

TE MAHERE Ā-ROHE O HOWICK  
TE WHAKATAUIRA 2017

# Howick Local Board Plan

Draft 2017



# Te Rohe ā-Poari o Ōwairoa

## Howick Local Board area



The Howick Local Board area is the fifth largest urban area in New Zealand and includes the suburbs of Howick, Pakuranga, Botany and Flat Bush and the industrial and commercial areas in East Tamaki and Highbrook.

## Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata  
e uru ake ai au mā te awa o Tāmaki  
ki te ūnga o Tainui waka i Ōtāhuhu.  
I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,  
i reira ko te Pā i Māngere.  
E hoe aku mihi mā te Mānukanuka a Hoturoa  
ki te kūrae o te Kūiti o Āwhitu.  
I kona ka rere taku haere mā te ākau ki te puaha o Waikato,  
te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.  
Ka hīkoi anō aku mihi mā te taha whakararo  
mā Maioro ki Waiuku ki Mātukureira  
kei kona ko ngā Pā o Tahuna me Reretewhioi.  
Ka aro whakarunga au kia tau atu ki Pukekohe.  
Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,  
kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.  
Mātika tonu aku mihi ki a koe Kaiaua  
te whākana atu rā ō whatu mā Tīkapa Moana ki te maunga tapu o Moehau.  
Ka kauhoetia e aku kōrero te moana ki Maraetai  
kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.  
I reira ka hoki whakaroto ake anō au i te awa o Tāmaki  
ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.  
Katahi au ka toro atu ki te Manurewa a Tamapohore,  
kia whakatau aku mihi mutunga ki runga o Pukekiwiriki  
kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings  
travel by way of the Tāmaki River  
to the landing place of Tainui canoe at Ōtāhuhu.  
There, let my salutations be borne across the isthmus to the Pūkaki lagoon  
and the community of Māngere.  
Paddling the Manukau Harbour  
we follow the Āwhitu Peninsula to the headland.

From there we fly down the coast to the Waikato river mouth,  
sacred waters of our forebears.

Coming ashore on the Northern side  
at Maioro we head inland to Waiuku and Mātukureira,  
there too is the Pā at Tāhuna and Reretewhioi.

Heading southward I come to Pukekohe.

My words turn to follow the ancient ridgelines along the southern boundary,  
dropping down into Mercer and Te Pou o Mangatāwhiri.

My greetings reach you at Kaiaua  
who gaze across Tīkapa Moana to the sacred mountain, Moehau.

Taking to the sea, my remarks travel to Maraetai  
and then to Ōhuiarangi, sentinel to Pakuranga.

There we follow again the Tāmaki River  
to Te Puke o Taramainuku, Ōtara resides there.

From here I reach for Manurewa  
until my greetings come to rest on Pukekiwiriki  
below lies Papakura and there I rest.

# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chair

We are delighted to present the draft Howick Local Board Plan 2017. This plan sets out the outcomes, objectives and key initiatives we think we should focus on. Let us know what you think. Have we got it right?

Your feedback in previous years has guided our thinking on what our priorities should be. Many of the ideas in this draft plan have come from your feedback.

Howick is a great place to live. Eighty per cent of respondents to the 2016 Quality of Life Survey told us so. We want to make sure you continue to live in a place where our communities are involved and connected, we are effectively managing growth, we value our cultural diversity, our environment is treasured, our people are active and healthy, and our local economy is prosperous.

Howick is the fifth largest urban area in New Zealand and our population is predicted to increase to 176,350 by 2033<sup>1</sup>. Our parks, beaches, sports grounds and transport networks will be used more and subject to ever increasing demand. Services like water, wastewater, health and education also need to be in place to support expanding and new communities.

Improvements to our public transport network have been made in the last three years, including a new bus network connecting to the new transport centres at Ōtāhuhu and Panmure, and the new Half Moon Bay Ferry pier. We will focus on supporting improvements to achieve a well-integrated, well designed and efficient transportation system. We will continue to advocate for better transport connections, such as the delivery of the Auckland Manukau Eastern Transport Initiative (AMETI), to ease the congestion that will increase with growth.

