

TE MAHERE Ā-ROHE O DEVEONPORT-
TAKAPUNA TE WHAKATAUIRA 2017

Devonport-Takapuna Local Board Plan

Draft 2017



Devonport-Takapuna
Local Board

Auckland Council



Devonport-Takapuna Local Board area

Te Rohe ā-Poari o Devonport-Takapuna

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The Devonport-Takapuna Local Board area comprises a number of coastal suburbs and blends well-established residential areas with a diversifying population, engaged communities, vibrant town centres and beautiful parks and beaches. The local board area is bounded by the magnificent Hauraki Gulf to the east and the Waitematā Harbour to the south. The western boundary is set by State Highway 1, while Sunset and East Coast Bays Road forms the northern boundary.

Devonport-Takapuna is an area of villages and town centres, each with their own unique and special identity. The area includes culturally diverse suburbs such as Sunnynook, Forrest Hill and Crown Hill. Five minutes south is Milford, which has seen new boutique retail and hospitality places emerge in the area for people to enjoy.

Devonport is a tourist hotspot, with its historic villas lining the streets and naval history, while Belmont and Hauraki are flourishing areas with thriving, active communities. Takapuna town centre has been earmarked for transformational change and is set to become an iconic seaside suburb. The town centre is already seeing new and exciting laneways and shared spaces being developed, which are attracting a variety of new businesses.

Our area is characterised by iconic natural landmarks such as the two maunga (Takarunga-Mt Victoria and Maungauika-North Head), the volcanic crater of Lake Pupuke, stunning beaches and coastlines and a network of quality parks and open spaces. These provide opportunities for people to lead healthy, active lifestyles and provide tranquil settings within the urban environment.

The area also plays a critical role in the transport network, as thousands of people use our major arterials (such as Lake, East Coast and Forrest Hill roads) and the Northern Busway every day to commute to and from work.

We've also seen a number of socio-economic and demographic changes in our area between 2013 and 2016, such as:

- continued growth – our usual resident population has increased by nearly 3000 people (or 5.4 per cent)
- significant growth in the Asian population – one in five people in our area now identify themselves with an Asian ethnicity
- an ageing population consistent with national and global trends, but lower proportions of younger people, particularly children aged under nine
- levels of personal income and home ownership significantly higher than across the rest of Auckland.

Devonport-Takapuna has a proud history of championing a community-led approach in supporting its communities, clubs and sporting organisations. We want to ensure our natural environment and cultural and historic heritage sites are protected and enhanced for future generations to enjoy. The local board wishes to build on this legacy by continuing to deliver positive outcomes for our communities.

Mihi

E toko ake rā e te iti.

Whakatata mai rā e te rahi,

kia mihi koutou ki ngā kupu whakarei

a te hunga kua tīpokotia e te ringa o te wāhi ngaro.

Rātou, e kaikini tonu nei i ngā mahara i te ao, i te pō.

Ngā oha i mahue mai i tērā whakatupuranga

kia āpitihia e tātou ki ngā tūmanako o tēnei reanga,

hei mouna waihotanga ki te ira whaimuri i a tātou.

Koina te tangi a Ngākau Māhaki, a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho nei i runga i te puia moe o Takarunga

kāinga o te tini tāngata i tōna wā,

puna wai e ora ai ngā iwi.

Kei waho rā ko ngā tai piringa o

Tīkapa Moana me te Waitematā

Ka rere whakarunga ngā kamo ki te Waiwharariki o mua, Takapuna kāinga, Takapuna tupuna.

I reira ka heke iho ki te mātārae ki Ōperetū,

Kia taka ki tua ko Maungaūika

te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau, Tāmaki herehere waka.

E koutou mā ka ea, kua ea.

Kia ora huihui mai koutou katoa.

Welcome to you all.

Let me greet you

with the eloquent words

of those, lost long ago to the unseen hand of eternity.

Them, for whom we unendingly mourn.

Let us enjoin the legacy they left

to the hopes and aspirations of this generation

as our gift to those who will follow us.

That is the pledge of the humble heart, the willing spirit and the inspired mind.

Let us rise together and seek to do what is necessary to draw distant aspirations closer to realization.

