, Crossfield Reserve, Ōrākei Domain, Ellerslie Domain and Michaels Avenue Reserve now offer some of the best sports fields in Auckland.

We propose to continue developing our parks and reserves. To do this, we will work with sporting groups and neighbouring communities, taking into account the wider community, so that the recreational needs of different users can be met well into the future.

Development plans are an effective way to work out how to accommodate the increasing use of our parks. They also help to better co-ordinate activities and investment in our parks and open space network. We intend to prepare new plans for Liston Park and Ōrākei Domain, so we can assess the future sporting and community needs for these parks.

Our sports fields, local parks and open space areas provide important places for informal recreation and enjoying the outdoors. Local reserves, such as Kupe South Reserve, contribute to the physical, social and emotional well-being of our residents in an increasingly urban environment.

Because our beaches and their adjoining green spaces are popular destinations for both locals and visitors, they need a high standard of maintenance to retain their amenity. The beaches themselves must continue to be a source of pride and enjoyment for people to enjoy. We will continue to monitor water quality to ensure our beaches are safe for swimming.

Improving access to recreation areas and community facilities is critical to many sectors of our community. Our Ōrākei Local Paths Plan outlines a future network of walkways and cycleways which will better connect our parks, reserves, community facilities and town centres. While initially the emphasis will be on providing linkages to the Glen Innes to Tamaki Drive Shared Path, we propose to invest in building the wider network and we are interested in understanding your priorities for walking and cycling linkages.

Opportunities

- We have a Local Paths Plan, which is key to expanding the network of walkways and cycleways, interlinking our parks, community facilities and transport hubs.
- We will continue to seek opportunities to partner with a number of recreation providers to ensure the community gets the best use of our open space, whether privately or publicly owned, for a variety of recreational activities.

Challenges

- As the Ōrākei Local Board area and adjoining local board areas, such Maungakiekie-Tāmaki, are intensified and redeveloped for new housing, providing for future local amenity and recreation becomes more challenging.
- Retaining our existing open space areas, such as Merton Reserve and Purchas Hill.
- As the population grows there will be more visitors and pressure on our beaches.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives, and will continue to look at other opportunities as they arise.

Outcome 1: Our local parks and open space areas a valued and enjoyed	
Objective	Key initiatives
Quality sports parks that cater for a wide range of activities.	Plan for the future use of Liston Park, including investigating public/private partnership options.
	Develop a plan for Ōrākei Domain.
	Continue to improve our parks by implementing masterplans as funding allows, such as those for Colin Maiden Park, Michaels Avenue Reserve, Madills Farm Reserve, Crossfield Reserve, Glover Park and Shore Road Reserve.
Local parks and open spaces are attractive and safe.	Prepare plans with our communities to increase the safety and enjoyment of local parks and reserves, such as Kupe South Reserve, Dingle Dell, Kepa Bush and Waatarua Reserve.
	Implementing our existing parks and reserves masterplans and management plans as funding allows.
	Approach Auckland Racing Club to investigate options for recreational uses of the inner track and grounds inside Ellerslie Racecourse.
	Complete the linkage between Wilsons Beach and Shore Road Reserve.
Beaches and their associated open space and amenities are accessible, safe and well maintained.	Continue to maintain and enhance our beaches and their adjoining amenities to accommodate increasing use.

Outcome 2: Our residents are proud of their community facilities and public places

Whakaotinga 2: He mea whakamanamana ki te iwi ā-kāinga ō tātou urunga hapori me ōna wāhi tūmatanui

Ōrākei is a growing and changing community. According to the 2013 census, we are increasingly more diverse and a little older on average than we were in 2006. By 2033, the number of Ōrākei residents is expected to grow to 109,100, with over half the population aged 40 or older. A growing community needs good quality and functional community centres and halls. Our community has already told us they want their community facilities upgraded and better maintained.

Local centres and public places should be attractive, safe and easy to access. We aim to make it easier for community groups, clubs, churches and associations to come together. The Ōrākei Local Board will ensure our public places are attractive and vibrant with the right mix of enhanced community facilities, public art, and in some places, heritage. A range of events can enliven a place, bring people together and create a sense of community.

As our area intensifies, it is essential that neighbourhoods and public places are well planned and designed to meet residents' needs. Quality urban design is critical to creating distinctive public spaces. It is part of what makes them a 'place' - somewhere that people want to visit, shop, eat, gather and work, and that visitors will tell their friends about and return to.

We are investigating community needs, and different concepts and funding options to ensure we get fit-for-purpose community spaces as, for example, in the redevelopment of the Meadowbank Community Centre.