We want to do more with what we've got – ensure our sports grounds, parks and community facilities are fully used, accessible to all, and our open spaces are well connected and meet the needs of our communities. In addition, we are planning for new facilities, such as the Flat Bush multi-use community facility and library, and development of the former Greenmount Landfill site into parkland.

You have told us that being active and healthy is important to you and we want our facilities to be accessible. We are seeking your feedback on investigating the option of a local targeted rate that would enable free access, for all our ratepayers, to our pools.

We acknowledge the challenges the region faces in maintaining service levels and accommodating the level of investment in infrastructure to meet growing population needs, while keeping rates affordable.

To help with our efforts, we will enable community-led action wherever possible. We already have some successful community partnerships in place and know that there is great work being done by volunteers. We will build on this to involve more people and collaborate with our communities on projects that shape and develop local areas.

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<sup>1</sup> Statistics New Zealand

We want to work with you to meet the challenges coming our way and get the best outcomes that we can. We look forward to your feedback.

A handwritten signature in black ink, appearing to read 'D. Collings', with a large, stylized 'D' and a long, sweeping horizontal stroke.

David Collings

Chair, Howick Local Board

# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

These local issues, activities and services include:

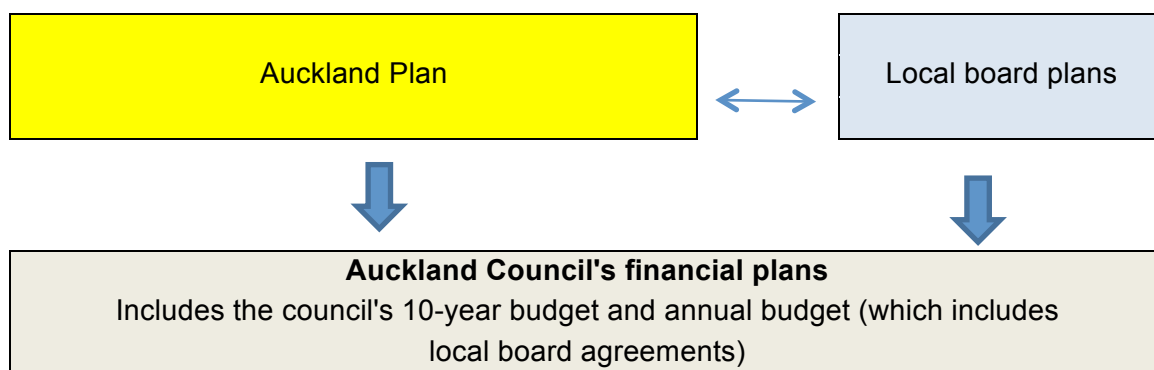
- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

## He kōrero mō ngā mahere a ngā poari ā-rohe

### About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.



# **Te whakawhanake i tā mātou mahere**

## **Developing our plan**

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

You have given us new ideas and feedback on many issues including transport, local parks, heritage, cultural events, coastal erosion, walkways/cycle ways and the health of our waterways. We have quoted some of this feedback throughout the plan.

We have had conversations with you at local events, such as the Botany Community Day and the Tamaki River Festival. We meet regularly with local associations and groups, where we hear about things that are important to you.

With transport being top of mind for a significant percentage of our residents, and in considering current and future growth, we are looking to partner with Auckland Transport and the New Zealand Transport Agency. This partnership aims to enhance public transport connectivity and reduce road congestion.

Regional and local plans, such as the Waste Management and Minimisation Plan 2012, the Draft Coastal Management Strategy 2015, the Howick Sport and Recreation Plan, and the Howick Heritage Plan, have also provided direction.

# **Te whakatutuki i tā mātou mahere**

## **Carrying out our plan**

### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we can't do everything with finite resources. This means making the most of what we already have and acknowledging when we don't have the necessary resources to carry something out.

We believe that most of the proposed key initiatives in our plan can be implemented within existing resources, or there is provision for them in future years of the 2015-2025 10 year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve carrying out investigations. It is important to note that this does not mean that acting on the findings of that investigation is a foregone conclusion. Following investigations we will consider our next steps which could include seeking funding that we do not currently have through to making a decision to not progress further.

In some instances our role is limited to representing your views on matters of local importance because we do not have the decision making authority and/or funding to carry it out. When this is the case we will use our time and energy to influence the relevant decision maker, and ensure that they are aware of your views and our support for them to be acted on.

