

TE MAHERE Ā-ROHE O MAUNGAKIEKIE-
TĀMAKI TE WHAKATAUIRA 2017

Maungakiekie-Tāmaki Local Board Plan

Draft 2017



Maungakiekie-Tāmaki
Local Board

Auckland Council



Te Rohe ā-Poari o Maungakiekie ki Tāmaki

Maungakiekie-Tāmaki Local Board area



The Maungakiekie-Tāmaki Local Board covers the south-eastern part of the isthmus, including the suburbs of One Tree Hill, Royal Oak, Onehunga, Penrose, Mt Wellington, Panmure and Glen Innes. Bordered by two bodies of water, the Manukau Harbour to the south and the Tāmaki Estuary to the east, Maungakiekie-Tāmaki is home to many outstanding natural features including Kaiahiku (Panmure Basin) and Waipuna (Van Dammes Lagoon). Additionally, there are five significant maunga (volcanic cones) in the board area, including Maungakiekie (One Tree Hill) and Maungarei (Mt Wellington). It also has the large retail areas of Sylvia Park, Onehunga, Royal Oak and Panmure town centres.

Ngā upoko kōrero

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Statement of proposal for the Maungakiekie-Tāmaki Local Board Plan 2017

He kōrero mai i ngā Heamana

From the Chair

Naku te rourou nau te rourou ka ora ai te iwi.

With your basket and my basket the people will live.

Collaboration is going to be major focus for us in the next 3 years. We need to work with others to ensure our area is sufficiently resourced, cared for and safe. We will also prepare for growth with the redevelopment on both sides of the ward as we need to make sure infrastructure is upgraded and developed to deal with the influx of new residents.

We have a lot of opportunity in our ward with Onehunga Transform and the Tāmaki regeneration and we will continue to advocate for the best outcomes for our communities. Looking after the environment and cleaning up our waterways is a constant demand from our communities and is a major feature of this draft plan. What is also important to this board is looking after our communities and we will work to strengthen our community sector to make the most of the Empowered Communities Approach in council.

We will progress meaningful partnerships with mana whenua, we also know that we are diverse with large numbers of Māori, Pacific and ethnic communities who generally do not engage in council planning. Community engagement is another priority for this local board, we have started our term with successful turnouts at public meetings however we will explore other ways to engage as we know that the town hall style one size fits all approach will not achieve our reach to diverse communities.

Each of us has an important part to play - industry, community, Government, residents. We can achieve great things for Maungakiekie-Tāmaki if we all come together. We need to hear if we have missed something out or if you agree with the priorities in this draft plan so that we can work towards achieving these outcomes and finding the resources to make them happen. This is why it is important for you to submit on this draft plan please.

So'o le fau i le fau.

Join the hibiscus fibre to hibiscus fibre.

Unity is strength.



Josephine Bartley

Chair, November 2016 to April 2018



Chris Makoare

Chair, April 2018 to October 2019

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

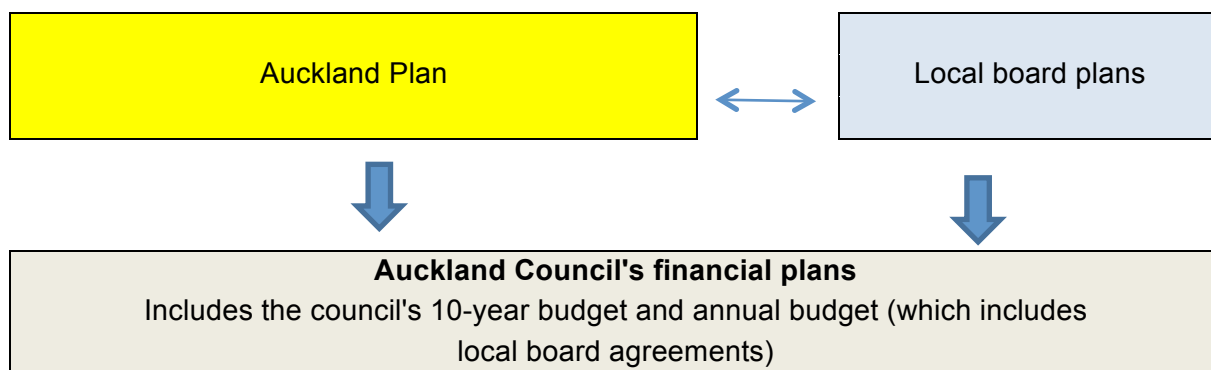
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