Working closely with our business and residents' associations, we have identified a number of urban design opportunities to improve the atmosphere and experience of our public places. There is already community support to develop and implement plans for the St Heliers and Ellerslie town centres. With the expected growth in and around St Johns/Meadowbank, and at the Kepa Road/Kupe Street intersection in Ōrākei, town planning may be needed to ensure these areas meet the future retail and community service needs of their surrounding communities. The shopping centres in Stonefields and at the Felton Matthew/Merton Road intersection are good examples of developments that have arisen from residential growth in the area.

These initiatives will help make our public places feel vibrant, safer, more pedestrian-friendly and connected for our residents, as well as places they are proud of and want to return to.

Opportunities

- Areas of urban intensification are likely to need additional retail and community services, and these may trigger the need for public place improvements.

Challenges

- Managing anti-social behaviour, especially late at night, that impacts on public places and neighbouring residents.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives and will continue to look at other opportunities as they arise.

Outcome 2: Our residents are proud of their community facilities and public places	
Objective	Key initiatives
Neighbourhoods, community centres and public places are safe and attractive.	Identify where growth will occur around our public places and corridors and develop local plans to support these places being well-planned and designed.
	Support residents' groups and community patrols to ensure Ōrākei's public places are safe.
	Ensure our community facilities and programmes meet the needs of our changing communities.
Public art and local heritage is supported by the community.	Work with community groups to identify opportunities for public art projects.
	Continue to maintain, enhance and interpret important heritage structures, features and sites. Where appropriate, provide interpretative signs to strengthen people's understanding and pride in the area.
The community benefits from a number of community events.	Encourage and support a range of community events across the local board area.

Outcome 3: People can move around our area easily

Whakaotinga 3: He māmā te haereere noa ā te iwi i tō tātou rohe

Having genuine transport choices means opportunities are available to travel whenever and wherever needed - whether people are getting to and from work, doing the shopping or visiting friends. The Ōrākei Local Board believes that having better connections to the existing public transport network is a good place to start. We will continue to advocate to and work with Auckland Transport, which is responsible for local roads and public transport networks, to improve transport choices for our residents and ratepayers.

The 2016 review of the bus network will result in more services on key arterial routes and feeder services to train stations in Ōrākei, Meadowbank and Glen Innes by mid-2017. Previous annual plan feedback on the idea of an additional train station in the Pourewa Valley between the Glen Innes and Meadowbank stations showed that it is still supported by the community, so we will continue to advocate for it.

In response to your submissions on the 2016/2017 Annual Plan, we are working to develop a shared path for walking and cycling, connecting Meadowbank/St Johns and Kohimarama/Mission Bay across the Pourewa Valley. You also highlighted the need for this north-south link for students in the Selwyn College and St Thomas's school zones who live in Meadowbank and St Johns Park. These changes, together with developing the Glen Innes to Tāmaki Drive Shared Path and other shared paths, will help reduce peak-hour congestion and be a safer travel option for young people. We will therefore advocate to Auckland Transport and New Zealand Transport Agency (NZTA) for a Meadowbank-Kohimarama link.

In 2016 the local board adopted its Local Paths Plan, which is a conceptual network of cycling and walking routes across the entire Ōrākei board area. The Tāmaki Drive Masterplan promotes the idea of a shared path separating pedestrians and cyclists from vehicles on the coastal edge of Tāmaki Drive without losing parking. We will continue to advocate for investment in the shared walking and cycling path within the next three years.

This shared path and the Glen Innes to Tamaki Drive Shared Path are expected to become the key recreational and commuter routes for pedestrians and cyclists from all parts of the board area right into the city. The paths' high amenity and recreational experiences have the potential to become major tourist attractions. We will work to ensure they are developed to provide top-quality commuting and recreational experiences for all users. The local board also supports the concept of a shared path across Hobson Bay that delivers the optimal recreational and commuting experience to and from the city, and to the waterfront.

Opportunities

- The Glen Innes to Tamaki Drive Shared Path and the proposed linkages to it provide an opportunity for communities in Meadowbank/St Johns and Kohimarama/Mission Bay to be better connected, as well as enabling more people to walk or cycle to and

from the CBD and enjoy the waterfront's recreational experiences. The sooner the linkages are developed, the sooner the benefits of the shared path will be realised.

Challenges

- There are physical and budgetary constraints in providing the Glen Innes to Tamaki Drive Shared Path linkages for the local board, so we will advocate to the New Zealand Transport Agency (NZTA) and Auckland Transport for funding contributions.
- As the population grows and the area intensifies, traffic congestion will continue to be an issue. One way of minimising this is to continue encouraging better public transport services and options, and their greater use, plus promoting community use of our existing and planned shared paths.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives, and will continue to look for other opportunities as they arise.