### **Empowering communities**

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals. The Healthy Howick framework supports this.

## **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, we will continue to develop a close working relationship with mana whenua with interests in the area and mataawaka.

This plan will help set the framework for engaging rangatira ki te rangatira (chief to chief) to share information and work together. Our plan describes some of the ways we will work with our community to support kaitiakitanga (guardianship) of our environment and special places.

# **Whakaotinga 1: He hapori whaipānga, tūhonohono**

## **Outcome 1: Involved and connected communities**

**We are proud of our area and participate in our community to make Howick a great place to live, work and play.**

Our local board area has many different communities. They can be defined by bricks and mortar, geographical boundaries or neighbourhoods, ethnicity, age, or leisure interests, to name a few. Some areas, like Howick Village, have a long and rich history while others like Botany have developed more recently. We are still developing a whole new town in Flat Bush.

Seventy three per cent of respondents in the 2016 Quality of Life Survey told us they have a sense of pride in the area. The key issues for most centred on community safety. Seventy per cent thought that feeling a sense of community was really important, however only forty six per cent actually felt a sense of community.

Strong, connected and safer communities develop when people know each other, have a sense of belonging, can influence what happens in their community, and feel their voice is heard. You told us you want to get to know your neighbours and have a say in how your community grows and develops. We will provide places and ways for our communities to connect with us and with each other to support the growth of healthy, vibrant communities across Howick.

We will build on the number of active community organisations and volunteers who are doing great work. We will support more community involvement in shaping places such as the development of Ormiston, revitalising the Pakuranga town centre, the future look and feel of the Howick Village and development of the park on the former Greenmount Landfill site.

We will continue to support the Howick Youth Council and the development of a youth facility to provide opportunities for young people to become more involved in the community, take on leadership roles and participate in local decision-making.

## **What you told us**

- “It is important to feel a sense of community with others in my neighbourhood.”
- “Involve communities in determining what plans are to be made.”
- “I am very motivated to help in any way possible so my children and others can enjoy the Tamaki River as I did.”

## **Opportunities**

- Communities doing more for themselves.
- Bringing more volunteers together and supporting their work.
- Find new ways to partner with community groups and businesses.

## Challenges

- Our area's ethnic diversity and growth in population can make communication a challenge.
- Some of our communities find our processes for community grants difficult to engage with.

Outcome: Involved and connected communities	
Objective	Key initiatives
People are supported to actively contribute to their community.	Continue to investigate developing a youth facility and/or more programmes for youth within existing facilities.
	Support community-led initiatives that build potential for social innovation and enterprise.
People feel safe.	Explore opportunities to improve community safety in partnership with internal and external agencies.
All communities have a sense of belonging and feel valued.	Continue to develop the Pride of Place projects – signage, public art and significant events to promote local pride.



## **Whakaotinga 2: Te tiaki tōtika anga atu i tō mātou tupu tonu**

### **Outcome 2: Our future growth is managed effectively**

We want to ensure future growth is well planned with good quality design and transport connections that enable people to move easily around our area.

Our area continues to grow. Our population was estimated at 142,700 in June 2015 and growth predictions suggest we could reach 176,350 by 2033<sup>2</sup> – a 30.6 per cent increase on the 2013 census. This means we must continue planning for how our area grows and ensure we have the right things, such as transport connections, buildings, local services, infrastructure and facilities, in place.

Transport continues to be a major issue for us, particularly congestion on major roads and we will be advocating to Auckland Transport to fund improvements e.g. the Chapel Road realignment and the Reeves Road flyover.

A lot of development has gone into the public transport options over the last three years, with increases in both bus and ferry services, and we want to continue advocating to Auckland Transport for improvements. A priority for the board is to continue advocating to Auckland Transport for the acceleration of AMETI to improve safety for cyclists, linkages to the public transport network and provision of separate bus lanes. The Auckland Plan outlines the need for good design in all developments and provides for more intensification to accommodate growth, supported through the Unitary Plan. We need to continue developing integrated planning solutions and involve you in shaping our future environment.