We are here to listen and act, and value your thoughts and input into the work we do. We have continued to consider feedback from previous terms where there is work still to be done, and acknowledge the members of our community who have told us - and continue to tell us - what is important to them. This plan builds on the successes and lessons we have learned by working with you over the past six years.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out all of the proposed key initiatives in our plan within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf and ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

The Maungakiekie-Tāmaki Local Board values its relationships with mana whenua and mataawaka, and we are looking for new ways to grow and cement these relationships. Many of the aspirations and concerns we have heard from Māori are echoed across the wider community. We want to deliver meaningful outcomes and benefits for all.

Whakaotinga 1: He hapori ngangahau me te tāuteute a Maungakiekie-Tāmaki

Outcome 1: Maungakiekie-Tāmaki is an active and engaged community

We believe that a community is made stronger and a better place for all of its members when we have a shared sense of identity and values, and celebrate our different cultures.

We will encourage individuals to be active citizens, contributing to the benefit of the whole community. We believe an important way of achieving this is to role-model our community values to our children and young people. We must also give our young people opportunities to participate, and prepare them to be the future leaders of our community. We will also look at ways to support new members of the community to become involved and understand the unique culture of our Maungakiekie-Tāmaki community.

We want everyone in our community to be able to come together and participate. We will ensure our community spaces are easy to access and provide opportunities for everyone to take part in the different aspects of community life.

A key role for our board will be developing strong strategic partnerships, with iwi, not-for-profit organisations, funders, industry and other local organisations. We will help connect our community and work with these partners to leverage and create opportunities that benefit us all.

By working together we can achieve much more than any individual or group, and build a thriving community in Maungakiekie-Tāmaki.

Creating opportunities for our young people

We want all of the young people in our area to be engaged in our community. We will focus on creating opportunities for our young people to contribute positively to the community. We will look to develop a partnership programme of youth activities with the community that will target disengaged youth and provide pathways into employment and good citizenship.

We know ensuring our young people can find good, local, jobs is important to you. We want to support the creation of pathways for young people into training and employment. To support this we will talk to our local industry about providing opportunities and continue to develop strategic partnerships with youth providers, community mentors and groups that support youth employment initiatives.

A safe community

You have told us safety is a concern because of crime rates and antisocial behaviour in some areas. Ensuring that everyone in our community feels safe is a priority for our board.

We will have the most impact by encouraging the community to work together. We will build relationships across the community to support this, and continue working with current partners such as Police and community groups to support and build on existing safety programmes.

You have asked us to prioritise taking care of public spaces, as unkempt areas encourage anti-social behaviour. We will ensure our community spaces are well maintained, so we can all take pride in our area. We will also work with the community on initiatives that encourage people to treat the different spaces in our town centres and neighbourhoods with respect.

Local facilities

We will work hard to make sure Maungakiekie-Tāmaki has the places we all need to come together and participate in community events and activities. We will make sure we are listening and understand what our communities need.

We will look for opportunities we can build on in redevelopments that are happening in our local board area.

You have told us that you'd like to be able to use our outdoor spaces to do more sport and fitness activities, and that having places for families to spend time is important. We will look at how we can make the best use of our existing facilities and invest in improvements that meet the needs of our community, prioritising multipurpose facilities that can be shared. We will ensure our local parks and community spaces are maintained to a high standard, and continue to ensure that all development planning looks to make council facilities family friendly.

Ruapotaka Marae in Glen Innes is a hub of community activity and special to urban Māori and the wider community. It is long overdue for redevelopment and we will work to ensure council's commitment to complete this is honoured. We pledge to ensure Ruapotaka Marae is given a place of prominence in the reconfiguration of Maybury Reserve.