Here I sit upon the sleeping cone of Takarunga,
home of many in its time
spring of life for them all.

Out there are the watery havens of
Tīkapa Moana and Te Waitematā.

My eyes gaze northward to former Waiwharariki,
now Takapuna community, Takapuna the progenitor.

Then from there, I glance to the foreland of Ōperetū

Beyond stands Maungaūika
sentinel of Tāmaki Makaurau and anchorage of many canoes.

It is done.

Greetings to you, one and all.

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From the Chairs

He kōrero mai i ngā Heamana

Welcome to our draft Devonport-Takapuna Local Board Plan 2017.

This is the third edition of our local board plan, and rather than start from scratch we've used feedback from previous consultation and engagement events to create a new plan which aims to deliver your priorities. We've been working as a local board to develop a plan we believe is important to our area, and now we want your feedback.

Our plan covers five key areas – parks and beaches; our natural environment and heritage; transport; empowering our communities; and local economic development.

This plan aims to deliver what you want, as residents, sport and leisure groups, and entire communities. We believe the best results come from working together and prioritising activities led by you.

We are fortunate to have wonderful parks, beaches and open spaces. So we will work hard to ensure a high standard of maintenance and upkeep of these spaces, and make sure they reflect your changing needs. We'll take a close look at the plans for Takapuna Beach Reserve and Barry's Point Reserve, and partner with the community to monitor the quality and clarity of water in Lake Pupuke.

Our area is a visitor hotspot and we need to embrace and leverage the many opportunities that brings by collaborating with our business improvement districts and Auckland Tourism, Economic Development and Events.

Our commitment to local path (formerly greenway) activities will continue, including support for the North West Wildlink.

We will protect our valued heritage sites and look to create heritage trails in Devonport, Milford and Takapuna.

We are all aware of our transport challenges, from congestion through to including ferries in integrated ticketing. We can encourage walking to school and sports, and use of bikes and scooters, but for major initiatives our role is to advocate on your behalf.

The Takapuna Centre Plan will help us improve our town streetscapes and we'll work with Panuku Development Auckland on the Unlock Takapuna project.

This is your opportunity to have your say. We look forward to hearing from you.



Grant Gillon

Chair, October 2016 to April 2018



George Wood

Chair, April 2018 to September 2019

About local boards

He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

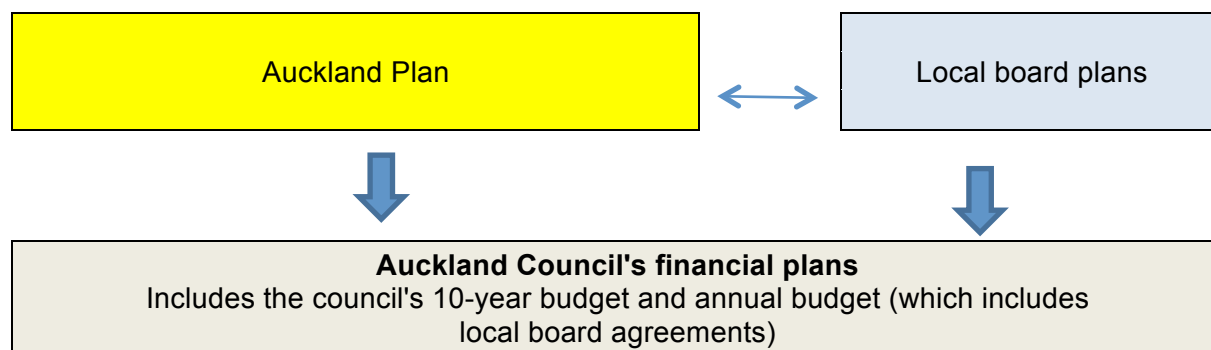
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Developing our plan

Te whakawhanake i tā mātou mahere

Our plan comprises aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified our local board plan content by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

Carrying out our plan

Te whakatutuki i tā mātou mahere

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out all our proposed key initiatives within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps, which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Outcome 1: Quality parks, beaches and open spaces that everyone can enjoy

Te Whakaotinga 1: Ngā papa rēhia, tāhuna me ngā wāhi tū wātea hirahira hei hākinakina mō te katoa

We believe our parks and beaches are the best in Auckland and are integral in what makes our area special and unique. So, we need to take care of these things so that everyone can enjoy them, and be proactive about renewing and enhancing what we have to ensure they are of high quality. We also need to make sure our area has enough future open space as our population grows and intensifies.