We want to work towards optimal use of existing facilities and open space, including non-council owned, before building new. However, with significant growth in Flat Bush, we will continue to plan for, and develop, a multi-use community facility/library, and an aquatic/leisure centre, within the town centre.

Water and wastewater services must keep pace with development to ensure growth continues while protecting public health and minimising negative effects on the environment. While we cannot put these in place ourselves, we can work with the key agency, Watercare, to ensure they understand our needs.

### **What you told us**

- “Roading is the big issue - more buildings = more cars.”
- “Future growth must be managed to ensure the quality of life enjoyed by residents is not compromised.”
- “More cycle ways around Howick in general.”

### **Opportunities**

- Partnering with Auckland Transport and Watercare and government agencies.

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<sup>2</sup> Statistics New Zealand

- Use the foundations set in place through existing plans and strategies e.g. Pakuranga Town Centre Masterplan.
- More use of better public transport.

## Challenges

- Growth is already happening in a number of areas and it is more difficult to retrospectively plan and ensure appropriate infrastructure.
- Increased growth creates congestion on our roads.

<b>Outcome: Our future growth is managed effectively</b>	
<b>Objective</b>	<b>Key initiatives</b>
A well-integrated, well designed and efficient public transportation system.	Advocate to Auckland Transport to maintain and upgrade existing transportation systems, including improving safety at congestion hot spots.
Local services and infrastructure in place to meet growth.	Advocate to Watercare to align stormwater and wastewater infrastructure with growth.
	Progress development of the arts-focussed multi-use community facility and library in Flatbush, and advocate to the governing body to bring funding for the aquatic and leisure centre forward.
Well designed and quality development in the Howick Local Board area.	Continue to partner with Auckland Transport to develop the Half Moon Bay area as a transport hub.
	Continue to develop integrated planning solutions which co-ordinate the planning, design and management of public spaces.
Better used facilities and open space to meet existing and future growth needs.	Provide a quality network of parks and open spaces, including local pathways, that accommodate a variety of needs.
	Investigate options for enabling greater community use of existing local community facilities including non-council owned.

## **Whakaotinga 3: Uara nui ki ā tātou tikanga a iwi kē**

### **Outcome 3: Valuing our cultural diversity**

We are culturally diverse and have great facilities for creative activities including music and dance, theatre and visual arts.

Our population is ethnically diverse. The 2013 Census identifies European (55%) and Asian (39%) as the two largest groups, with Chinese the largest and Indian the second largest in the Asian sub-group. We want to find more ways to engage with and support our diverse communities.

Arts, culture and music enable us to see the world through the eyes of others and we want to promote this through an exciting array of events and programmes including exhibitions, art classes, concerts and theatre. We now have the redeveloped Uxbridge Creative Arts Centre in Howick Village and the inaugural Chinese New Year festival at Pakuranga Plaza in 2017 which will be developed over the next three years.

We will continue to develop our community facilities and libraries, focusing on Flat Bush.

We want our diverse communities to be actively involved in developing and implementing activities across the area. We already have several active organisations and partners doing great work and we will build on this and look for further opportunities.

### **What you told us**

- “Promote more culture in Howick – music, stage performances, art expositions, etc.”
- “More opportunities for exchange of cultures and communities to mix.”
- “Celebrating helps to hold onto the culture.”

### **Opportunities**

- Finding new ways to partner with community groups to deliver activities.
- Making it easier for community groups to connect with and deliver on behalf of the board.

### **Challenges**

- Understanding and communicating with the broad range of ethnic communities across our area.
- Widening engagement to new groups and communities we have yet to connect with.

Outcome: Valuing our cultural diversity	
Objective	Key initiatives
Share and celebrate our cultures.	Support multicultural, intergenerational events and activities throughout the area using seed funding.
Grow our arts, culture and music.	Maintain and upgrade existing arts and library facilities to meet changing needs.
	Continue to support our arts, culture and musical events.

## **Whakaotinga 4: He taiao puiaki**

### **Outcome 4: A treasured environment**

We will keep our wonderful environment and admired coastline clean and safe for all to use.