Outcome: Maungakiekie-Tāmaki is an active and engaged community	
Objective	Key initiatives
Our young people are engaged in the community and have access to a wide range of opportunities.	Support the Youth Connections programme and work with partners to reduce the number of local young people not in education, employment and training (NEET).
	Work with our community partners to create opportunities for youth to be engaged and to do well.
	Work with schools, alternative education, tertiary institutes, training providers, and others in the education sector to create pathways for youth.
	Advocate for local development projects to create job and training opportunities for youth.
	Create opportunities for young people to have their say and work with us on what's important to them.
People are enabled to participate, celebrate and contribute to the community.	Champion initiatives that raise awareness, encourage people to participate and to be engaged citizens, celebrates cultural diversity and helps bring people together.
	Enhance relationships between social services so our community can benefit from a more connected support network.
	Advocate to the governing body through the 10 year budget process for confirmation of funding for the Ruapotaka Marae redevelopment.
Our community is a safer place.	Review and continue implementation of the local boards Safety and Alcohol Harm Reduction plans.
	Work with and support the community, Police, business associations, volunteer safety groups and other organisations to find collaborative ways to build a safer community which will reduce and prevent crime.
The facilities we offer meet the needs of our community now and in the future.	Investigate the need for new or additional local facilities such as multisport facilities, library upgrades, community hubs, hall upgrades in areas of high growth.
	Continue to work towards addressing the lack of community facilities in Mt Wellington by exploring partnership opportunities and advocating to the governing body to contribute funding through the 10 year budget process.

Whakaotinga 2: He hāpori aronui a Maungakiekie-Tāmaki ki tōna taiao

Outcome 2: Maungakiekie-Tāmaki is a community that cares about its environment

We want our community to be able to enjoy our natural environment. Our waterways and harbours should have clean, healthy water. Our area should be free of rubbish and toxins that harm our environment. We will enable our communities to be champions of environmental protection, so that everyone can benefit from and enjoy our beautiful natural environment in years to come.

You have told us addressing environmental issues in our area is very important to you. We will empower residents to take care of our natural environment. We will actively support community groups through education and by providing grants, helping navigate council processes and by advocating on their behalf.

We will take a leadership role to coordinate the many different groups that have an impact on our environment, and foster a collaborative approach across Maungakiekie-Tāmaki.

We will keep the health of our environment and community at the heart of our decision making. We know you are concerned about the weed spraying chemicals used in our parks, so we will look to adopt effective weed management methods that are not detrimental to the health of the people and the environment.

We want to ensure we are supporting initiatives that have an impact. We will monitor environmental activity across our area so we can measure progress and will share this information with you.

We will prepare our community to be ready for a zero waste Auckland by 2040. You have told us you want our town centres waste free. We will look at ways to support this and other waste minimisation initiatives that reduce the amount of waste going to landfill.

We will consider the impact of climate change on our local environment, and support sustainability initiatives. We must think globally and act locally. We will develop a low-carbon plan and promote sustainability by inspiring and educating our community to make choices that reduce carbon emissions. We will work with partners to identify measures needed to adapt to impacts of climate change, such as coastal protection, and storm-water management.

Clean water and beautiful waterways

We want to restore the mauri (life force) of our waterways. The Tāmaki Estuary and Manukau Harbour both have poor water quality, and coastal erosion remains an issue. Our inland waterways are no better, with Omaru Creek and Miami Stream among the most polluted in Auckland.

Many groups impact the health of our waterways, and they must work together to get our waters and the spaces around them healthy, clean and safe. We are committed to bringing people together and facilitating collaborative action to achieve results.

You have told us you want to be able to swim in our waters and have beautiful areas around them to enjoy. We will motivate our community to play a leading role through education and promotion of the many things they can do to help. We will also look for new measures of improvement that are more meaningful and help us identify and celebrate a range of improvements.

We will ensure all local planning considers water sensitive design, coastal protection, and stream restoration and enhancement work.