We must make sure that our sports fields remain fit for purpose. To achieve this, we'll support the council's Sports Field Capacity Development Programme Sports Field Programme and identify new sites for sports fields, such as at Barry's Point Reserve.

The local board will ensure non-toxic weed control methods are used in our parks and reserves, which is in line with the council's Weed Management Policy.

We will review the development plan for Ngataranga Park and draft development plan for Barry's Point Reserve to ensure they make the best use of these large spaces.

The Takapuna Beach Holiday Park Campground needs improving. You have told us you value keeping the campground as part of your community, so we will work with the operator to bring the facilities up to a higher standard.

Our coastlines are active ecosystems which mean that they become littered with ocean debris following big storms, and it is challenging to keep our beaches free from seaweed and other debris. We will develop and carry out an approach that is appropriate with their unique ecosystem to ensure our natural beaches are clean and remain accessible to all.

We will support community involvement in Project Baseline, a global aquatic conservation initiative that uses a network of volunteers to establish environmental baselines to improve water clarity in our oceans, lakes and streams. By leveraging the power of the community, we support their goals to increase public awareness about the state of water now and in perpetuity.

We'll ensure Devonport-Takapuna has sufficient future open space as our population grows and intensifies.

The board will continue to develop local paths (formerly greenways) to better connect Devonport-Takapuna to neighbouring Kaipātiki, Upper Harbour and Hibiscus and Bays local board areas, and connect to regional walking and cycling proposals for the greater Auckland region.

Opportunities

- We live in a unique and beautiful seaside spot in Auckland that can be maximised to deliver a special lifestyle for both locals and visitors to the area
- We can draw on our engaged and energetic network of volunteers to help us make sure our landscapes are enhanced and protected.

Challenges

- We have to balance green and open space with intensification
- We need to make beautiful spaces that work with the town and economic centres.

Outcome 1: Quality parks, beaches and open spaces that everyone can enjoy	
Objective	Key initiatives
Enhance and conserve our unique beaches, open spaces and parks.	Improve Gould Reserve and access to Takapuna Beach, based on the Takapuna Beach Reserve South Concept Plan.
	Audit our open spaces to see if they reflect your needs and to guide future planning.
	Partner with relevant landowners to ensure our coastal and lakeside walkways are safe and accessible for everyone.
	Provide quality park and local path amenities that meet your needs, e.g. signs, toilets, fitness equipment and playgrounds.
	Identify and deliver a dog park in our area.
	Support community-led initiatives to enhance and protect our beaches and coastlines by partnering with schools and volunteer groups.
Develop our local paths (greenways) to ensure they are safe and accessible.	Deliver new local paths at Plymouth Crescent, Francis Street boardwalk, and improve connections from Esmonde Road to Auburn Reserve as outlined in the Devonport-Takapuna Greenways Network Plan.
	Partner with Ngāti Whatua o Orakei to develop a coastal walk from Polly's Glade to Wesley Street.

Outcome 2: A place of natural beauty and rich culture

Te Whakaotinga 2: He whenua kura pokea e ōna tikanga taketake

Maintaining our area's natural beauty requires effort from all of us. By continuing support for the North West Wildlink, we will continue to protect for our environment, native plants, trees and birds. Supporting the community-led resource recovery centre on Lake Road will contribute to reusing and recycling awareness in the community. Working with you and key stakeholders, we want to develop a coordinated approach to enhancing the Wairau Creek.

Our area is home to two culturally significant and beloved landscapes, Takarunga-Mt Victoria and Maungauika-North Head. These landscapes hold a paramount place in the historical, spiritual, ancestral and cultural identity for both mana whenua and other people living in and visiting the area. We understand the importance of the maunga and want to have a strong working relationship with the Tūpuna Maunga Authority.

The board will hold more community and networking events for you to share concerns and solutions for our environmental problems and challenges, and to celebrate our successes.