Outcome 3: People can move around our area easily	
Objective	Key initiatives
Excellent walking and cycling options along Tamaki Drive and surrounding areas.	Continue to advocate that Auckland Transport build a shared cycling and walking path at the coastal edge of Tamaki Drive.
	Work with residents, NZTA and Auckland Transport to connect the Meadowbank/St Johns, Kohimarama and Mission Bay communities to the Glen Innes to Tamaki Drive Shared Path and to each other.
Local shops, schools and community facilities are connected through safe walking and cycling paths.	Carry out the Ōrākei Local Paths Plan and other linkages to schools, transport hubs and local centres.
Frequent, reliable and easy-to-use public transport options.	Advocate to Auckland Transport for improved public transport services for easier commuting to main employment areas, local centres, and community and recreational facilities.
	Advocate to Auckland Transport to trial loop buses to Remuera, Ellerslie, Greenlane, Ōrākei, St Heliers, Meadowbank and Glen Innes to better connect our communities and improve access to the public transport network.

	Continue to advocate to Auckland Transport for a train station in the Pourewa Valley.
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Outcome 4: The natural environment is valued, protected and enhanced by our communities

Whakaotinga 4: He mea manawapā, tiakina me te whakapai tonuhia te taiao e ō tātou hapori

Ōrākei is fortunate to have many attractive beaches and ecologically significant waterways and reserves. We aim for a holistic, kaitiaki (guardianship) approach to caring for our natural areas, recognising that the health of all our beaches, waterways and green spaces is interlinked.

In Ōrākei we have a wealth of wetlands and bush reserves with high ecological and amenity value. Some, such as Dingle Dell and Churchill Park, are also important for their heritage values. Continued restoration of these reserves will remain a focus for the local board to extend our communities' appreciation of the reserves, waterways and wetlands. A project studying pohutukawa along Tāmaki Drive is underway and we look forward to receiving recommendations on how to manage these plantings into the future.

We remain committed to the ongoing restoration of the ecology and mauri (life force) of streams and wetlands at Tahuna Torea Nature Reserve, Waiata Reserve and a number of other waterways. Waiatarua Reserve, the biggest urban wetland restoration project in New Zealand, also needs attention. It plays an important ecological role and is key to managing stormwater from the surrounding area, which is becoming increasingly urbanised. We support ecologically sound management activities, and where possible will provide input to minimise negative impacts on our environment in all new urban infill and redevelopment projects.

It is pleasing to see the reappearance of native eels and fish in the Pourewa Valley, Churchill Park and the Pamela Place reserve. We will continue to enhance our waterways and minimise the impact from pests and invasive species, so that native flora and fauna can flourish. We propose to develop a local plan to support the Draft Regional Pest Management Strategy. We will also keep advocating for weed management in our reserves and public spaces that does not rely on harmful chemicals.

While we want to invest more in improving our nature reserves, tight budgets mean we cannot do this without local support and effort. We wholeheartedly support community groups involved in removing weeds, pests and predators, and those undertaking plantings in local catchments and streams to improve the health of our waterways.

The local board encourages more 'friends of' and other interest groups, especially if they align themselves more closely with our residents' associations. We will also continue to work alongside schools and community groups engaging in environmental projects, and seek opportunities to further extend the Enviroschools and other programmes within the board area.

Opportunities

- We have many local volunteers, and recognise their contribution to engage more of the community in environmental education and ecological restoration projects.
- The Draft Regional Pest Management Strategy will help us develop a localised, action-based weed and pest management plan.

Challenges

- The area is intensifying with urban development, so maintaining and improving the health and ecology of waterways may become harder.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives and will continue to look at other opportunities as they arise.

Outcome 4: The natural environment is valued, protected and enhanced by our communities	
Objective	Key initiatives
Our natural areas are restored and enhanced for present and future generations.	Carry out projects and programmes that improve access to or enhance the quality of our waterways, catchments and bush areas.
	Continue to enhance waterways and wetland areas, such as Tahuna Torea Nature Reserve, Ōrākei Basin and Waatarua Reserve, and bush reserves, such as Dingle Dell and Kepa Bush.
	Work with landowners to restore and enhance waterways and Significant Ecological Areas (SEAs) on private properties.
More of our community participates in environmental enhancement projects.	Foster and support relationships with community groups and schools to undertake pest control, stream and bush clean-ups, restoration and planting projects.
	Expand the Education for Sustainability programmes into more schools.
	Work with the community to identify local planting areas for the Mayor's Million Trees project.
The health of our waterways is improved.	Develop a local healthy waters action plan, containing planned and proposed waterway enhancement projects

	that improve receiving environments such as the Ōrākei Basin and Tāmaki Estuary.
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Outcome 5: A thriving economy which supports local businesses and town centres

Whakaotinga 5: He ōhanga whaiora e tautoko i āna ake pakihi me ōna pokapū ā-tāone

The Ōrākei Local Board area has several distinct town centres, each with its own character, which should be retained and enhanced. It is important that these centres maximise their potential, are attractive and continue to offer a diverse range of retail options, services and experiences for local residents and visitors to enjoy.