Outcome: Maungakiekie-Tāmaki is a community that cares about its environment	
Objective	Key initiatives
Work together with mana whenua and mataawaka, our communities and industry to improve environmental outcomes.	Support waste minimisation initiatives that help our community to transition towards zero waste Auckland by 2040.
	Fund and promote community environmental initiatives.
	Explore environmentally friendly ways to maintain our local parks and facilities and advocate to the governing body for the reduction of chemical spraying.
	Work with the Maunga Authority to ensure the effective management of all of our volcanic features and find ways to involve our community in caring for them.
	Develop an environmental action plan that coordinates what industry, community, Mana whenua and the Council family are doing to restore and protect the environment.
	Continue working on environmental and ecological restoration projects.
Clean, beautiful waters and waterside areas.	Continue to participate in the Manukau Harbour Forum to advocate for and protect the Manukau Harbour.
	Develop a Waterways Management Plan that: Recommends initiatives that will have an impact on improving the 'F' rating in the Tāmaki Estuary. Sets out a targeted plan for one area, such as Omaru Creek, that enables us to develop and trial an effective ecological management and restoration approach with relevant

Outcome: Maungakiekie-Tāmaki is a community that cares about its environment	
Objective	Key initiatives
	<p>partners, that we can then extend to other areas.</p> <p>Introduces technical reporting to help identify the types of initiatives that will be game-changers for lifting water quality. This will inform investment decisions, advocacy and identify potential partners for large-scale interventions.</p>
	<p>Advocate to Watercare and owners of development projects for improved infrastructure to support the protection of our waterways.</p>
Address coastal erosion.	<p>Advocate to the governing body through Council's 10 year budget process for investment in coastal protection to address coastal erosion issues that are affecting parts of our area such as Dunkirk Reserve and Wai-o-taiki Bay.</p>

Whakaotinga 3: Ko Maungakiekie-Tāmaki te tino wāhi nei

Outcome 3: Maungakiekie-Tāmaki is the place to be

Our area has a distinct identity that attracts people from all over Auckland, and beyond, to live, do business, and play.

Our area is growing and changing quickly. There are a significant number of large-scale development projects underway that will bring in many new people and change the landscape of Maungakiekie-Tāmaki. We support development, and the opportunities it brings, but we want to see it done well and in a way that builds on our area's unique character.

We want our suburbs to have well-designed residential developments that are highly sought after places for people to live. We will work to ensure the well-being of current and future residents is planned for by advocating for the inclusion of high-quality infrastructure and services and other features that make our area a great and accessible place to live.

We will focus on where we can make a difference. We recognise there are significant housing and roading developments happening in our area. This includes the East-West Link road, which many of you have told us you are concerned about. We will work hard to make your views heard as these plans are developed and build on the significant opportunities they present to benefit our community.

We will ensure that the community facilities and spaces we already have are not overlooked. We will advocate for them to receive the investment required to ensure they are maintained and enhanced, to attract use and meet needs of our community.

We will focus on leveraging development opportunities and large infrastructure projects to transform our town centres.

We seek to have Onehunga known as a destination suburb with dining and entertainment districts and a transport hub. Its recreation and entertainment offerings set it apart, and present exciting opportunities for future development.

We will leverage development opportunities to give the Panmure town centre its own point of difference and enhance its historic character. We will also look to unlock development opportunities around Panmure transport hubs.

We will work to leverage the planned Tāmaki transformation project to upgrade the Glen Innes town centre and train station. The redevelopment of Ruapotaka Marae complex will be a key part of this work.

Development in our retail districts of Mt Wellington and Sylvia Park present opportunities to enhance visitor experience and attract more people. We will also ensure Riverside, Penrose and Southdown benefit from the redevelopment of the larger town centres.

Maungakiekie-Tāmaki is the economic engine-room of Auckland. Our massive industrial area generates GDP second only to the central business district¹. We will support our business community, encourage investment, and promote our area as an excellent place to do business.

Building relationships with our business community will be a key priority for us. We want to better understand its concerns and interests so we can work together as effectively as possible.

We also have an important role to play in building networks with other organisations across our community, and beyond, to benefit our business community and help it achieve better outcomes. We will also use the tools that are available to us to encourage investment and protect and support local businesses.