In our town centres and villages, we want street furniture and amenities that reflect each area's unique character. We introduced an annual civic heritage award through our last plan and will continue to support it through this plan, working with community heritage groups and heritage architects.

Opportunities

- Our unique and special heritage areas are complemented by a passionate community who value preserving and enhancing our built heritage
- We can enable community-led approaches to protecting and enhancing our unique maunga, coastlines, streams and lake.

Challenges

- There are significant cost implications to restore and protect heritage buildings, e.g. earthquake proofing
- It will need a combined effort between the community, council and the government to address issues such as lake water quality, clarity and conservation of Maungauika-North Head.

Outcome 2: A place of natural beauty and rich culture	
Objective	Key initiatives
Protect our valued heritage sites, including built heritage.	Support a community-led approach to heritage projects, programmes, awards, and initiatives, such as the restoration of historic structures at Kennedy Park.
	Develop and implement heritage trails in Devonport, Milford and Takapuna.
	Identify and promote sites of cultural and historic importance to Māori and all ethnicities.
	Partner with the Tūpuna Maunga Authority and the Department of Conservation to educate, protect and enhance the two iconic maunga, Takarunga-Mt Victoria and Maungauika-North Head.
Protect and enhance our natural environment.	Develop and carry out a pest-free strategy for Devonport-Takapuna.
	Partner with the community and Ministry for the Environment to improve the water quality and clarity of Wairau Creek and Lake Pupuke.
	Establish an Eco Neighbourhoods programme to create and maintain more sustainable lifestyles within homes and communities.
	Provide funding to support community-led streamside restoration, weeding and planting programmes.
	Fund the community to establish a network of community gardens.

Outcome 3: Efficient public transport and roads that keep people moving

Te Whakaotinga 3: Tikanga tūmatanui kawē pāhihi rawe me ōna huarahi e kori tonu ai te iwi

As our area grows, it is critical we make improvements to get people moving easily and provide a range of transport choices that are safe, accessible and on-time.

While our role to effect change in this area is limited, we will continue to work collaboratively with Auckland Transport by championing your transport priorities. Our area will benefit from a number of key projects underway, such as the Hurstmere Road and Devonport Ferry Terminal upgrades. We will advocate for improvements to Lake Road, renewing the Bayswater Ferry Terminal and including ferries as part of integrated ticketing.

Our area is also going to benefit from a number of significant regional transport projects, such as SkyPath, SeaPath and the additional harbour crossing. The local board will ensure community needs are at the forefront of these projects and that any community or environmental impacts from the projects are minimised.

We will continue to work alongside the community to identify and deliver a range of local transport projects, such as upgrading footpaths and enhancing our paths (greenways) network.

Opportunities

- We will seek every opportunity to provide input into planning and infrastructure projects to deliver efficient public transport and roads.

Challenges

- The board's ability to deliver transport projects is limited, but we can advocate on your behalf with the governing body, Auckland Transport and agencies such as the New Zealand Transport Agency.

Outcome 3: Efficient public transport and roads that keep people moving	
Objective	Key initiatives
Ensure our bus and ferry services are quick and user-friendly.	Work with Auckland Transport to have the Bayswater Ferry Terminal renewal brought forward to meet population growth and encourage public transport.
	Work with Auckland Transport and Panuku Development Auckland on finding the best site and interchange improvements for the Takapuna bus station.
	Work with Auckland Transport to ensure alignment of ferry and bus service timetables and to have an integrated pricing structure.
Address road congestion issues on Lake Road.	Work with Auckland Transport and the community to reduce congestion and deliver alternative modes of transport on Lake Road.
	Support Auckland Transport to improve traffic flows between Esmonde Road and Belmont.
	Partner with Auckland Transport, employers, and local schools to encourage walking to school and recreation activities.
Deliver walking and cycling connections that can be enjoyed by all.	Provide more bike racks and scooter parking at public transport hubs, and promote their availability.
	Work with Auckland Transport to address maintenance issues for roads, footpaths and lighting.
Improve transport corridors and connections.	Work with Auckland Transport to identify opportunities to alleviate over-capacity issues at Sunnynook bus station.
	Audit our major intersections to ensure they are safe for all modes of transport.