We will continue to support our business improvement districts (BIDs) and business associations. We want to work with our business areas to help strengthen our town centres to ensure that they thrive and prosper.

According to the Ōrākei Local Board Economic Overview 2016, 11 per cent of residents work from home, and home-based businesses are more prevalent in our board area than elsewhere in Auckland. These businesses are making an important contribution to Auckland's economy, yet little is known about their particular business needs.

The economic overview also showed that in 2013 only 29 per cent of Ōrākei residents worked in the local board area. Because the Ōrākei Local Board area lacks a major employment centre, its individual town centres and home-based businesses are important to providing more local jobs and minimising peak traffic congestion. Bordering both the central city and the wonderful Waitematā Harbour, Ōrākei is extremely well-placed to grow its tourism potential. The board is keen to identify opportunities where new developments are likely to attract visitors, both locally and from overseas. The Ōrākei Visitor Strategy suggests developing Ōrākei's profile to encourage the tourism industry to grow and prosper.

Our board area would benefit from having more arts and recreation activities. We will continue to work with Auckland Tourism, Events and Economic Development (ATEED) to identify further opportunities for promoting events, tourism and the arts in our area.

We have developed the Tamaki Drive Precinct Events Guidelines, which will help manage the impact of events in the Tamaki Drive area on surrounding businesses and residents.

The Stonefields Heritage Trail will provide opportunities to link the Stonefields community with the Lunn Avenue business precinct and will bring more people to the area. We propose working with Lunn Avenue businesses and the Maungakiekie-Tāmaki Local Board to investigate forming a business association.

Opportunities

- Our beaches, waterfront and town centres attract visitors from across Auckland.
- We have a well-educated population with a high average household income and a high labour market participation rate.

- We are well-located in relation to central Auckland and the industrial and employment areas to the south of the local board area.

Challenges

- There is limited land for business activities in the board area.
- Our community has an ageing population, so the number of residents participating in the labour market could decline in the future.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look at other opportunities as they arise.

Outcome 5: A thriving economy which supports local businesses and town centres	
Objective	Key initiatives
Thriving town centres that support local businesses in meeting the needs of the growing community.	Work with local business associations to ensure town centres continue to attract people.
	Undertake research to understand the impact of events on town centres and the local economy.
Local business associations continue to grow.	Encourage more businesses to participate in their local business association and facilitate new business hubs or networks.
Local and overseas visitors are attracted to our area.	Work with ATEED and other partners to identify tourism opportunities that benefit the local economy.
	Maximise opportunities with development of the shared path (Glen Innes to Tamaki Drive) to regenerate and extend existing trails in adjoining green space areas and create a unique New Zealand bush track experience for visitors.

Financial information

He kōrero take pūtea

This section is to provide a financial overview of the Ōrākei Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Ōrākei Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sportsfields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer-centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and</p>

Local activities	Levels of service statements
	<p>communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres, and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects to deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	232	224	225
Local parks, sport and recreation	859	860	889
Local planning and development			
Local environment services			
Total operating revenue	1,091	1,084	1,114
Operating expenditure			
Local community services	2,761	2,791	2,833
Local governance	1,074	1,026	1,070
Local parks, sport and recreation	8,889	8,415	8,948
Local planning and development	557	560	612
Local environment services	233	240	245
Total operating expenditure	13,514	13,032	13,708
Net operating expenditure	12,423	11,948	12,594
Capital expenditure			
Local community services	215	114	262
Local governance			
Local parks, sport and recreation	5,968	7,179	5,768
Local planning and development			
Local environment services			
Total capital expenditure	6,183	7,293	6,030






Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	13,402
Targeted rates	525
Subsidies and grants for operating purposes	15
Fees and charges	243
Local authorities fuel tax, fines, infringement fees and other receipts	826
Total operating funding	15,011
Applications of operating funding	
Payment to staff and suppliers	11,754
Finance costs	1,262
Internal charges and overheads applied	2,012
Other operating funding applications	-
Total applications of operating funding	15,028
Surplus (deficit) of operating funding	17
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	7,310
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-

Total sources of capital funding	7,310
Application of capital funding	
Capital expenditure	
- to meet additional demand	1,571
- to improve the level of service	2,826
- to replace existing assets	2,896
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	7,293
Surplus (deficit) of capital funding	17
Funding balance	0

Your Ōrākei Local Board members

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On the cover: Viewing platform, Achilles Point, St Heliers is part of the 7.5km long Point to Point Walkway that starts at the popular St Heliers Bay and finishes at Point England.

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