Howick has a wide variety of natural features including beaches, volcanic cones, reserves, parks and open spaces and waterways. We want to continue safeguarding and using these treasures for the enjoyment of everyone now and in the future. Our community plays an important role in this, as you are the eyes and ears for the protection of these taonga. We will continue to increase opportunities to partner with schools, community groups and businesses to carry out planting and restoration programmes, clean up our waterways and surrounds, reduce pests and weeds, and educate our community. A good example of this is the proposed environmental education centre at Mangemangeroa Reserve.

Coastal erosion is an issue across the region with some areas of concern in our area. We will look to advocate for a regional programme and increased funding for coastal erosion management and will continue to investigate local issues and opportunities.

The heritage plan has been adopted and we will continue implementing the recommendations which involve identifying, preserving and protecting natural features, historic places, property and relics (including cultural, written, oral and visual traditions). This will include working with local iwi to preserve taonga and enable kaitiakitanga (guardianship) of important historic sites.

We will continue encouraging zero waste initiatives in our area, especially at board-funded events and in parks and open spaces. We will also support our community to deliver waste minimisation initiatives that are in line with the council's Waste Minimisation Plan.

### **What you told us**

- “Encourage wildlife to return to the reserve, there are a lot of pukeko, ducks and other larger birds around us which would be great to see them drawn to areas in the reserve comfortably.”
- “Historic tours and walks for people and our community.”
- “Introduce a widespread native tree planting programme.”

### **Opportunities**

- Seed funding to empower more communities to undertake more environmental initiatives to achieve a well-cared for natural environment.

### **Challenges**

- Coastline management requires a regional coordinated approach to make the biggest possible difference.
- Raise awareness and provide more community education around sustainable practises e.g. water butts, additional permeable surfaces, compost bins.



<b>Outcome: A treasured environment</b>	
<b>Objective</b>	<b>Key initiatives</b>
Our coastal environment is well managed and maintained.	Advocate to the governing body for a regional approach and increase in funding to manage coastal erosion.
	Continue to investigate measures to manage coastal erosion/beach replenishment in our area.
Our natural and built environment is well-managed.	Support ongoing control and management of weeds and pests, including public education programmes.
	Support prevention of pollution at the source through a proactive educational programme e.g. the Industry Prevention Pollution Programme in association with other local boards.
	Advocate to Watercare to ensure there is sufficient capacity and resilience in the wastewater network to manage future planned growth and services.
Identify, preserve and protect natural features, historic places, property and relics (including cultural, written, oral and visual traditions).	Continue to implement the Howick Heritage Plan.
Reduce waste through recovery, reuse and recycling.	Provide more opportunities to recover, reuse and/or recycle waste.

## **Whakaotinga 5: He iwi hihiri, whaiora tonu tātou**

### **Outcome 5: Our people are active and healthy**

**Our extensive network of public places, and recreation and leisure facilities will be looked after so people of all ages and abilities can use them to remain healthy and active.**

We will continue to maintain and develop our parks, sports and recreation facilities to enable more community participation in these activities. This means facilities, parks and open spaces must have adequate equipment, and we must also create events and activities that encourage more people to be physically active.

We want our facilities to be accessible. We are seeking your feedback on investigating the option of a local targeted rate that would enable free access, for all our ratepayers, to our pools.

The Howick Sport and Recreation Facilities Plan will help optimise the use of new and existing facilities. It will also identify opportunities for amalgamating sports clubs and venues to maximise use of our facilities.

Continuing to connect our walkways to open up the coastline for everyone to use is a priority for the board. As an example, planning has started to link the Mangemangeroa Reserve walkway with Point View Reserve, Barry Curtis Park and Murphy's Bush. We will continue to develop a plan linking our greenways with walkways and cycle ways.

Over the next three years, we will start creating the new urban forest park on the former Greenmount Landfill site. We have already asked you for some ideas and will ensure you have further opportunity to provide input into its development.

### **What you told us**

- “Consult with communities about future recreational and sporting needs.”
- “Parks facilities need to be well maintained.”
- “If money is available, upgrade more sports fields.”

### **Opportunities**

- Develop a range of facilities and activities for all people – from high performance to low impact.

### **Challenges**

- Timing of development of sports parks to align with neighbourhood development.