Outcome 4: Our communities are empowered, engaged and inclusive

Te Whakaotinga 4: He wāhi whakamana, arotahi, whakawhirinaki rawa ō tātou hapori

We believe that the best community outcomes are those that are identified and delivered by the community themselves. We have demonstrated this approach through our partnerships with the Devonport Peninsula and Takapuna Community Facilities trusts, which have provided high-quality services and programmes for many years.

The local board encourages and supports locally-led events and supporting programmes that reflect the character of our area. We don't expect community groups to have all the skills, so we'll run capacity-building workshops and forums to help them understand governance, human resources, health and safety responsibilities, and financial capability.

We will encourage groups to achieve their goals through community grants and will continue providing discounted rental for land or meeting spaces for community groups. We have previously supported the Youth Innovation Centre in attaining a lease of the former Takapuna RSA building and we fully support our Youth Board, Younite, as it embarks on creating the Youth Innovation Centre and meeting youth needs in our area.

For our most vulnerable people, particularly the young and the old, we'll endeavour to provide community services and facilities that match their needs. We'll continue partnering with our community coordinators to make sure they provide the services you want.

The board intends to partner with others in the sport and leisure sectors to offer fit-for-purpose facilities and opportunities to develop healthy lifestyles. Our area has many voluntary organisations and sports clubs that also create a sense of community, and we will continue to support them by brokering relationships, providing grants and funding programmes.

Opportunities

- We can encourage community groups and clubs to share their facilities with other groups, so that they become multi-use facilities.

Challenges

- We need to ensure our community and recreational facilities are continually maintained and upgraded to ensure they are of high quality and reflect community needs.

Outcome 4: Our communities are empowered, engaged and inclusive	
Objective	Key initiatives
Our communities are empowered to deliver place-making projects.	Deliver workshops and forums to provide capacity-building opportunities for groups in our area.
	Investigate the establishment of a local arts broker to deliver place-shaping and activation of spaces to promote arts, culture and heritage.
	Support the Devonport-Takapuna Youth Board and the Youth Innovation Centre to link with local youth and organisations and become a strong voice for their community.
	Work with local artists to support community art that can be enjoyed by all.
Our community and recreational facilities are fit for purpose and meet community needs.	Work with our community houses, recreational facilities and leaseholders to ensure they are providing programming and initiatives that meet local needs and are fit for purpose.
	Continue to provide outdoor fitness classes for all ages as part of promoting fitness and healthy lifestyles.
	Partner with local schools, churches and other organisations to make their spaces available for hire to the community.
Our communities celebrate diversity and feel a sense of belonging.	Support greater integration and inclusiveness of ethnic communities and older people by identifying gaps in service across our area.
	Create a governance group with mana whenua and mataawaka to identify and progress areas of importance to Māori and the local community.

Outcome 5: Our area has a thriving local economy and vibrant, unique town centres

Te Whakaotinga 5: Kei tō tātou rohe he ōhanga whaihua, hihiri me ōna pokapū ā-tāone motuhake

We are committed to supporting the commercial viability and prosperity of our town centres and helping local businesses to be sustainable and successful.

Attracting business is just one element of creating vibrant and unique town centres. Important elements such as streetscapes, parking and the impact of traffic on residents must also be considered. We want all of our town centres to have the right spaces that encourage events, creativity and social interaction, as these are critical to connect people with place.

The Takapuna Centre Plan is our overall guiding strategy to revitalise Takapuna town centre. The Unlock Takapuna project, led by Panuku Development Auckland, aims to start carrying out parts of the plan by focusing on the Anzac Street carpark and the Gasometer site. The Anzac Street carpark sits right in the centre of Takapuna, and its size and location provide an exciting opportunity for great open spaces, new shops, business and places to live that unify the heart of Takapuna. This project has the goal of creating a more connected and attractive town centre.

The local board wants the Sunday market to stay in Takapuna and will examine how best to make this happen alongside Unlock Takapuna.

We want to develop streets and facilities that contribute to current and future growth in Takapuna, and create better links between the shops and the beach. For example, the Hurstmere Road upgrade will create cohesive and welcoming spaces between the beach and Hurstmere Road. We will proactively work with business and property developers to create a seaside town centre that is oriented towards our prized asset, Takapuna Beach.