Outcome: Maungakiekie-Tāmaki is the place to be	
Objective	Key initiatives
New developments in our area are high-quality and reflect the flavour and character of our area.	Work with Panuku Development Auckland to leverage Council assets and resources to reinvest in Onehunga, Panmure and Glen Innes.
	Advocate to the governing body through the 10 year budget process for a waterfront development at the port of Onehunga which has better connections to the town centre nearby walkways and parks.
	Develop a coastal nature walk through Wai-o Taiki Reserve connecting through to Omaru Creek.
Maungakiekie-Tāmaki attracts people to live, work, play and stay.	Actively promote and market Maungakiekie-Tāmaki in order to attract key players who will add value to our town centres and business areas.
	Work with existing and new housing providers, and developers, to ensure there are a range of housing options for our community.
	Conduct place audits to understand our communities' needs, and how we can make our area attractive to investment and as a place to live.
	Build on any opportunities offered through redevelopment projects to upgrade our town centres at Glen Innes, Panmure and Onehunga.

¹ Maungakiekie-Tāmaki Local Board Local Economic Development Action Plan 2015, ATEED

Outcome: Maungakiekie-Tāmaki is the place to be	
Objective	Key initiatives
	Work with business associations to support and develop signature events in our town centres.
	Look at opportunities to maximise use of local facilities and create destination areas. For example, an opportunity to develop an adventure sports precinct in Onehunga through continuing to host a speedway facility at Waikaraka, developing a skate park that complements the vertical skate ramp at Onehunga Bay Reserve and developing water based activities at Taumanu Reserve.
	Continue to implement the Fergusson Domain masterplan and review existing facilities.
Our businesses, town centres and industry flourish and provide high quality jobs.	Develop an economic development plan for Maungakiekie-Tāmaki that builds on the strengths of the area and a business engagement strategy to strengthen and build our relationships with local business groups.
	Work in partnership with local business associations to support the ongoing growth and development of our town centres.
Our community has open spaces to enjoy.	Optimise our parks and other open spaces to ensure they respond to the needs of a growing community and look at ways to connect them so they are more accessible.
	Champion the retention of our parks and other open spaces in the areas with new developments.
	Develop and Open Space Network Plan (OSNP) for Maungakiekie and implement as funding allows.

Whakaotinga 4: He rite ngā kounga whakahaere ō Maungakiekie-Tāmaki mō tōna whakatupu

Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth

We must ensure that our infrastructure receives the appropriate investment to keep pace with the massive amount of development in our area. We want to ensure the needs of our community are met - now and in the future - and won't compromise the health of our environment or people.

We will plan for the future. We will work with key partners to ensure development plans consider the impact on our area, and ensure our communities' future needs are met.

Keeping up with growth and development

Many infrastructure projects and assets are not directly led or controlled by the board. Our role is to connect, advocate and partner. We will work with developers and organisations such as Watercare, Auckland Transport, NZTA, Kiwirail and Transpower to advocate for the needs of our community, and to raise your concerns.

We will focus on ensuring our community gets as many benefits as possible out of major transformation projects. We will work to minimise the disruption and inconvenience to local residents.

We will be smart negotiators and strong advocates, to central government and the governing body, to address the need for appropriate infrastructure and services to support our fast-growing areas

Better connections across Maungakiekie-Tāmaki

We want to make it easy for people to travel between the many places they want to visit in Maungakiekie-Tāmaki. Building better connections across our area, joining our parks and community facilities, transport hubs, town centres and industrial areas will be a priority.

You have raised a number of concerns with us about roads, transport and connectivity in our area.

We will look for opportunities to influence large-scale road developments to achieve the things you have said are important. In particular, we will advocate for road infrastructure that reduces congestion and improves traffic flow.

Over the next three years we will prioritise the creation of recreational paths for walking and cycling that contribute to better community health and wellbeing. In the longer term, when our area is less affected by development work, we will prioritise and advocate for safe walk- and cycle-ways to travel across our area.

Public transport is well used in our area. We will look at ways to create better public transport options, and support transport hubs that feature bus, train, ferry and car options.

We will continue to advocate to Auckland Transport and the governing body for improved connectivity throughout our town centres, linking business areas with community spaces and transport links.