Outcome: Our people are active and healthy	
Objective	Key initiatives
Sport and recreational opportunities respond to the needs of our growing communities.	Deliver more sports and leisure opportunities for all ages and abilities.
	Continue to develop sports fields and install artificial turf on key sports parks.
	Investigate the introduction of a local targeted rate to enable free access to pools.
Parks and open spaces allow for a wide variety of recreational activities.	Continue planning and developing the proposed park and urban forest on the former Greenmount Landfill site.
	Continue to extend existing walkways and cycle ways, including informative signage.
	Progress the development of the Flat Bush green fingers, Murphy's Park and Tāmaki inlet walkway.

## **Whakaotinga 6: He ohanga ā-rohe tōnui**

### **Outcome 6: A prosperous local economy**

We will attract new businesses to support our economy and provide opportunities for training and skills development. We will also continue to attract tourism to our area.

A prosperous local economy is important because it provides a better quality of life for residents, and more jobs and successful businesses in our area. In 2015, GDP in Howick grew 5.7 per cent, well above the region's growth of 3.4 per cent. From 2005 to 2015, employment growth increased by 2.1 per cent on average, compared to the regional average of 1.5 per cent.

The Highbrook and East Tāmaki industrial areas are the current major economic and employment drivers for Howick. Manufacturing contributed 20 per cent of our economy in 2015 and accounted for 20 per cent of employment<sup>3</sup>. We are also well represented by technology sectors that compete internationally, particularly in health and niche manufacturing.

We will continue partnering with stakeholders. Auckland Tourism Events and Economic Development (ATEED) has a role in delivering business capability and working directly with businesses to develop growth programmes. We provide support to the Greater East Tamaki and Howick Village Business Associations in addition to their business targeted rate.

Some improvements have been made in public transport connections in the last three years and we will continue advocating to Auckland Transport to enhance public transport and provide better road connections. This is key to the success of our business precincts.

A skilled workforce is essential for our economy. We will continue partnering with businesses, schools, MIT, AUT and The Southern Initiative to facilitate training, skills and mentoring opportunities, so skills being developed will match the local job market and help to transition youth to training and employment.

The Howick Ward Tourism Plan has been developed and we will be partnering with Howick Tourism Inc. to implement this over the next two to three years. This plan will promote Howick as a visitor and tourist destination.

### **What you told us**

- “Need to work more with business groups.”
- “Access to Highbrook and East Tāmaki needs to be better for workers.”
- “Scope the Howick niche for the tourism market.”

### **Opportunities**

- Continue to support ATEED in furthering economic and business development.

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<sup>3</sup> Infometrics (2015) Howick Annual Economic Profile

## Challenges

- Ensuring we connect with all business partners whether large or small.

Outcome: A prosperous local economy	
Objective	Key initiatives
Growth in local business activity which will provide increased employment.	Work with businesses, Business Improvement Districts, ATEED and others to coordinate the approach to our economic development.
	Support projects that will facilitate young people into work.
A popular place to do business.	Promote our area as a popular place to do business.
Our area is an attractive tourist destination.	Continue to implement the Howick Ward Tourism Plan and monitor its effectiveness.



# He kōrero take pūtea

## Financial information

This purpose of this section is to provide a financial overview of the Howick Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as fees and charges).

The governing body will be adopting council's 2018 – 2028 10 year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10 year budget.

## Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Howick Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.  Provide sports fields that are fit for purpose and cater for community needs.  Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.  Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.  Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city

	<p>and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership &amp; support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

<b>Annual Plan Financials</b>	<b>2015/16 (\$000s)</b>	<b>2016/17 (\$000s)</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>			
Local community services	262	205	259
Local parks, sport and recreation	4,420	4,537	4,162
Local planning and development			
Local environment services			
<b>Total operating revenue</b>	<b>4,682</b>	<b>4,742</b>	<b>4,421</b>
<b>Operating expenditure</b>			
Local community services	8,261	8,563	9,072
Local governance	1,175	1,130	1,173
Local parks, sport and recreation	12,363	14,110	14,496
Local planning and development	1,245	1,156	1,527
Local environment services	138	87	66
<b>Total operating expenditure</b>	<b>23,182</b>	<b>25,046</b>	<b>26,334</b>
<b>Net operating expenditure</b>	<b>18,500</b>	<b>20,304</b>	<b>21,913</b>
<b>Capital expenditure</b>			
Local community services	4,916	3,146	667
Local governance			
Local parks, sport and recreation	5,876	8,867	10,921
Local planning and development	7,411	2,516	3,760
Local environment services			
<b>Total capital expenditure</b>	<b>18,203</b>	<b>14,529</b>	<b>15,348</b>

## Funding Impact Statement

This funding impact statement covers the year from 1 July 2016 to 30 June 2017 and outlines the council's sources of funding for local activities in the Howick local board area.