The board will continue to support the three Business Improvement Districts (BIDs) in Milford, Devonport and Takapuna. We will work to actively support and celebrate seaside activities across the area, and support tourism and tourism initiatives in our town centres.

The expected intensification through the Unitary Plan means Belmont will require town centre planning to ensure the response to growth is well considered, facilities are in place and the impacts of any future Lake Road upgrade are well accommodated.

We will continue to work with the Milford Business Association and the community to deliver the Milford Centre Plan, and review the remaining Devonport Masterplan projects for implementation.

Opportunities

- Encouraging more technology companies to base themselves in Takapuna – building on the nickname ‘Techapuna’ – means we could leverage these advantages and encourage more businesses to be located in Takapuna.

Challenges

Ensuring an aligned vision for Takapuna as several key development projects are embarked upon. We will support Panuku Development Auckland, Auckland Transport and the wider council in ensuring that this united vision for Takapuna comes to fruition.

Outcome 5: Our area has a thriving local economy and vibrant, unique town centres	
Objective	Key initiatives
Support local businesses and champion local economic development.	Fund community-led economic and tourism development initiatives.
	Partner with the Tūpuna Maunga Authority and key stakeholders to leverage economic development, tourism and cultural opportunities for our two maunga.
	Partner with our BIDs to understand their priorities and identify opportunities to form strategic relationships.
Ensure our town centres are well designed, people-friendly and attract locals and visitors.	Support the Unlock Takapuna project by providing place-making opportunities as outlined in the Takapuna Centre Plan.
	Develop a town centre plan for Belmont and review the Devonport Masterplan.
	Deliver new connections, laneways, and other priorities (e.g. Milford community house) based on the community-led Milford Centre Plan.
	Fund and deliver the Clarence Street upgrade.
	Work with Panuku Development Auckland and other agencies to identify and deliver quality linkages between town centres and beaches.

Financial information

He kōrero take pūtea

This section is to provide a financial overview of the Devonport-Takapuna Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or introducing local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018-2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Devonport-Takapuna Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Culture and Events.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.

Local activities	Levels of service statements
	Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	Develop local business precincts and town centres as great places to do business.
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.

Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	350	243	247
Local parks, sport and recreation	1,848	1,702	1,647
Local planning and development			
Local environment services			
Total operating revenue	2,198	1,945	1,893
Operating expenditure			
Local community services	4,575	4,346	4,395
Local governance	1,139	1,284	1,332
Local parks, sport and recreation	6,746	6,662	6,851
Local planning and development	1,193	873	1,110
Local environment services	123	50	43
Total operating expenditure	13,776	13,214	13,731
Net operating expenditure	11,578	11,268	11,837
Capital expenditure			
Local community services	589	1,416	1,745
Local governance			
Local parks, sport and recreation	4,250	3,569	6,665
Local planning and development	-	255	3,066
Local environment services			
Total capital expenditure	4,839	5,240	11,475






Funding Impact Statement


Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, Uniform Annual General Charge (UAGC), rates penalties	12,472
Targeted rates	619
Subsidies and grants for operating purposes	362
Fees and charges	1,373
Local authorities fuel tax, fines, infringement fees and other receipts	211
Total operating funding	15,037
Applications of operating funding	
Payment to staff and suppliers	11,540
Finance costs	1,619
Internal charges and overheads applied	1,869
Other operating funding applications	-
Total applications of operating funding	15,028
Surplus (deficit) of operating funding	9
Sources of capital funding	
Subsidies and grants for capital expenditure	
Development and financial contributions	
Increase (decrease) in debt	5,231
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-
Total sources of capital funding	5,231

Application of capital funding	
Capital expenditure	
- to meet additional demand	921
- to improve the level of service	255
- to replace existing assets	4,064
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	5,240
Surplus (deficit) of capital funding	(9)
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Devonport-Takapuna

Your Devonport-Takapuna Local Board members

	Members' details
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	Members' details
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On the cover: With dramatic cliffs, historic WW2 structures and panoramic views from the adjoining J.F. Kennedy Memorial Park, Castor Bay has much to offer visitors.

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