Outcome: Maungakiekie-Tāmaki has quality infrastructure to match growth	
Objective	Key initiatives
Our community gets maximum benefit from large-scale transformation and development projects.	Work with the governing body to secure a mitigation package to address any adverse impacts of the proposed East-West Link project, should it proceed, and ensure this is reinvested in our area on projects such as the development of a world-class waterfront precinct at the Onehunga port.
	Work with partners to ensure developments in Tāmaki are done sensitively and that our people are well taken care of during this transformation.
	Champion the inclusion of high-quality social infrastructure as part of transformation projects.
	Advocate to the governing body for development contributions and proceeds of any local asset sales to be reinvested back in our area.
Better transport connections across our area.	Support and develop cycleways and walkways through our local parks, and look to develop more recreational cycleways.
	Advocate to Auckland Transport for more Park and Ride facilities, including secure parking for bikes.
	Advocate to Auckland Transport for more frequent and better-connected public transport.
	Work closely with Auckland Transport to ensure we are being responsive to the needs of the community during times of rapid development, and to actively manage disruptions to our centres and residential areas.

He kōrero take pūtea

Financial information

This section is to provide a financial overview of the Maungakiekie-Tāmaki Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Maungakiekie-Tāmaki Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city

Local activities	Levels of service statements
	<p>and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	559	543	528
Local parks, sport and recreation	42	32	34
Local planning and development			
Local environment services			
Total operating revenue	601	576	562
Operating expenditure			
Local community services	5,030	4,467	4,534
Local governance	1,060	1,108	1,153
Local parks, sport and recreation	8,454	7,270	7,538
Local planning and development	1,061	1,026	1,248
Local environment services	250	120	86
Total operating expenditure	15,855	13,991	14,559
Net operating expenditure	15,254	13,416	13,997
Capital expenditure			
Local community services	1,023	212	1,053
Local governance			
Local parks, sport and recreation	5,420	3,698	8,464
Local planning and development	1,140	-	-
Local environment services			
Total capital expenditure	7,583	3,911	9,517






Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	14,570
Targeted rates	994
Subsidies and grants for operating purposes	39
Fees and charges	448
Local authorities fuel tax, fines, infringement fees and other receipts	89
Total operating funding	16,140
Applications of operating funding	
Payment to staff and suppliers	12,590
Finance costs	1,362
Internal charges and overheads applied	2,172
Other operating funding applications	-
Total applications of operating funding	16,124
Surplus (deficit) of operating funding	16
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	3,895
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-
Total sources of capital funding	3,895

Application of capital funding	
Capital expenditure	
- to meet additional demand	894
- to improve the level of service	-
- to replace existing assets	3,017
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	3,911
Surplus (deficit) of capital funding	(16)
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Maungakiekie ki Tāmaki

Your Maungakiekie-Tāmaki Local Board members

	Members' details
	<p>Josephine Bartley – Chairperson</p> <p>Phone: 021 287 5599</p> <p>josephine.bartley@aucklandcouncil.govt.nz</p> <p><i>Term as Chairperson: November 2016 to April 2018</i></p>
	<p>Chris Makoare</p> <p>Phone: 021 0206 2990</p> <p>chris.makoare@aucklandcouncil.govt.nz</p> <p><i>Term as Chairperson: April 2018 to October 2019</i></p>
	<p>Don Allan – Deputy Chairperson</p> <p>Phone: 021 715 349</p> <p>don.allan@aucklandcouncil.govt.nz</p> <p><i>Term as Deputy Chairperson: November 2016 to October 2017</i></p>
	<p>Debbie Burrows</p> <p>Phone: 021 534 930</p> <p>debbie.burrows@aucklandcouncil.govt.nz</p> <p><i>Term as Deputy Chairperson: October 2017 to October 2018</i></p>
	<p>Bernie Diver</p> <p>Phone: 021 537 337</p> <p>bernie.diver@aucklandcouncil.govt.nz</p> <p><i>Term as Deputy Chairperson: October 2018 to October 2019</i></p>

	Members' details
	<p>Nerissa Henry</p> <p>Phone: 021 729 422</p> <p>nerissa.henry@aucklandcouncil.govt.nz</p>
	<p>Alan Verrall</p> <p>Phone: 021 069 1547</p> <p>alan.verrall@aucklandcouncil.govt.nz</p>



On the cover: Members of the 2015 Maungakiekie-Tāmaki Youth Advisory Board posing on the mural wall outside the Maungakiekie-Tāmaki Local Board office in Panmure.

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