<b>Financial year ending 30 June</b>	<b>2016/17 (\$000s)</b>
<b>Sources of operating funding</b>	
General rates, UAGCs, rates penalties	23,057
Targeted rates	402
Subsidies and grants for operating purposes	516
Fees and charges	3,794
Local authorities fuel tax, fines, infringement fees and other receipts	431
<b>Total operating funding</b>	<b>28,200</b>
<b>Applications of operating funding</b>	
Payment to staff and suppliers	20,300
Finance costs	4,578
Internal charges and overheads applied	3,299
Other operating funding applications	
<b>Total applications of operating funding</b>	<b>28,177</b>
<b>Surplus (deficit) of operating funding</b>	
	<b>23</b>
<b>Sources of capital funding</b>	
Subsidies and grants for capital expenditure	
Development and financial contributions	
Increase (decrease) in debt	14,505
Gross proceeds from sale of assets	
Lump sum contributions	
Other dedicated capital funding	
<b>Total sources of capital funding</b>	<b>14,505</b>
<b>Application of capital funding</b>	
Capital expenditure	





- to meet additional demand	3,984
- to improve the level of service	4,400
- to replace existing assets	6,144
Increase (decrease) in reserves	
Increase (decrease) in investments	
<b>Total applications of capital funding</b>	<b>14,528</b>
<b>Surplus (deficit) of capital funding</b>	<b>(23)</b>
<b>Funding balance</b>	<b>0</b>



# Ngā Mema o tō Poari ā-Rohe o Ōwairoa

## Your Howick Local Board members

	Members' details
	<p><b>David Collings - Chairperson</b></p> <p>Phone: 021 831 852</p> <p><a href="mailto:david.collings@aucklandcouncil.govt.nz">david.collings@aucklandcouncil.govt.nz</a></p>
	<p><b>Katrina Bungard - Deputy Chairperson</b></p> <p>Phone: 021 022 37626</p> <p><a href="mailto:katrina.bungard@aucklandcouncil.govt.nz">katrina.bungard@aucklandcouncil.govt.nz</a></p>
	<p><b>Garry Boles</b></p> <p>Phone: 021 242 4665</p> <p><a href="mailto:garry.boles@aucklandcouncil.govt.nz">garry.boles@aucklandcouncil.govt.nz</a></p>
	<p><b>Jim Donald</b></p> <p>Phone: 021 286 7755</p> <p><a href="mailto:jim.r.donald@aucklandcouncil.govt.nz">jim.r.donald@aucklandcouncil.govt.nz</a></p>
	<p><b>Adele White</b></p> <p>Phone: 021 284 3843</p> <p><a href="mailto:adele.white@aucklandcouncil.govt.nz">adele.white@aucklandcouncil.govt.nz</a></p>

	<p><b>John Spiller</b></p> <p>Phone: 021 286 7666</p> <p><a href="mailto:john.spiller@aucklandcouncil.govt.nz">john.spiller@aucklandcouncil.govt.nz</a></p>
	<p><b>Bob Wichman</b></p> <p>Phone: 09 278 7847</p> <p><a href="mailto:bob.wichman@aucklandcouncil.govt.nz">bob.wichman@aucklandcouncil.govt.nz</a></p>
	<p><b>Peter Young</b></p> <p>Phone: 027 587 4888</p> <p><a href="mailto:peter.young@aucklandcouncil.govt.nz">peter.young@aucklandcouncil.govt.nz</a></p>
	<p><b>Mike Turinsky</b></p> <p>Phone: 021 804 742</p> <p><a href="mailto:mike.turinsky@aucklandcouncil.govt.nz">mike.turinsky@aucklandcouncil.govt.nz</a></p>





On the cover: The snakes and ladders playground at Farm Cove is provide plenty of challenging play and spectacular views, one of many playgrounds in the Howick Local Board area.

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